

**Surrey County Council**

**Statement of accounts**

**2024/25**

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## 1.1 INDEPENDENT AUDITOR'S REPORT

The Independent Auditor's Report is to be added following the conclusion of the audit.

## 1.2 SECTION 151 OFFICER'S FINANCIAL OVERVIEW

Andy Brown, Deputy Chief Executive and Executive Director of Resources (Section 151 Officer).

The Council has worked diligently over recent years to improve its financial resilience, ensuring a stronger financial base from which to deliver services and putting in place robust financial management arrangements. We have reduced our financial risk, delivered service improvement, and built back depleted reserves.



Despite this strengthened position, local government continues to work in a challenging environment of sustained and significant pressures and the 2024/25 financial year has been very challenging, with increasing costs and demand for vital services. A strong focus on budget accountability and financial management has reduced the forecast overspend over the second half of the financial year, resulting in an overall underspend position for the Council of £6.3m, after application of the corporately held contingency budget.

The medium-term financial and economic outlook beyond 2025/26 remains uncertain and the challenges are set to continue, with significant budgetary pressures and future funding uncertainty. Despite the positive changes made in recent years, the Council is not immune to the impact of increasing demand and costs of service delivery. The Council has a duty to ensure its expenditure does not exceed the resources available and therefore it is vital that we continue to place significant importance on financial management, the delivery of efficiencies and reducing spending, to protect service delivery and achieve a balanced budget position each year.

In addition to delivering services within a balanced budget, the Council needs to consider the medium-term financial outlook beyond 2025/26. With little clarity on the Council's funding in the medium term, our working assumption is that financial resources will continue to be constrained. This, coupled with the impact of Local Government Reorganisation, places an onus on the Council to continue to consider issues of medium-term financial sustainability as a priority, in order to ensure the stable provision of services both for the remaining term of Surrey County Council and that of future unitary authorities into the medium term.

Our focus will continue to be on protecting vital services with an ongoing need to be forward looking to ensure that the new unitary organisations from April 2027 are able to start as a minimum from a safe and legal position.

## 1.3 EXECUTIVE SUMMARY & NARRATIVE REPORT

This Narrative Report provides context on how Surrey County Council uses its resources to provide services and deliver our Community Vision for Surrey in 2030. The report includes:

### **Context about the County**

Surrey has a population of 1.2million people and an economy worth £51 billion (Gross Value Added, 2022). The population are largely healthy, active and have a long-life expectancy. The county is affluent but with pockets of social deprivation. There are significant inequalities in healthy life expectancy.

### **Organisational Strategy**

This Council continues to focus on delivering the Community Vision for Surrey 2030 which was created with residents, communities and partners on behalf of the whole county and sets out how we all want Surrey to be by 2030.

Our Organisation Strategy (2023-28) sets out the Council's contribution to the 2030 Vision. It is our responsibility as a council to support those in need and deliver everyday improvements to residents in all walks of life. We focus on a small number of organisational priorities that will help us create the conditions for Surrey to thrive and reflect where we can have the greatest impact on tackling inequality and improving outcomes for people living and working in the county.

1. Growing a sustainable economy so everyone can benefit
2. Tackling health inequality
3. Enabling a greener future
4. Empowering and thriving communities

The Council's purpose and approach to improving the lives of residents across the four priority objectives is set out in The Surrey Way.

### **Financial Performance – Revenue**

The final outturn for the year was an underspend of £6.3m, after the utilisation of the risk contingency budget of £20m Cabinet approved a contribution to reserves of £6.3m in May 2025 to meet known future liabilities.

The Council achieved £43.4m (81%) of the £53.7m target set out at the beginning of the year, including £5.7m of over achievement. Efficiencies are realised as a result of the Council identifying new ways of delivering services to ensure we respond to the changing needs of residents and deliver services as efficiently as possible within available financial resources.

### **Financial Performance - Capital**

The final capital programme budget for 2024/25 was £322.4m, after a re-set at month four following a detailed review of the programme to validate and ensure deliverability. Capital spend for the year against this budget is £305.7m, which represents delivery of 94.8% of the re-set plan in year. Further spend relating to Your Fund Surrey, commercial properties and Schools Expenditure funded by Schools specific income, increases total capital expenditure for 2024/25 to £341.8m.

## Local Government Reform (LGR) & Devolution

On 16 December 2024, the Government released the English Devolution White Paper, setting out ambitions for deepening and widening devolution across England. The paper also signalled the start of a programme of LGR to simplify and streamline Local Government.

On 5 February 2025 the Minister wrote to the Leaders of all Surrey councils inviting them to submit proposals for a single tier of local government and confirming that Surrey is part of the accelerated pathway for LGR to unlock further devolution.

Government also confirmed that to enable this ambitious timeline, instead of holding Surrey County Council elections in May 2025 as planned, there will be elections for the new shadow unitary councils in May 2026, and a Mayoral election most likely in 2027.

Following the submission of an interim proposal in March 2025, the Council submitted a Final LGR Proposal to Government in early May 2025, recommending a two unitary model for Surrey.

In Summer 2025 Government will consult with relevant local stakeholders on the LGR proposal(s) for Surrey and are due to make a decision on the future option for Surrey in Autumn 2025.

It is likely that the Council will cease to exist in its current form from April 2027. The Council remains committed to clear budget accountability, financial management responsibility and the achievement of efficiencies, to ensure the financial sustainability of the existing and potential new authorities in Surrey.

## ABOUT THE COUNTY

Our services to the people of Surrey include education, supporting and protecting vulnerable people through social services, managing the treatment of waste, maintaining, managing and improving roads and public transport networks, libraries, strategic planning, consumer protection, public health and fire and rescue services.

Since 1889, we have had the responsibility to meet our local people's needs and ensure that council tax and business rate payers get value for money. This is recognised through transparency, information and public accountability.

**Population:** Surrey has a population of approximately 1.12 million. The current population is largely healthy and active and has an upwards trend in life expectancy for men and women. By 2043 the population is expected to grow to 1.23 million, an increase of just over 3%. These predictions also suggest the older population will increase.

**Health and Wellbeing:** The county is affluent, but with pockets of social deprivation. Health inequalities in Surrey can be found across life expectancy, access to healthcare, and socioeconomic factors. Wider determinants of health such as housing, education, and employment contribute to these disparities, with those in lower socioeconomic groups facing greater challenges in accessing quality healthcare and maintaining good health.

**Economy:** Surrey is an area with many economic strengths and is the second largest net-contributor to the economy in the country with a Gross Value Added (GVA) in excess of £50 billion. We are home to some of the world's leading high-tech industries in pharmaceuticals, gaming, creative, aerospace and automotive industries. We host over 300 UK or European business headquarters. We have two universities, helping Surrey lead the way in world-class research and development. Gatwick and Heathrow airports, as well as the City of London, are on our doorstep.



**Education and Skills:** Surrey's population is highly qualified with over 50% of the working age population holding a degree-level qualification and over 22% of residents employed in professional, technical and scientific businesses. Employment rates and qualification levels among the population are high relative to the rest of the country, with over 82% of Surrey's population economically active as of September 2024.

**Environment and Infrastructure:** The county of Surrey is about 1,663 km<sup>2</sup> (650 miles<sup>2</sup>). Surrey's 3,452-mile road network is a high priority for residents, with more than 8.5 billion vehicle miles travelled annually. High-quality local transport infrastructure is vital for supporting growth and opportunity in Surrey. The county's transport networks are significant both regionally and nationally, leading to high levels of use, with Surrey roads carrying over 60% more traffic than the national average.

Residents have good access to open spaces with over a quarter of the population living with 500 metres of accessible woodland. is the most wooded county in England, and residents are surrounded by spectacular countryside. Over 25% of the county is designated as Areas of Outstanding Natural Beauty (National Landscapes), including the Surrey Hills and High Weald AONB. It contains extensive areas of high biodiversity and internationally important habitats. Residents and visitors can access these places, using the more than 2,000 miles of public rights of way to enjoy them.

Residents across Surrey are already facing, and will continue to face, the impacts of climate change, particularly the increased occurrence of flooding issues. As such, we continue to work towards becoming a net zero county, ensuring we are building on existing measures to strengthen resilience, increase nature recovery, climate-proof services and infrastructure, and support the development of a more streamlined planning system.

**Housing:** Housing plays a fundamental role in peoples wellbeing, employment and health and Surrey's local authorities play a vital role in delivering and managing vital social housing and tackling homelessness. However, Surrey, like other places, is experiencing a housing crisis which manifests most critically in the supply of homes that are truly affordable for local people.

#### **ORGANISATIONAL STRTAEGY: THE SURREY WAY: A HIGH PERFORMING COUNCIL, ENSURING THAT NO ONE IS LEFT BEHIND**

The Community Vision for Surrey 2030, which was created with residents, communities and partners on behalf of the whole county, sets out how we all want Surrey to be by 2030. Together, we are all working to deliver a uniquely special place where everyone has a great start to life, people live healthy and fulfilling lives, are enabled to achieve their full potential and contribute to their community, and where no one is left behind. The Council plays a big part in the joint effort to realise this vision.

It is our responsibility as a council to support those in need and deliver everyday improvements to residents in all walks of life.

We focus on a small number of organisational priorities that will help us create the conditions for Surrey to thrive. Our Organisation Strategy (2023-28) sets out four priority objectives which reflect where we can have the greatest impact on tackling inequality and improving outcomes for people living and working in the county.



Our main duty as a council is to deliver high-quality services, and these services are the building blocks for meeting our four priority objectives. Core services aim to support people to live independently and well in their communities, ensure children and families reach their full potential, protect Surrey's residents and businesses, and take care of Surrey's environment and highways.

We also want to go beyond what we're required to do, to be a truly outstanding, high performing council. We are playing a wider strategic role in ensuring Surrey is ready to engage the big challenges and opportunities now and in the future. By working collaboratively across the county to mobilise around these key emergent issues, the lives of Surrey residents are improved, demand on services is reduced, and better outcomes and opportunities for Surrey residents are achieved.

The four design principles that guide how our organisation operates, and the commitments about how our people will work are detailed in full in our [Strategic Framework – The Surrey Way](#). Key to this strategic framework and contributing to the 2030 Vision will be a commitment to monitor how we make decisions, operate, and perform against these principles and commitments. This will include measurement of performance on priority objectives, core service delivery, and organisational effectiveness, and will directly inform primary council functions.

## THE COUNCIL'S PERFORMANCE ACHIEVEMENTS 2024/25

We are creating a solid foundation on which to build a prosperous and exciting future for Surrey by ensuring that we as a Council are as efficient and effective as we can be and transforming our services so they can be in the best place to deliver our 2030 ambitions. This section provides examples of some of the activities, achievements and improvements that are beginning to make a positive impact on Surrey - the people and the place:

- We're now over halfway in delivering **1.2 million new trees** to enhance our green spaces and strengthen our climate resilience for future generations to come.
- We're making our highway more resilient with over **100 roads and pavements resurfaced** and **56,000 potholes** filled, over the last year alone, along with a £2m investment in **road lining**.
- Our adult social care service has been rated 'good' by the Care Quality Commission which praised a focus on supporting people to lead independent lives in their own homes and communities
- Ofsted ILACS inspection of Children's Services rated Surrey's services 'good' in all areas.
- Surrey's **EHCP timeliness is now well above the national average** – reaching over 90% in recent months
- We're expanding specialist school provision and creating new special free schools, **adding 2,404 places for children with additional needs and disabilities**.

- We're investing in our **town centres**, making fundamental improvements in **Farnham, Weybridge, Ewell Village, Horley and Ashford**.
- Surrey Fire and Rescue Service delivered **6,710 Safe and Well Visits last year** – a 63% increase from the year before, and the highest number the service has ever achieved.
- Through YFS we've given local communities over £20m across 45 different projects.
- A substantial transformation programme of our Libraries estate has seen considerable investment to ensure these community spaces are modern, accessible and inclusive for all residents to work, study, relax and play from.

## **FINANCIAL PERFORMANCE - REVENUE**

Local Government continues to work in a challenging environment of sustained and significant pressures. A strong focus on budget accountability and financial management reduced the forecast overspend in the second half of the financial year. The final outturn for 2024/25 was an underspend of £6.3m, after the utilisation of the risk contingency budget. In May 2025, Cabinet approved that transfer of the residual £6.3m to reserves to mitigate against known risks in 2025/26.

Further details on the outturn position and the delivery of efficiencies in year is set out in the [2024/25 Outturn Financial Report to Cabinet in May](#).

The final figure in the Comprehensive Income & Expenditure Statement (CIES) for the Provision of Services for the year is a deficit of £293m. The difference between the outturn position and the CIES relates to the need to ensure the CIES is compliant with International Financial Reporting Standards. There are a number of accounting adjustments for capital, pensions and reserves that lead to a deficit of £293m (deficit of £197m 2023/24) in the CIES. These adjustments are technical in nature and do not affect the funding available to deliver services.

## **Medium Term Outlook**

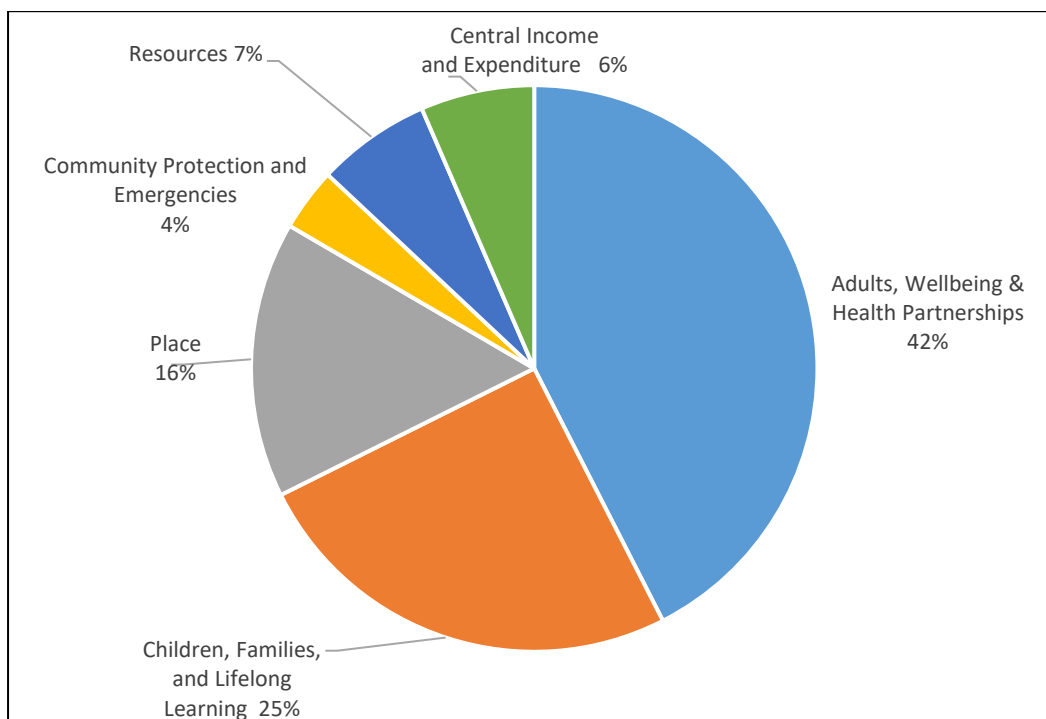
The medium-term outlook remains challenging with a continuation of significant budgetary pressures and significant uncertainty over future funding levels. Despite coming from a position of strong financial resilience, the Council is not immune to the impact of increasing demand and costs of service delivery. The Medium Term Financial Strategy considered by Council in February 2025 forecast a budget gap of c£172m by 2029/30.

The Council has a duty to ensure its expenditure does not exceed the resources available and therefore it is vital that we continue to place significant importance on financial management, the delivery of efficiencies and reducing spending, to protect service delivery and achieve a balanced budget position each year.

The Council continues to consider the medium-term financial outlook beyond 2025/26. With little clarity on the Council's funding in the medium term, our working assumption is that financial resources will continue to be constrained. This, coupled with the impact of Local Government Reorganisation, places an onus on the Council to continue to consider issues of medium-term financial sustainability as a priority, in order to ensure the stable provision of services both for the remaining term of Surrey County Council and that of future unitary authorities into the medium term.

## **Revenue Expenditure and Funding**

The chart below shows the Net Revenue Budget outturn position by Directorate for 2024/25, more details can be found in the [2024/25 Outturn Report to Cabinet](#).



The net revenue budget is funded from Council Tax Income, Business Rates and General (un-ring fenced) Government Grants.

### FINANCIAL PERFORMANCE - CAPITAL

The 2024/25 Capital Budget was approved by Council on 6th February 2024 at £404.9m. The Capital Programme Panel, working alongside Strategic Capital Groups, undertook a detailed review of the programme to validate and ensure deliverability. The re-phased capital programme for 2024/25 was approved by Cabinet in July 2024. Capital spend for the year against this budget is £305.7m, which is a variance to the re-set budget of £16.6m. Total capital spend position for 2024/25 is £341.8m, including spend on Your Fund Surrey of £10.9m, commercial property works of £20.2m, early year developer funded projects of £0.3m and School Expenditure Funded by School specific income of £4.7m.

The table below highlights the capital expenditure (green) against funding (blue).

Capital programme spend:			Funded by:		
Property	138.3	40%	Borrowing	154.9	45%
Infrastructure	164.1	48%	Grants	89.8	26%
IT	8.3	2%	Capital receipts	37.7	11%
Commercial Investment	20.2	6%	Third party contributions	54.0	16%
Your Fund Surrey	10.9	3%	Direct revenue contributions	5.4	2%
<b>Total 2024/25 capital spend</b>	<b>341.8</b>		<b>Total 2024/25 capital funding</b>	<b>341.8</b>	

### Looking forward

Over recent years the Council's capital ambition and delivery has grown significantly, in recognition of historic under-investment in our assets and in order to improve the condition of the infrastructure in the County. The capital programme is aligned to the Council's corporate priorities and invests in the areas of most importance to our residents.

As part of the 2025/26 budget planning process the capital programme was reviewed to ensure deliverability, affordability and proportionality. Our aspirations remain high and the Capital Programme for 2025/26 – 2029/30 totals £1.3bn and proposes ongoing investment in priority

areas such as highways infrastructure, improving the condition of our property estate, creating additional school places including for children with special educational needs and disabilities, the green agenda, transforming our libraries and investing in Adult Social Care accommodation with care and support. There is also £0.6bn in the capital pipeline set aside for schemes in the early stage of development which will move into the approved programme when the finances, benefits and deliverability are adequately demonstrated to the Capital Programme Panel and Cabinet. As part of budget setting for 2026/27, the Capital Programme and Pipeline will be reviewed, in light of LGR.

## **BALANCE SHEET**

At 31 March 2025, the Council held £2,534m of long-term assets (£2,463m at 31 March 2024), primarily comprising property, plant and equipment used to deliver services across the borough. Further details are provided in notes 13 and 14 to the accounts.

In addition to these assets, the Council continues to hold material long-term liabilities, including borrowing undertaken to support capital investment. In the prior year, the Council also reported a significant pension liability; however, this has now reversed to a smaller pension asset in 2024/25, as explained below:

- The pension position recognised on the Council's balance sheet continues to have a material impact on its reported net worth. Pension benefits do not become payable until employees retire; however, the Council is required to account for the future obligations as they are earned. These valuations are provided by the Council's independent actuary, Hymans Robertson.

At the balance sheet date, the net Local Government Pension Scheme (LGPS) position is an asset of £435m (compared to a liability of £29m at 31 March 2024), reflecting a favourable movement of £464m. The firefighters' pension scheme remains a liability, estimated at £422m (31 March 2024: £447m), a reduction of £25m.

These balances represent long-term obligations and do not require immediate funding. The Council continues to make appropriate lump sum payments to the pension fund, in addition to contributions for current employees. The accounting position is a snapshot based on market conditions at the balance sheet date and does not reflect the fund's long-term financial health or ability to meet future benefit payments. The LGPS remains cash-flow positive, supported by robust investment returns and ongoing contributions.

- The Council continues to pursue a strategy of temporarily borrowing using its internal resources to finance capital expenditure and using short-term borrowing to cover short-term cash flow requirements. Long-term borrowing is £462m (2023/24 £472m), a decrease of £10m.
- Short-term borrowing, mainly from other Local Authorities, has increased to £610m (2023/24 £295m), as part of the financing strategy for the Council's Capital Programme.

<b>Summarised Balance Sheet</b>	<b>As at 31 March 2024 £m</b>	<b>As at 31 March 2025 £m</b>
Long term assets – comprises of Property, Plant Equipment, Investment Properties, Software & Licences, Subsidiary Holdings and Loans, Pension asset	2,463	2,534
Current assets – comprises of Assets held for Sale, Salt Stock, Debtors, Cash	329	318
<b>Total assets</b>	<b>2,792</b>	<b>2,852</b>
<b>Offset by:</b>		
Current liabilities – comprises of Liabilities due in one year: Borrowing, Creditors, Provisions, Receipts in advance, Lease obligations	(593)	(878)
Long term liabilities – comprises of Liabilities due over one year: Borrowing, Provisions, Lease obligations, Pension liability	(1,072)	(595)
<b>Total liabilities</b>	<b>(1,665)</b>	<b>(1,473)</b>
<b>Makes - total net assets</b>	<b>1,127</b>	<b>1,379</b>
<b>Which funded by:</b>		
Usable reserves – comprises of General Fund, & Earmarked reserves and Balances held on behalf of schools	(724)	(619)
Unusable reserves – comprises of Specific accounting treatments for: Pension, Revaluation & other Capital adjustments, Council tax and Business rates adjustments	(403)	(760)
<b>Total reserves</b>	<b>(1,127)</b>	<b>(1,379)</b>

## STRATEGIC RISKS FOR UPCOMING YEAR AND GOVERNANCE

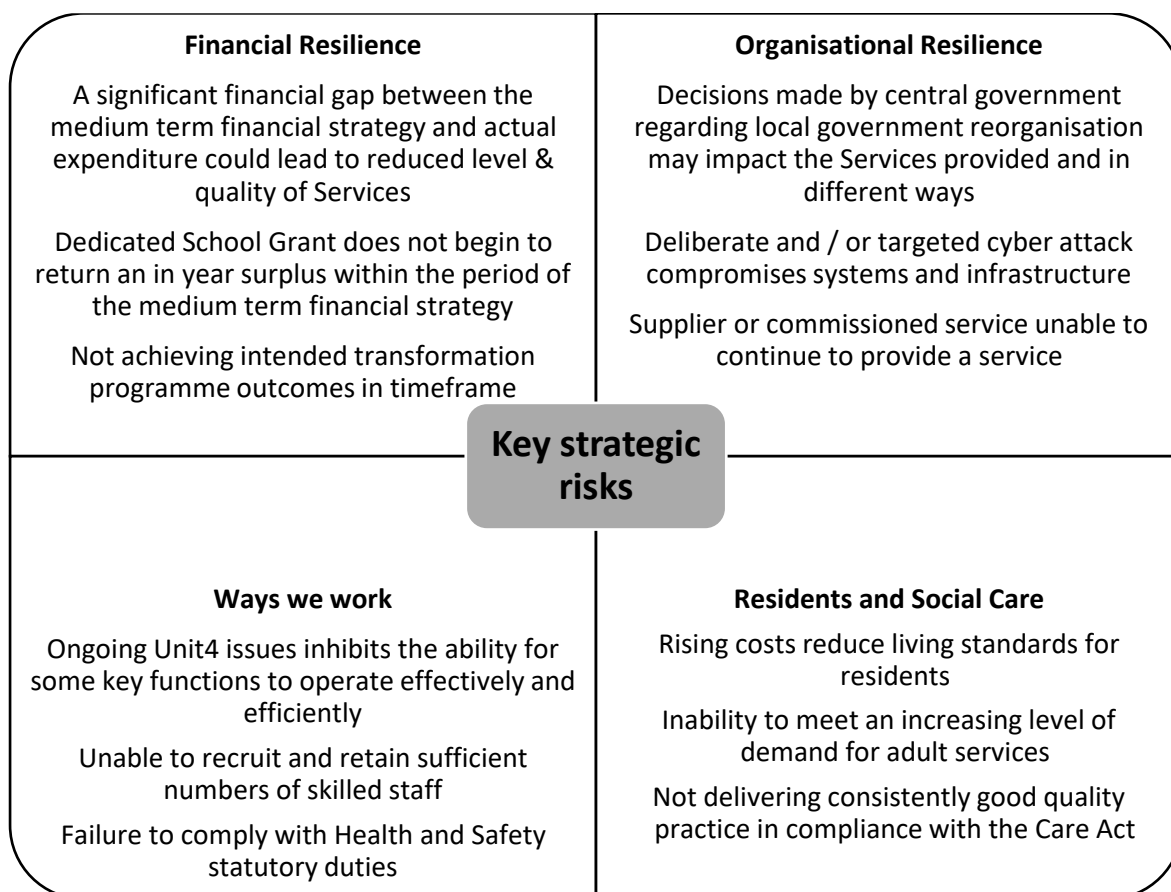
Key risks regularly discussed and actively monitored by Directorates. A strategic risk register captures the most significant risks and is monitored by the Corporate Leadership Team.

The Council recognises that understanding and managing risks effectively is critical to good decision making and a key component in running of a successful organisation. A risk framework, explaining our approach to risk management, is reviewed annually to take account of current best practice and is assessed by the Audit and Governance Committee.

A strategic risk register is in place to help manage and monitor the most significant risks which continues to be updated as a 'live' document. In addition, risk registers are also in place for each of the Directorates who, in turn, update their risks.

Surrey County Council will continue to assess underlying causes of risks and the overall effect if the risk were to occur. Moreover, risks will be prioritised based on the likelihood of occurrence and their impact on services provided, with mitigating actions taken where necessary.

Our key risks are set out in the table below.



## EXPLANATION OF ACCOUNTING STATEMENTS

The Statement of Accounts sets out the Council's income and expenditure for the year, and its financial position at 31<sup>st</sup> March 2025. It comprises core and supplementary statements, together with disclosure notes. The format and content of the financial statements are prescribed by the CIPFA Code of Practice on Local Authority Accounting in the United Kingdom 2024/25, which in turn is underpinned by International Financial Reporting Standards.

### The Core Statements are:

The **Comprehensive Income and Expenditure Statement (CIES)** – this records all of the Council's income and expenditure for the year. The top half of the statement provides an analysis by service area. The bottom half of the statement deals with corporate transactions and funding.

The **Movement in Reserves Statement** is a summary of the changes to the Council's reserves over the course of the year. Reserves are divided into "usable", which can be invested in capital projects or service improvements, and "unusable" which must be set aside for specific legal or accounting purposes.

The **Balance Sheet** is a snapshot of the Council's assets, liabilities, cash balances and reserves at the year-end date.

The **Cash Flow Statement** shows the reason for changes in the Council's cash balances during the year, and whether that change is due to operating activities, new investment, or financing activities (such as repayment of borrowing and other long-term liabilities).

**The Group Accounts include:**

The assets and liabilities of companies and similar entities, which the Council either controls or significantly influences.

**The Supplementary Financial Statements are:**

The **Annual Governance Statement**, which sets out the governance structures of the Council and its key internal controls (this will be included in the final audited version of the accounts).

The **Pension Fund Account**, which reports the contributions received, payments to pensioners and the value of net assets invested in the Local Government Pension Scheme.

The **Disclosure Notes to these financial statements** provide further detail about the Council's accounting policies and individual transactions.

A Glossary of key terms can be found at the end of this publication.

**MATERIAL ITEMS & GROUP ACCOUNTS**

Details of specific material items of income and expenditure include:

- Government Grant and Council Tax income (note 12)
- The accumulated DSG deficit (£142m in 2024/25, £79m in 2023/24) which has been required to be shown as an unusable reserve since a change in the Code of Practice in 2021/22 (note 24).
- De-recognition of academy schools – when a school changes status to an academy, the ownership of the land and buildings transfers from the Council to the school. The assets are written out of the balance sheet and an accounting adjustment is made in the CIES.

Group accounts are prepared, combining the accounts of the below organisations with those of the Council and excluding any intra-group transactions and balances, to give an overall group position. The Council considers all its relationships and interests in other entities and has concluded that it exercises control or has significant influence over the economic activities of the following organisations:

- Hendeca Group Limited - a Local Authority Trading Company (LATC), wholly owned by the Council, set up for the provision of business services.
- Surrey Choices Ltd - a LATC, wholly owned by the Council, set up for the delivery of day services and community support options for people with disabilities and older people.
- Halsey Garton Property Ltd- a LATC, wholly owned by the Council, to make property investments.
- Halsey Garton Residential Ltd - a LATC, wholly owned by the Council set up for the letting and operating of own or leased rental estate.

The below entity is consolidated on a proportional basis of the balance sheet due to only owning 50% and exercises joint control with Commercial Services Kent Ltd. The principal place of business is 1 Abbey Wood Road, Kings Hill, Kent, ME19 4YT.

- Connect2Surrey (formally known as Surrey & Kent CS LLP) – The Council exercises joint control over this limited liability partnership, a temporary recruitment company specialising in the public sector.



## **STATEMENT OF RESPONSIBILITIES**

### **The Council's responsibilities**

The Council is required to:

- make arrangements for the proper administration of its financial affairs and to secure that one of its officers has the responsibility for the administration of those affairs. In this Council that officer is the S151 Officer
- manage its affairs to secure economic, efficient and effective use of resources and safeguard its assets
- approve the Statement of Accounts

### **The S151 Officer's responsibilities**

The S151 Officer is responsible for the preparation of the Council's Statement of Accounts in accordance with proper practices as set out in the CIPFA/LASAAC Code of Practice on Local Authority Accounting in the United Kingdom (The Code).

In preparing this Statement of Accounts, the S151 Officer has:

- selected suitable accounting policies and then applied them consistently
- made judgements and estimates that were reasonable and prudent
- complied with the local authority Code

The S151 Officer has:

- kept proper accounting records which were up to date
- taken reasonable steps for the prevention and detection of fraud and other irregularities

### **Certification**

I certify that the statement of accounts set out on pages 17 to 120 presents a true and fair view of the financial position of the Council and of its expenditure and income for the year ended 31<sup>st</sup> March 2025; that the firefighter pension fund accounting statements on pages 122 to 124 give a true and fair view of the financial transactions of the firefighter pension fund during the year ended 31<sup>st</sup> March 2025; that the statement of accounts within the separate attachment presents a true and fair view of the financial position of the Surrey County Council Pension Fund at 31<sup>st</sup> March 2024 and its income and expenditure for the year then ended.

Andy Brown

Deputy Chief Executive and Executive  
Director of Resources (Section 151 Officer)

Victor Lewanski

Chairman of Audit & Governance Committee

## 1.4 Key Primary Statements

### Comprehensive Income and Expenditure

Year ended 31 March 2024				Year ended 31 March 2025		
Gross Expenditure £000	Income £000	Net Expenditure £000		Gross Expenditure £000	Income £000	Net Expenditure £000
744,342	(380,184)	364,159	Children, Families, & Lifelong Learning	897,368	(535,399)	361,969
345,577	(343,071)	2,507	Delegated Schools	321,250	(320,852)	398
761,842	(280,087)	481,754	Adults, Wellbeing & Health Partnerships	805,090	(313,521)	491,570
309,945	(30,203)	279,742	Place	393,722	(40,503)	353,219
68,750	(25,482)	43,268	Community Protection & Emergencies	60,337	(50,581)	9,756
54,620	(15,773)	38,847	Resources	118,180	(25,719)	92,461
122,202	(100,661)	21,541	Central Income & Expenditure	103,387	(53,155)	50,232
<b>2,407,276</b>	<b>(1,175,460)</b>	<b>1,231,815</b>	<b>Cost of Services – continuing operations</b>	<b>2,699,334</b>	<b>(1,339,730)</b>	<b>1,359,604</b>
80,856	(41,767)	39,089	Other Operating (Income) & Expenditure (note 10)	101,459	(22,881)	<b>78,578</b>
101,128	(23,442)	77,686	Financing & Investment (Income) & Expenditure (note 11)	111,902	(21,253)	<b>90,649</b>
(1,151,287)	(1,151,287)		Taxation, general grants & contributions (note 12 & 32)		(1,235,403)	<b>(1,235,403)</b>
<b>2,589,260</b>	<b>(2,391,956)</b>	<b>197,304</b>	<b>(Surplus) or Deficit on Provision of Services</b>	<b>2,912,695</b>	<b>(2,619,267)</b>	<b>293,428</b>
		(6,291)	(Surplus) on revaluation of non-current assets (note 24)			(73,022)
		(254,906)	Remeasurement (reduction) of the net defined benefit liability (note 24)			(473,176)
		(261,197)	<b>Other Comprehensive (Income) &amp; Expenditure</b>			<b>(546,198)</b>
		(63,893)	<b>Total Comprehensive (Income) &amp; Expenditure</b>			<b>(252,770)</b>

Note: Taxation, general grants & contributions are all (income) related transactions

## Movement in Reserves Statement

	General Fund (note 23) £000	Earmarked Reserves (note 9) £000	Capital Receipts Reserve (note 23) £000	Capital Grants & Contributions Unapplied (note 23) £000	Total Usable Reserves £000	Unusable Reserves (note 24) £000	Total Council Reserves £000
<b>2024/25</b>							
<b>Balance at 31 March 2024</b>	<b>(49,064)</b>	<b>(427,886)</b>	<b>(10,654)</b>	<b>(236,182)</b>	<b>(723,787)</b>	<b>(402,767)</b>	<b>(1,126,551)</b>
(Surplus) or deficit on provision of services (accounting basis)	293,425	-	-	-	293,425	-	293,425
Other comprehensive income & expenditure	-	-	-	-	-	(546,198)	(546,198)
<b>Total comprehensive income &amp; expenditure</b>	<b>293,425</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>293,425</b>	<b>(546,198)</b>	<b>(252,773)</b>
Adjustments between accounting basis & funding basis under regulations (note 8)	(251,574)	-	10,148	53,112	(188,314)	188,314	-
<b>Transfers to/from earmarked reserves</b>	<b>(41,851)</b>	<b>67,652</b>	<b>-</b>	<b>(25,801)</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Increase/decrease in year</b>	<b>-</b>	<b>67,652</b>	<b>10,148</b>	<b>27,311</b>	<b>105,111</b>	<b>(357,884)</b>	<b>(252,773)</b>
<b>Balance at 31 March 2025</b>	<b>(49,064)</b>	<b>(360,235)</b>	<b>(506)</b>	<b>(208,871)</b>	<b>(618,676)</b>	<b>(760,651)</b>	<b>(1,379,324)</b>
<b>2023/24</b>							
<b>Balance at 31 March 2023</b>	<b>(49,072)</b>	<b>(442,470)</b>	<b>(35,724)</b>	<b>(222,629)</b>	<b>(749,895)</b>	<b>(312,771)</b>	<b>(1,062,666)</b>
(Surplus) or deficit on provision of services (accounting basis)	197,312	-	-	-	197,312	-	197,312
Other comprehensive income & expenditure	-	-	-	-	-	(261,197)	(261,197)
<b>Total comprehensive income &amp; expenditure</b>	<b>197,312</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>197,312</b>	<b>(261,197)</b>	<b>(63,855)</b>
Adjustments between accounting basis & funding basis under regulations (note 8)	(182,720)	-	25,073	(13,554)	(171,201)	171,201	-
<b>Transfers to/from earmarked reserves</b>	<b>(14,584)</b>	<b>14,584</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Increase/decrease in year</b>	<b>8</b>	<b>14,584</b>	<b>25,073</b>	<b>(13,554)</b>	<b>26,111</b>	<b>(89,996)</b>	<b>(63,885)</b>
<b>Balance at 31 March 2024</b>	<b>(49,064)</b>	<b>(427,886)</b>	<b>(10,651)</b>	<b>(236,183)</b>	<b>(723,784)</b>	<b>(402,768)</b>	<b>(1,126,552)</b>

## Balance Sheet

As at 31.03.2024		Note:	As at 31.03.2025
£000			£000
2,090,747	Property, plant & equipment	13	2,153,578
-	Right of use assets	13,35	17,074
1,024	Heritage assets		1,024
75,230	Investment property	14	67,625
23,179	Intangible assets	15	19,894
30,673	Long term investments	17	19,746
242,595	Long term debtors	17	241,750
-	Pension asset	39	13,237
<b>2,463,448</b>	<b>Long term assets</b>		<b>2,533,928</b>
	Short Term:		
8,511	Assets held for sale	20	7,017
943	Inventories		794
265,391	Short term debtors	18	249,885
53,673	Cash & cash equivalents	19	60,385
<b>328,518</b>	<b>Current assets</b>		<b>318,080</b>
	Short Term:		
(295,161)	Borrowing	17	(610,266)
(286,879)	Creditors	21	(257,137)
(2,502)	Provisions	22	(50)
(1,709)	Revenue grants receipts in advance		(86)
(10)	Capital grants receipts in advance		(10)
(7,003)	Other current liabilities	36	(10,728)
<b>(593,264)</b>	<b>Current liabilities</b>		<b>(878,277)</b>
(9,319)	Provisions	22	(11,839)
(471,738)	Long term borrowing	17	(462,265)
(591,093)	Other long-term liabilities	36,37,38	(120,307)
<b>(1,072,150)</b>	<b>Long term liabilities</b>		<b>(594,410)</b>
<b>1,126,552</b>	<b>Net assets/(liabilities)</b>		<b>1,379,320</b>
(723,784)	Usable reserves	23	(618,673)
(402,768)	Unusable reserves	24	(760,647)
<b>(1,126,552)</b>	<b>Total reserves</b>		<b>(1,379,320)</b>

## Cash Flow Statement

2023-24 £000		Note	2024-25 £000
(197,304)	Net (deficit) on the provision of services		(293,428)
290,434	Adjustment to surplus or deficit on the provision of services for noncash movements	41	289,584
(126,172)	Adjust for items included in the net surplus or deficit on the provision of services that are investing and financing activities	41	(119,608)
<b>(33,042)</b>	<b>Net Cash flows from operating activities</b>		<b>(123,452)</b>
<b>(124,970)</b>	<b>Net Cash flows from investing activities</b>	42	<b>(163,837)</b>
<b>104,716</b>	<b>Net Cash flows from financing activities</b>	43	<b>294,001</b>
<b>(53,296)</b>	<b>Net (decrease) in cash and cash equivalents</b>		<b>6,712</b>
106,969	Cash and cash equivalents at the beginning of the reporting period		53,673
53,673	Cash and cash equivalents at the end of the reporting period		60,385

The cash flows from operating activities in 2024/25 include interest received of £14.5m (2023/24, £17.2m) and interest paid of £70.9m (2023/24, £67m).

## Notes to the Statement of Accounts

### Note 1: Expenditure and Funding Analysis

The Expenditure and Funding analysis (EFA) shows how annual expenditure is used and funded from resources (ie: government grants, rents, Council Tax and Business Rates) by authorities in comparison with those resources consumed or earned by authorities in accordance with the Code.

The EFA also shows how this expenditure is allocated for decision-making purposes between the council's departments. Income and expenditure accounted for under generally accepted accounting practices (GAAP) is presented more fully in the comprehensive income and expenditure statement (CIES).

2024/25

	As reported for resource management in outturn report £000	Adjustments to arrive at the net amount chargeable to earmarked reserves £000	Net Expenditure Chargeable to the earmarked reserves £000	Adjustments between the funding and accounting basis £000	Net Expenditure in the I&E Account £000
Children, Families and Lifelong Learning	301,566	580	302,146	59,823	361,969
Delegated Schools *	-	6,007	6,007	(5,609)	398
Adults, Wellbeing & Health Partnerships	477,352	(2,570)	474,782	16,787	491,570
Place	193,021	2,102	195,123	158,096	353,219
Community Protection & Emergencies	44,027	463	44,489	(34,734)	9,756
Resources	77,212	(360)	76,852	15,609	92,461
Central Income & Expenditure **	36,744	35,629	72,372	(22,140)	50,232
<b>Cost of services - continuing operations</b>	<b>1,129,921</b>	<b>41,851</b>	<b>1,171,772</b>	<b>187,832</b>	<b>1,359,604</b>
Other Income and expenditure (Note 10, 11, & 12)	(1,129,921))	-	(1,129,921)	63,742	(1,066,179)
<b>Deficit on provision of services</b>	<b>-</b>	<b>41,851</b>	<b>41,851</b>	<b>251,575</b>	<b>293,425</b>

	General Fund £000	Earmarked reserves £000	General fund and earmarked reserves £000
Opening balances	(49,064)	(427,886)	(476,950)
<b>Movement</b>	<b>0</b>	<b>67,652</b>	<b>67,652</b>
<b>Closing balance</b>	<b>(49,064)</b>	<b>(360,235)</b>	<b>(409,299)</b>

2023/24

	As reported for resource management in outturn report £000	Adjustments to arrive at the net amount chargeable to earmarked reserves £000	Net Expenditure Chargeable to the earmarked reserves £000	Adjustments between the funding and accounting basis £000	Net Expenditure in the I&E Account £000
Children, Families and Lifelong Learning	285,670	33,262	318,932	32,921	351,853
Delegated Schools *	79	5,402	5,481	(2,974)	2,507
Adults, Wellbeing & Health Partnerships	485,339	(14,275)	471,064	10,688	481,752
Place	187,467	(27,606)	159,861	135,763	295,624
Community Protection & Emergencies	41,465	12,717	54,182	(11,090)	43,092
Resources	88,328	(63,703)	24,625	10,826	35,451
Central Income & Expenditure **	36,595	22,312	58,906	(37,368)	21,538
<b>Cost of services - continuing operations</b>	<b>1,124,943</b>	<b>(31,892)</b>	<b>1,093,051</b>	<b>138,765</b>	<b>1,231,818</b>
Other Income and expenditure (Note 10, 11, & 12)	(1,124,943)	46,476	(1,078,467)	43,957	(1,034,510)
<b>Deficit on provision of services</b>	<b>-</b>	<b>14,584</b>	<b>14,584</b>	<b>182,723</b>	<b>197,308</b>
	<b>General Fund £000</b>	<b>Earmarked reserves £000</b>	<b>General fund and earmarked reserves £000</b>		
Opening balances	(49,072)	(442,470)	(491,542)		
<b>Movement</b>	<b>8</b>	<b>14,584</b>	<b>14,592</b>		
<b>Closing balance</b>	<b>(49,064)</b>	<b>(427,886)</b>	<b>(476,950)</b>		

\*Delegated schools budget is reported net of specific grants.

\*\* For Central Income and Expenditure the adjustment to arrive at the general fund position is required to get from the outturn position reported to Cabinet to a position that is compliant with the Code for financial accounting purposes. For example, interest payable is reported within Central Income & Expenditure in the outturn report but reported under 'Other Income & Expenditure' in the accounts.

## Note 1a: Note to the Expenditure and Funding Analysis

Adjustments from General Fund to arrive at the Comprehensive Income and Expenditure Statement amounts	Adjustments for Capital Purposes (Note a)	Net change for the Pensions Adjustments (Note b)	Other Differences (Note c)	Total Adjustments
2024/25	£000	£000	£000	£000
Children, Families and Lifelong Learning	2,824	(4,837)	61,836	59,823
Delegated Schools	(860)	(4,749)	-	(5,609)
Adults, Wellbeing & Health Partnerships	20,310	(3,548)	25	16,787
Place	159,901	(1,810)	5	158,096
Community Protection & Emergencies	(15,702)	(19,064)	32	(34,734)
Resources	18,719	(3,319)	209	15,609
Central Income & Expenditure	(22,037)	(104)	-	(22,140)
<b>Net Cost of Service</b>	<b>163,156</b>	<b>(37,430)</b>	<b>62,106</b>	<b>187,832</b>
Other Income and Expenditure	(58,797)	21,973	(17,028)	63,742
<b>Difference between General Fund surplus or deficit and Comprehensive Income and Expenditure surplus or deficit</b>	<b>221,953</b>	<b>(15,457)</b>	<b>45,079</b>	<b>251,575</b>

Adjustments from General Fund to arrive at the Comprehensive Income and Expenditure Statement amounts	Adjustments for Capital Purposes (Note a)	Net change for the Pensions Adjustments (Note b)	Other Differences (Note c)	Total Adjustments
2023/24	£000	£000	£000	£000
Children, Families and Lifelong Learning	23,575	3,857	5,489	32,921
Delegated Schools	125	(3,099)	-	(2,974)
Adults, Wellbeing & Health Partnerships	6,359	4,310	19	10,688
Place	133,823	1,902	37	135,763
Community Protection & Emergencies	2,600	(13,748)	58	(11,090)
Resources	6,856	3,814	156	10,826
Central Income & Expenditure	(32,741)	(1,065)	(3,561)	(37,367)
<b>Net Cost of Service</b>	<b>140,598</b>	<b>(4,029)</b>	<b>2,198</b>	<b>138,767</b>
Other Income and Expenditure	(1,661)	33,732	11,886	43,957
<b>Difference between General Fund surplus or deficit and Comprehensive Income and Expenditure surplus or deficit</b>	<b>138,937</b>	<b>29,703</b>	<b>14,084</b>	<b>182,724</b>



### Note a: Adjustments for Capital Purposes

This column adds in depreciation and impairment and revaluation gains and losses in the services line, and for:

**Other operating expenditure** – adjusts for capital disposals with a transfer of income on disposal of assets and the amounts written off for those assets.

**Financing and investment income and expenditure** – the statutory charges for capital financing i.e. Minimum Revenue Provision and other revenue contributions are deducted from other income and expenditure as these are not chargeable under generally accepted accounting practices.

#### **Taxation and non-specific grant income and expenditure –**

- Capital grants are adjusted for income not chargeable under generally accepted accounting practices.
- Revenue grants are adjusted from those receivable in the year to those receivable without conditions or for which conditions were satisfied throughout the year.
- The Taxation and Non Specific Grant Income and Expenditure line is credited with capital grants receivable in the year without conditions or for which conditions were satisfied in the year.

### Note b: Net Change for the Pensions Adjustments

Net change for the removal of pension contributions and the addition of IAS 19 Employee Benefits pension related expenditure and income:

**For services** this represents the removal of the employer pension contributions made by the authority as allowed by statute and the replacement with current service costs and past service costs.

**For Financing and investment income and expenditure** - the net interest on the defined benefit liability is charged to the CIES.

### Note c: Other Differences

Other differences between amounts debited/credited to the Comprehensive Income and Expenditure Statement and amounts payable/receivable to be recognised under statute:

The charge under **Taxation and non-specific grant income and expenditure** represents the difference between what is chargeable under statutory regulations for council tax and NDR that was projected to be received at the start of the year and the income recognised under generally accepted accounting practices in the Code. This is a timing difference as any difference will be brought forward in future Surpluses or Deficits on the Collection Fund.

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## Note 2: Income and expenditure analysed by nature

The council's income and expenditure is analysed as follows:

2023/24		2024/25
£000	Expenditure	£000
594,849	* Employee benefits expenses	761,305
137,710	* Staff expenditure at Voluntary Aided and Foundation schools	133,432
110,883	Depreciation, amortisation and impairment	137,423
1,191	Precepts and levies (Note 10)	1,208
26	Loss on disposal of non-current assets (note 10)	26,595
58,453	Derecognition of non-current assets (note 10)	52,404
66,988	Interest expenses (note 11)	70,941
16,883	Impairment at cost subsidiary - IAS 36 (Note 11, 17A, 17B)	10,927
(1,000)	Impairment in fair value adjustment - IFRS 9 (Note 11, 17A, 17C)	1,054
16,426	Loss in fair value of investment properties (note 14)	26,633
1,586,851	Other service expenses	1,690,773
<b>2,589,260</b>	<b>Total expenditure</b>	<b>2,912,695</b>
	<b>Income</b>	
(953,984)	Government grants and contributions (note 12 & 32)	(985,947)
(442,489)	Fees, charges and other service income	(557,999)
(19,682)	Gains on disposal of non-current assets (note 10)	(4,031)
(1,507)	Gains in fair value of investment properties (note 11)	-
(977,100)	Income from council tax, non-domestic rates, district rate income (note 12)	(1,056,829)
(17,193)	Interest and investment income (note 11)	(14,461)
<b>(2,391,956)</b>	<b>Total income</b>	<b>(2,619,267)</b>
<b>197,304</b>	<b>Deficit on the provision of services</b>	<b>293,428</b>

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## Note 3. Accounting policies

### General principles

The statement of accounts summarises the Council's transactions for the 2024/25 financial year and its position at the year ending 31 March 2025. The Council is required to prepare an annual statement of accounts by the Accounts and Audit Regulations 2015. The Regulations require the statement of accounts to be prepared in accordance with proper accounting practices. These practices primarily comprise the Code of Practice on Local Authority Accounting in the United Kingdom 2024/25 supported by International Financial Reporting Standards (IFRS).

The accounting convention adopted in the Statement of Accounts is principally historical cost, modified by the revaluation of certain categories of non-current assets and financial instruments.

### Policy 1A. Going Concern

The concept of a going concern assumes that an authority's functions and services will continue in operational existence for the foreseeable future. Surrey County Council's accounts are drawn up under the CIPFA Local Authority Accounting Code of Practice (The Code), which requires Local Authorities to prepare their financial statements on a going concern basis. The provisions in the Code in respect of going concern reporting requirements reflect the economic and statutory environment in which local authorities operate. These provisions confirm that, as authorities cannot be created or dissolved without statutory prescription, they must prepare their financial statements on a going concern basis of accounting. This assumption is based on the

fact that local authorities carry out functions essential to the local community, exist by statute and are themselves revenue-raising bodies.

The concept of a going concern assumes that an authority's functions and services will continue in operational existence for the foreseeable future. If an authority was in financial difficulty, the prospects are that alternative arrangements might be made by central government either for the continuation of the services it provides or for assistance with the recovery of a deficit over more than one financial year.

The Code confirms that the abolition of an authority, combinations of public sector bodies or the transfer of some of its services, under situations such as Local Government Reorganisation, are not to be taken as negating the presumption of going concern.

Whilst, like all local authorities, the Council is currently operating in a challenging and uncertain financial environment, it expects to continue to deliver current statutory services for the foreseeable future.

As a result of the points made above, it would not be appropriate for local authority financial statements to be provided on anything other than a going concern basis. Accounts drawn up under the Code therefore assume that a local authority's services will continue to operate for the foreseeable future.

The following summarises key aspects of the Council's financial position and measures in place to address risk to ensure its financial sustainability.

**2024/25 Outturn** - The Council ended the 2024/25 financial year with a £6.3m underspend, which was approved to be transferred to reserves as part of the [Financial Outturn Report 2024/25](#) to Cabinet in May 2025.

**2025/26 Budget & MTFS to 2029/30-** For successive years, the Medium Term Financial Strategy (MTFS) has been built on a number of high-level principles which are used as a framework to set the budget. These have proven to be successful and have been reaffirmed for the 2025/26 budget and are set out in the [2025/26 Budget and Medium Term Financial Strategy to 2029/30 papers to Council on 4 February 2025](#). The budget has gone through extensive iterations, with collaboration and challenge between Cabinet and the Corporate Leadership Team in the development of inflation and demand pressures as well as proposals for efficiencies and the development of transformation activities. These have then been scrutinised through wide engagement with Select Committees.

It is vital that the Council protects its resilient financial position. Significant efficiencies of £66.4m have been identified in the budget proposals for 2025/26 to reduce the forecast pressure on the budget. Over the Medium Term, the Council has a projected budget gap of £273m. Continuing a medium-term focus is therefore essential in order to ensure the stable provision of services both for the remaining term of Surrey County Council and that of future unitary authorities into the medium term.

**Reserves** - Given the level of risk and uncertainty inherent in both the local authority environment and the national economic and political environment, coupled with ongoing uncertainty over future funding levels, retention of the Council's reserves will be essential, in order to provide financial resilience and ongoing financial sustainability. The Council has worked hard over recent years to replenish the level of reserves to an acceptable level for the risk environment in which we operate, providing additional financial resilience in the event of unanticipated financial pressures.

The 2025/26 Final Budget and Medium-Term Financial Strategy to 2029/30 sets out the Reserves and Risk Mitigation Strategy, including principles for the overall management of reserves to ensure the level is justifiable and commensurate with the risks that the Council faces and the context within which the authority operates. Reserve balances available to provide financial resilience against unforeseen events stands at £70.9m as at 31/3/25. Taken alongside the forecast General Fund position, this results in £121.4m, or 10% of the 2025/26 net revenue budget, of cover to mitigate against future risk and uncertainties. Based on the budgeted contribution to reserves in 2025/26, the overall of reserves held against risk rises to £98.9m /12%, including the general fund balance, by the end of 2025/26.

One of the most significant risks, to which the Council holds a counter reserve balance, is around the High Needs Block of the DSG. Although the Council is in a [safety valve agreement](#), the high needs deficit continues to rise. Unlike the majority of other councils in safety valve arrangements, the Council holds a significant offsetting reserve balance of £144m to provide resilience. This, taken with other reserve balances, will ensure that should [the statutory override](#) not be continued beyond March 2026 then the Council, has sufficient reserves to offset the deficit.

**Cash Flow** - As set out in the Council's [Treasury Management Strategy and Capital Strategy](#), the Council expects to be a long-term borrower. Treasury investments will therefore be made primarily to manage day-to-day cash flows (i.e. investing funds representing income received in advance of expenditure plus reserves) using short-term low risk instruments. The Council's average daily level of cash investments was £74.2m during 2024/25, compared to an average of £89.4m during 2023/24. This reflects the Council's strategic policy to maintain sufficient liquidity during this time and continue to borrow over shorter periods when appropriate.

The Council held £1,073m of loans (borrowing) at the end of March 2025 and expects additional borrowing of up to £200m in 2025/26, based on the approved capital programme. These figures remain within the Council's authorised limit for borrowing.

The Authority's borrowing strategy continues to address the key issue of affordability without compromising the longer-term stability of the debt portfolio. Short-term borrowing has been increased during recent years, when interest rates have been higher. Rates are anticipated to fall in the coming year and therefore consideration will be given to secure longer term debt to match the investment made in assets and infrastructure, but current prevailing interest rates result in the holding of short term debt as the most prudent course despite the higher than expected short term rates. The risks of this approach will be managed by keeping the Authority's interest rate exposure within the limit set in the prudential indicators.

The local authority lending market remains a stable source of short term borrowing, alongside access to Public Works Loan Board (PWLb) loans and other sources of long term borrowing this provides assurance that the Council will continue to be able to source borrowing, within the parameters set out in its Treasury Management Strategy, to ensure the cash flow position and ability to repay its external debt & liabilities as they fall due.

The Council remains in a stable financial position and is continuing to work on addressing the medium-term financial pressures to ensure that it continues to remain financially strong. The concept of a going concern assumes that an authority's functions and services will continue in operational existence for the foreseeable future. Therefore, we have no reason to conclude that the assumption to report on a going concern basis is no longer valid or that there is any evidence to suggest that the going concern assumption should be rebutted.

### Recognition of income and expenditure

The Council accounts for revenue recognition in accordance with IFRS 15 Revenue Recognition from Contracts with Customers and IPSAS 23 Revenue from Non-Exchange Transactions (Taxes and Transfers).

Activity is accounted for in the year that it takes place, not simply when cash payments are made or received. In particular:

- Revenue (income) from the sale of goods and provision of services is recognised when the council transfers the goods or completes the delivery of a service, rather than when income is received.
- Supplies are recorded as expenditure when they are consumed. Where there is a gap between the date supplies are received and their consumption, they are carried as inventories on the Balance Sheet.
- Expenses in relation to services received (including services provided by employees) are recorded as expenditure when the services are received rather than when payments are made.
- Interest receivable on investments and payable on borrowings is accounted for respectively as income and expenditure on the basis of the effective interest rate for the relevant financial instrument rather than the cash flows fixed or determined by the contract.

- Where income and expenditure have been recognised but cash has not been received or paid, a debtor or creditor for the relevant amount is recorded in the Balance Sheet and provision is made for bad and doubtful debts. Where debts may not be settled, the balance of debtors is written down and a charge made to revenue for the income that might not be collected.

### **Policy 1. Council tax and business rates**

The collection of council tax and business rates is an agency arrangement. Billing authorities (the Borough and District Councils) act as agents, collecting council tax and business rates (non-domestic rates) on behalf of the authority (and others). Billing authorities are required by statute to maintain a separate fund (known as the collection fund) for the collection and distribution of the amounts due.

Council tax and business rate income included in the Comprehensive Income and Expenditure Statement as local taxation is the total of the:

- Precept on the collection funds of each billing authority; and
- The Council's share of the actual surplus / deficit on the collection funds of each billing authority at the end of the current year, adjusted for the council's share of the surplus/deficit on the funds at the preceding year end that has not been distributed or recovered in the current year.

Regulations then dictate that the amount credited to the general fund must be equal to the amount precepted as part of the annual budget process (i.e. the cash flow for the year). Therefore, the difference between the income included in the Comprehensive Income and Expenditure Statement and the amount required by regulation to be credited to the general fund is taken to the collection fund adjustment account and included as a reconciling item in the Movement in Reserves Statement.

Under the legislative framework for the collection fund, billing authorities, major preceptors and central government share proportionately the risks and rewards that the amount of council tax and business rates collected could be less or more than predicted. Therefore, the Code requires that the council recognises on its balance sheet its share of arrears, impairment allowance for bad debts, overpayments, prepayments and collection fund surplus or deficit for both council tax and business rates. For business rates, an appeals provision has also been created to cover successful appeals by ratepayers against business rates.

### **Cash and cash equivalents**

**Cash is represented by cash in hand and deposits with financial institutions repayable without penalty on notice of not more than 24 hours. Cash equivalents are highly liquid investments that mature within 24 hours of the date of acquisition (mainly Money Market Funds and overnight investments) as these are considered to be readily convertible to known amounts of cash with insignificant risk of change in value.**

In the Cash Flow Statement, cash and cash equivalents are shown net of bank overdrafts that are repayable on demand and form an integral part of the Council's cash management.

### **Charges to revenue for non-current assets**

Non-current assets are assets with physical substance that are held for use in the production or supply of goods and services, for rental to others, or for administrative purposes, and are expected to be used for more than one year.

Services, support services and trading accounts are debited with the following amounts to record the cost of holding non-current assets during the year:

- depreciation attributable to the assets used by the relevant service;
- revaluation and impairment losses on assets used by the service where there are no accumulated gains in the Revaluation Reserve against which the losses can be written off;
- amortisation of intangible assets attributable to the service.

The Council is not required to raise council tax to fund depreciation, revaluation and impairment losses or amortisation. It is required to make an annual contribution from revenue towards the reduction in its overall borrowing requirement, equal to an amount calculated on a prudent basis determined by the council in accordance with statutory guidance. This contribution is known as the Minimum Revenue Provision (MRP). Depreciation, revaluation and impairment losses and amortisation are therefore replaced by MRP in the General Fund Balance by way of an adjusting transaction with the Capital Adjustment Account in the Movement in Reserves Statement for the difference between the two.

## **Employee benefits**

### ***Benefits payable during employment***

Short-term employee benefits are those due to be settled within 12 months of the year-end. They include such benefits as wages, salaries, paid annual leave, paid sick leave, bonuses and non-monetary benefits for current employees. These benefits are recognised as an expense for services in the year in which employees render service to the council. An accrual is made for the cost of holiday entitlements (or any form of leave, e.g. time off in lieu) earned by employees but not taken before the year-end which employees can carry forward into the next financial year. The accrual is made at the wage and salary rates applicable in the following accounting year, being the period in which the employee takes the benefit. The accrual is charged to the Surplus or Deficit on the Provision of Services but then reversed out through the Movement in Reserves Statement to the Accumulated Absences Account so that holiday benefits are charged to revenue in the financial year in which the holiday absence occurs.

### ***Termination benefits***

Termination benefits are amounts payable as a result of a decision by the Council to terminate an officer's employment before the normal retirement date or an officer's decision to accept voluntary redundancy and are charged on an accruals basis to the appropriate service in the Comprehensive Income and Expenditure Statement, at the earlier of when the council can no longer withdraw the offer of those benefits or when the council recognises costs for a restructuring.

Where termination benefits involve the enhancement of pensions, statutory provisions require the General Fund Balance to be charged with the amount payable by the council to the pension fund or pensioner in the year, not the amount calculated according to the relevant accounting standards. In the Movement in Reserves Statement, appropriations are required to and from the pension reserve to remove the notional debits and credits for pension enhancement termination benefits and are replaced with debits for the cash paid to the pension fund and pensioners and any such amounts payable but unpaid at the year end.

### ***Post-employment benefits***

Employees of the Council may be members of four separate pension schemes:

- the Local Government Pension Scheme, administered by Surrey County Council;
- the Firefighters' Pension Scheme, administered by Surrey County Council;
- the Teachers' Pension Scheme, administered by Capita Teachers' Pensions on behalf of the Department for Education (DfE);
- the National Health Service (NHS) Pension Scheme, administered by the NHS.

The schemes provide defined benefits to members (retirement lump sums and pensions), earned as employees work for the Council. The local government scheme is funded whereas the firefighter scheme is unfunded meaning that liabilities are recognised when awards are made and hence there are no investment assets; cash has to be built up to meet actual pension payments as they fall due (net of contributions from active members and government grant). Deficits on the Firefighters' Pension Scheme are covered by a government grant received each year from the Department for Levelling Up, Housing and Communities.

The teachers' pension scheme and the NHS pension scheme are administered nationally and arrangements mean that liabilities for these benefits cannot ordinarily be identified specifically to the council. Therefore, both schemes are accounted for as if they were defined contribution schemes and no liability for future payments of benefits is recognised in the Balance Sheet. The relevant service line in the Comprehensive Income and Expenditure Statement is charged with the employer's contributions payable in year.

### ***The Local Government Pension Scheme (LGPS) & The Firefighters' Pension Scheme***

The Local Government Pension Scheme and the Firefighters' Scheme are administered by Surrey County Council and are accounted for as a defined benefits scheme:

- liabilities of the pension funds attributable to the council are included in the Balance Sheet on an actuarial basis using the projected unit method (i.e. an assessment of the future payments that will be made in relation to retirement benefits earned to date by employees, based on assumptions about mortality rates, employee turnover rates, etc, and projections of projected earnings for current employees);
- liabilities are discounted to their value at current prices, using a discount rate of 5.8% (4.8% in 2023/24).

The assets of the pension funds attributable to the council are included in the Balance Sheet at their fair value:

- quoted securities – current bid price;
- unquoted securities – professional estimate;
- unitised securities – current bid price;
- property – market value.

The change in the net pensions' liability is analysed into the following components:

- Service cost comprising:
  - current service cost – The increase in the present value of the defined benefit obligation resulting from employee service in the current period. The cost to the employer of benefits accruing over the period are allocated in the Comprehensive Income and Expenditure Statement to the services for which the employees worked;
  - past service cost – the increase in liabilities arising from current year decisions whose effect relates to years of service earned in earlier years are debited to the Surplus or Deficit on the Provision of Services in the Comprehensive Income and Expenditure Statement as part of Non Distributed Costs;
  - net interest on the defined benefit liability – the net interest expense for the council. The change during the period in the net defined benefit liability that arises from the passage of time charged to the Financing and Investment Income and Expenditure line of the Comprehensive Income and Expenditure Statement. This is calculated by applying the discount rate used to measure the defined benefit obligation at the beginning of the period to the net defined benefit liability at the beginning of the period – taking into account any changes in the net defined benefit liability as a result of contribution and benefit payments.
- Re-measurements comprising:
  - return on plan assets – excluding amounts included in the net interest on the net defined liability are charged to the Pension Reserve as other comprehensive income and expenditure;
  - actuarial gains and losses – changes in the net pensions liability that arise because events have not coincided with assumptions made at the last actuarial valuation or because the actuaries have updated their assumptions are charged to the Pensions Reserve as other comprehensive income and expenditure.
- Contributions paid to the pension funds – cash paid as employer's contributions to the pension fund in settlement of liabilities are not accounted for as an expense.



Statutory provisions require the General Fund Balance to be charged with the amount payable by the council to the pension fund or directly to pensioners in the year, not the amount calculated according to the relevant accounting standards for retirement benefits. In the Movement in Reserves Statement, appropriations are made to and from the pension reserve to remove the notional debits and credits for retirement benefits and replace them with debits for the cash paid to the pension fund and pensioners and any such amounts payable but unpaid at the year-end. The negative balance that arises on the pension reserve thereby measures the beneficial impact to the General Fund of being required to account for retirement benefits on the basis of cash flows rather than as benefits are earned by employees.

### ***Discretionary benefits***

The Council does not make discretionary awards of retirement benefits in the event of early retirements. Any liabilities estimated to arise as a result of an award to teachers are accrued in the year of the decision to make the award and accounted for using the same policies as are applied to the Local Government Pension Scheme.

### **Events after the Balance Sheet date**

Events after the Balance Sheet date are those events, both favourable and unfavourable, that occur between the end of the reporting period and the date when the Statement of Accounts is authorised for issue. Two types of events can be identified:

- those that provide evidence of conditions that existed at the end of the reporting period – the Statement of Accounts is adjusted to reflect such events;
- those that are indicative of conditions that arose after the reporting period - the Statement of Accounts is not adjusted to reflect such events, but where a category of events would have a material effect, disclosure is made in the notes of the nature of the events and their estimated financial effect.

Events taking place after the date of authorisation for issue are not reflected in the Statement of Accounts.

### **Financial instruments**

#### ***Financial liabilities***

Financial liabilities are recognised on the Balance Sheet when the Council becomes a party to the contractual provisions of a financial instrument. Initially liabilities are measured at fair value and are carried at their amortised cost. Annual charges to the Financing and Investment Income and Expenditure line in the Comprehensive Income and Expenditure Statement for interest payable are based on the carrying amount of the liability, multiplied by the effective rate of interest for the instrument. The effective interest rate is the rate that exactly discounts estimated future cash payments over the life of the instrument to the amount at which it was originally recognised.

For most of the borrowings that the Council has the amount presented in the Balance Sheet is the outstanding principal repayable (plus accrued interest) and interest charged to the Comprehensive Income and Expenditure Statement is the amount payable for the year according to the loan agreement.

The Council provides treasury management services to the Office of the Police and Crime Commissioner for Surrey. The cash belonging to the Police is held as short-term borrowing on the balance sheet as it is an arrangement with the substance of a loan, and it makes up part of the council's daily cash management. The balances held in the Police bank account are consolidated with the daily funds available for the Council and any surplus invested in accordance with the Council's treasury strategy. Interest is then paid to the Police and Crime Commissioner on their balances. These transactions are classified as short term as the Police can terminate the arrangement with 6 months' notice.



## ***Financial assets***

Financial assets are classified based on a classification and measurement approach that reflects the business model for holding the financial assets and their cash flow characteristics. There are three main classes of financial assets measured at:

- amortised cost
- fair value through profit or loss (FVPL)
- fair value through other comprehensive income (FVOCI)

The Council's business model is to hold investments to collect contractual cash flows. Financial assets are therefore classified as amortised cost, except for those whose contractual payments are not solely payment of principal and interest (i.e. where the cash flows do not take the form of a basic debt instrument).

### ***Financial Assets Measured at Amortised Cost***

Financial assets measured at amortised cost are recognised on the Balance Sheet when the Council becomes a party to the contractual provisions of a financial instrument and are initially measured at fair value. They are subsequently measured at their amortised cost. Annual credits to the Financing and Investment Income and Expenditure line in the Comprehensive Income and Expenditure Statement (CIES) for interest receivable are based on the carrying amount of the asset multiplied by the effective rate of interest for the instrument. For most of the financial assets held by the Council, this means that the amount presented in the Balance Sheet is the outstanding principal receivable (plus accrued interest) and interest credited to the CIES is the amount receivable for the year in the loan agreement.

Where loans are made at less than market rates (soft loans), a loss is recorded in the CIES (debited to the appropriate service) for the present value of the interest that will be foregone over the life of the instrument, resulting in a lower amortised cost than the outstanding principal. Interest is credited to the Financing and Investment Income and Expenditure line in the CIES at a marginally higher effective rate of interest than the rate receivable, with the difference serving to increase the amortised cost of the loan in the Balance Sheet. Statutory provisions require that the impact of soft loans on the County Fund Balance is the interest receivable for the financial year – the reconciliation of amounts debited and credited to the CIES to the net gain required against the County Fund Balance is managed by a transfer to or from the Financial Instruments Adjustment Account in the Movement in Reserves Statement.

Any gains and losses that arise on the de-recognition of an asset are credited or debited to the Financing and Investment Income and Expenditure line in the CIES.

### ***Financial Assets Measured at Fair Value through Profit of Loss***

Financial assets that are measured at FVPL are recognised on the Balance Sheet when the Council becomes a party to the contractual provisions of a financial instrument and are initially measured and carried at fair value. Fair value gains and losses are recognised as they arrive in the Surplus or Deficit on the Provision of Services.

The fair value measurements of the financial assets are based on the following techniques:

- instruments with quoted market prices – the market price
- other instruments with fixed and determinable payments – discounted cash flow analysis.

The inputs to the measurement techniques are categorised in accordance with the following three levels:

- **Level 1 inputs** – quoted prices (unadjusted) in active markets for identical assets that the Council can access at the measurement date.
- **Level 2 inputs** – inputs other than quoted prices included within Level 1 that are observable for the asset, either directly or indirectly.

- **Level 3 inputs** – unobservable inputs for the asset.

Any gains and losses that arise on de-recognition of the asset are debited or credited to the Financing and Investment Income and Expenditure line in the Comprehensive Income and Expenditure Statement.

### ***Expected Credit Losses***

The Council recognises expected credit losses (impairments) on all of its financial assets held at amortised cost or FVOCI either on a 12-month or lifetime basis. Impairment losses are calculated to reflect the expectation that the future cash flows might not take place because the borrower could default on their obligations. Credit risk plays a crucial part in assessing losses. Where risk has increased significantly since an instrument was initially recognised, losses are assessed on a lifetime basis. Where risk has not increased significantly or remains low, losses are assessed on the basis of 12-month expected losses. The expected credit loss model applies to financial assets measured at amortised cost and FVOCI, trade receivables, lease debtors, third party loans and financial guarantees.

A simplified approach is applied to trade receivables and lease debtors whereby consideration of changes in credit risk since initial recognition are not required and losses are automatically recognised on a lifetime basis. A collective assessment is made for groups of instruments where reasonable and supportable information is not available for individual instruments without undue cost or effort. The aim will be to approximate the result of recognising lifetime expected credit losses if significant increases in credit risk since recognition had been measurable for the individual instruments.

Loans have been grouped into three types for assessing loss allowances:

**Group 1** – loans made to individual organisations. Loss allowances for these loans can be assessed on an individual basis.

**Group 2** – loans supported by government funding. As the loan repayments are recycled and the contract allows for a level of default then no additional impairment loss is required.

**Group 3** - car loans to employees. Loss allowances are based on a collective assessment.

Impairment losses are debited to the Financing and Investment Income and Expenditure line in the CIES. For assets carried at amortised cost, the credit entry is made against the carrying amount in the Balance Sheet. For assets carried at FVOCI, the credit entry is recognised in Other Comprehensive Income against the Financial Instruments Revaluation Reserve. For loan commitments and financial guarantee contracts, the loss allowance is recognised as a provision.

Impairment losses are not applicable to FVPL assets as the future contractual cash flows are of lesser significance and instead current market prices are considered to be an appropriate reflection of credit risk, with all movements in fair value, including those relating to credit risk, impacting on the carrying amount and being posted to the Surplus or Deficit on the Provision of Services as they arise.

Impairment losses on loans supporting capital purposes, lease debtors and share capital are not a proper charge to the County Fund balance and any gains or losses can be reversed out through the Movement in Reserves Statement to the Capital Adjustment Account.

## **Fair value measurement**

The council measures some of its non-financial assets, such as surplus assets and investment properties, and some of its financial instruments, such as equity shareholdings, at fair value at each reporting date. Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. The fair value measurement assumes that the transaction to sell the asset or transfer the liability takes place either:

- a) in the principal market for the asset or liability, or
- b) in the absence of a principal market, in the most advantageous market for the asset or liability.

The council measures the fair value of an asset or liability using the assumptions that market participants would use when pricing the asset or liability, assuming that market participants act in their economic best interest.

When measuring the fair value of a non-financial asset, the council takes into account a market participant's ability to generate economic benefits by using the asset in its highest and best use or by selling it to another market participant that would use the asset in its highest and best use.

The Council uses valuation techniques that are appropriate in the circumstances and for which sufficient data is available, maximising the use of relevant observable inputs and minimising the use of unobservable inputs.

## **Policy 2. Government grants and contributions**

Whether paid on account, by instalments or in arrears, government grants and third party contributions and donations are recognised as due to the council when there is reasonable assurance that:

- the council will comply with the conditions attached to the payments, and
- the grants or contributions will be received.

Amounts recognised as due to the council are not credited to the Comprehensive Income and Expenditure Statement until conditions attached to the grant or contribution have been satisfied. Conditions are stipulations that result in the return of the grant or contribution to the grantor unless the specified use for the grant or contribution is met.

Monies advanced as grants and contributions for which conditions have not been satisfied are carried on the Balance Sheet as creditors. When conditions are satisfied (i.e. will be expended as intended) the grant or contribution is credited to the relevant service line (attributable revenue grants and contributions) or Taxation and Non-specific Grant Income (non ring-fenced revenue grants and all capital grants) in the Comprehensive Income and Expenditure Statement.

Where capital grants are credited to the Comprehensive Income and Expenditure Statement they are reversed out of the General Fund Balance in the Movement in Reserves Statement. Where the grant has yet to be used to finance capital expenditure, it is posted to the Capital Grants Unapplied reserve. Where it has been applied, it is posted to the Capital Adjustment Account. Amounts in the Capital Grants Unapplied reserve are transferred to the Capital Adjustment Account once they have been applied to fund capital expenditure.

## **Interests in companies and joint operations**

Where the council has the power to exercise control or significant influence over another economic entity, the relationship with that organisation will be assessed to determine if that organisation should be part of the Surrey County Council group for accounting purposes. The requirement to produce group accounts will be based on qualitative factors as well as materiality levels based on the level of transactions between the council and all the organisations in the group.

The Council has determined that it exerts control over Hendeca Group Limited (formerly S.E. Business Services Limited), Surrey Choices Limited, Halsey Garton Property Limited and Halsey Garton Residential Ltd as these are all Local Authority Trading Companies wholly owned by the council. In 2024/25 group accounts have been produced due to material balances held by subsidiary companies. The Council has determined it exerts joint control over Connect2Surrey and has applied the equity method rather than proportional consolidation due to its joint control with Commercial Services Kent Ltd but immateriality of Connect2Surrey.

In the Council's own single entity accounts, the value of shares in subsidiary companies are recorded as long-term investments, long-term loans provided to the subsidiaries are held as long-term loans and any debtor and creditor balances between the council and the subsidiaries are also included within the relevant balance. In the group accounts, the single entity county council accounts are combined with the accounts of the subsidiary companies and any intra-group transactions and balances are excluded as part of the consolidation process to give the overall group position. The investment properties held by subsidiaries are held at fair value (see policy 9). The Council's investment in the subsidiaries are held at cost on the Council's balance sheet.

Joint operations are arrangements where the parties that have joint control of the arrangement have rights to the assets and obligations for the liabilities relating to the arrangement. The activities undertaken by the council in conjunction with other joint operators involve the use of the assets and resources of those joint operators.

In relation to its interest in a joint operation, the Council as a joint operator recognises:

- its assets, including its share of any assets held jointly;
- its liabilities, including its share of any liabilities incurred jointly;
- its revenue from the sale of its share of the output arising from the joint operation;
- its share of the revenue from the sale of the output by the joint operation;
- its expenses, including its share of any expenses incurred jointly.

In April 2015 the Surrey Better Care Fund was established. This is a joint operation between the council and seven NHS Clinical Commissioning Groups to provide integrated healthcare and support within the area. The council is the lead partner in the fund but shares control with each partner and as such will account for its share of assets, liabilities, revenue and expenditure in the accounts. Integrated care boards (ICBs) replaced clinical commissioning groups in the NHS in England from 1 July 2022.

The Council is also part of five other minor pooled budget arrangements with NHS bodies to provide services in the local area.

In addition, the council is part of a partnership with East Sussex County Council and Brighton & Hove City Council that aims to provide business services to the public sector. The partnership is established under a Joint Committee. The Joint Committee is responsible for delivering services from a Joint Operating budget. During 2024/25 Surrey County Council, East Sussex County Council and Brighton & Hove City Council contributed to the Joint Operating budget in proportion to their service delivery requirements, which were 50%, 28% and 22% respectively.

## Leases

Leases are classified as finance leases where the terms of the lease transfer substantially all the risks and rewards incidental to ownership of the property, plant or equipment from the lessor to the lessee otherwise all other leases are classified as operating leases. Where a lease covers both land and buildings, the land and buildings elements are considered separately for classification. Arrangements that do not have the legal status of a lease but convey a right to use an asset in return for payment are accounted for under this policy where fulfilment of the arrangement is dependent on the use of specific assets. The Council does not currently have any material finance leases outside of Private Finance Initiative (PFI) arrangements. However, from April 2024 under IFRS16, all leases have been treated as if they are finance leases and are on the balance sheet. See Note 4 *critical judgements in applying accounting policies* for details on assumptions made on transition.

## *The Council as lessee*

### Operating leases

Rentals paid under operating leases are charged to the Comprehensive Income and Expenditure Statement as an expense of the services benefitting from use of the leased property, plant or equipment. For IFRS 16 adoption from April 2024, the Council applied 'grandfathering' arrangements for leases previously classified as operating leases under IAS 17. The lease liability, being the present value of remaining lease payments on transition discounted by the Council's incremental borrowing rate at the date of initial application, and the right-of-use asset have been reflected on the balance sheet. As per 2023/24, for leases exempt from IFRS 16 (i.e. if they are low value or short-term), charges are made on a straight-line basis over the life of the lease, even if this does not match the pattern of payments (e.g. there is a rent free period at the commencement of the lease).

## *The Council as lessor*

### Operating leases

Where the council grants an operating lease over a property or an item of plant or equipment, the asset is retained on the Balance Sheet. Rental income is credited to the Comprehensive Income and Expenditure Statement. Credits are made on a straight-line basis over the life of the lease, even if this does not match the pattern of payments (e.g. there is a premium paid at the commencement of the lease). Initial direct costs incurred in negotiating and arranging the lease are added to the carrying amount of the relevant asset and charged as an expense over the lease term on the same basis as rental income.

### **Overheads and support services**

The costs of overheads and support services are charged to service segments in accordance with the council's arrangements for accountability and financial performance. As support services are included as service lines in management reporting arrangements they also appear on the face of the Income and Expenditure Statement rather than being recharged over front line services, except for a small proportion which are charged to Public Health and Commercial Services.

### **Private Finance Initiative (PFI) and similar contracts**

PFI and similar contracts are agreements to receive services, where the responsibility for making available the property, plant and equipment needed to provide the services passes to the PFI contractor. As the council is deemed to control the services that are provided under its PFI schemes, and as ownership of the property, plant and equipment will pass to the council at the end of the contracts for no additional charge, the council carries the assets used under the contracts on its Balance Sheet as part of property, plant and equipment (similar to a finance lease).

The original recognition of these assets at fair value (based on the cost to purchase the property, plant and equipment) is balanced by the recognition of a liability for amounts due to the scheme operator to pay for the capital investment. Non-current assets recognised on the Balance Sheet are re-valued and depreciated in the same way as property, plant and equipment owned by the council. The amounts payable to the PFI operators each year are analysed into five elements:

- **fair value of the services received during the year** is debited to the relevant service in the Comprehensive Income and Expenditure Statement;
- **finance cost** is an interest charge on the outstanding Balance Sheet liability, debited to the Financing and Investment Income and Expenditure line in the Comprehensive Income and Expenditure Statement;
- **contingent rent** is an increase in the amount to be paid for the property arising during the contract, debited to the Financing and Investment Income and Expenditure line in the Comprehensive Income and Expenditure Statement;

- **payment towards liability** is applied to write down the Balance Sheet liability towards the PFI operator (the profile of write-downs is calculated using the same principles as for a finance lease);
- **lifecycle replacement costs** reflect a proportion of the amounts payable to be posted to the Balance Sheet as a prepayment and then recognised as additions to property, plant and equipment when the relevant works are eventually carried out.

The council currently has two PFI contracts and one similar long-term contract, namely:

- Waste;
- Street Lighting;
- Care UK.

### **Property, plant and equipment (including assets held for sale)**

Assets that have physical substance and are held for use in the production or supply of goods or services, for rental to others, or for administrative purposes and are expected to be used during more than one financial year are classified as property, plant and equipment.

### **Recognition**

Expenditure on the acquisition, creation or enhancement of property, plant and equipment is capitalised on an accruals basis, provided that it is probable that the future economic benefits or service potential associated with the item will flow to the council and the cost of the item can be measured reliably. Expenditure that maintains but does not add to an asset's potential to deliver future economic benefits or service potential (i.e. repairs and maintenance) is charged as an expense when it is incurred.

### **Measurement**

Assets are initially measured at cost, comprising:

- the purchase price;
- any costs attributable to bringing the asset to the location and condition necessary for it to be capable of operating in the manner intended by management.

The cost of assets acquired other than by purchase is deemed to be its fair value, unless the acquisition does not have commercial substance (i.e. it will not lead to a variation in the cash flows). In the latter case, where an asset is acquired via an exchange, the cost of the acquisition is the carrying amount of the asset given up by the council.

Donated assets are measured initially at fair value. The difference between fair value and any consideration paid is credited to the Taxation and Non-specific Grant Income line of the Comprehensive Income and Expenditure Statement, unless the donation has been made conditionally. Until conditions are satisfied, the gain is held in the Donated Assets Account. Where gains are credited to the Comprehensive Income and Expenditure Statement they are reversed out of the General Fund Balance to the Capital Adjustment Account in the Movement in Reserves Statement.

Assets are then carried on the Balance Sheet using the following measurement bases:

- infrastructure, community assets and assets under construction are held at depreciated historical cost;
- school buildings and fire stations are held at current value, but because of their specialist nature, are measured at depreciated replacement cost which is used as an estimate of current value;
- surplus assets are held at current value which is fair value estimated at highest and best use from a market participant's perspective;
- commercial right-of-use assets are held based on the remaining lease liability and adjusted for any prepayments or accruals recognised in the balance sheet immediately before transition;

- non-commercial right-of-use assets are held at fair value given that the lease liability for the remaining lease payments below market rates cannot reliably measure the value of the assets;
- all other assets are held at current value determined as the amount that would be paid for the asset in its existing use.

For non-property assets (vehicles, equipment and plant) that have short useful lives or low values (or both), depreciated historical cost basis is used as a proxy for current value.

Assets included in the Balance Sheet at current value are re-valued sufficiently regularly to ensure that their carrying amount is not materially different from their current value at the year-end, but as a minimum every five years. Increases in valuations are matched by credits to the Revaluation Reserve to recognise unrealised gains (exceptionally, gains might be credited to the Surplus or Deficit on the Provision of Services where they arise from the reversal of a loss previously charged to a service). Where decreases in value are identified, they are accounted for as follows:

- where there is a balance of revaluation gains for the asset in the Revaluation Reserve, the carrying amount of the asset is written down against that balance (up to the amount of the accumulated gains);
- where there is no balance in the Revaluation Reserve or an insufficient balance, the carrying amount of the asset is written down against the relevant service line(s) in the Comprehensive Income and Expenditure Statement.

The Revaluation Reserve contains revaluation gains recognised since 1 April 2007 only, the date of its formal implementation. Gains arising before that date have been consolidated into the Capital Adjustment Account.

### **Impairment**

Assets are assessed at each year-end as to whether there is any indication that an asset may be impaired. Where indications exist and any possible differences are estimated to be material, the recoverable amount of the asset is estimated and, where this is less than the carrying amount of the asset, an impairment loss is recognised for the shortfall.

Where impairment losses are identified they are accounted for in the same way as for a revaluation loss.

Where an impairment loss is reversed subsequently the reversal is credited to the relevant service line in the Comprehensive Income and Expenditure Statement, up to the amount of the original loss, adjusted for depreciation that would have been charged if the loss had not been recognised.

### **Depreciation**

Depreciation is provided for on all property, plant and equipment assets by the systematic allocation of their depreciable amounts over their useful lives. An exception is made for assets without a determinable finite useful life (i.e. freehold land, community assets and heritage assets) and assets that are not yet available for use (i.e. assets under construction).

Depreciation is calculated on the following bases:

- buildings use a straight-line allocation over the useful life of the property as estimated by the valuer; usually up to 40 years.
- vehicles, plant, furniture and equipment use a straight-line allocation over the useful life of the asset as estimated by a suitably qualified officer. This is usually between 3 and 20 years depending on the type of asset.
- infrastructure assets use a straight-line allocation over the useful life of the asset as estimated by a suitably qualified officer. This can be up to 7 years for minor works and up to 40 years for bridge strengthening.



- right-of-use assets are depreciated over the shorter of the useful life of the leased asset and the lease term.

Revaluation gains are also depreciated, with an amount equal to the difference between current value depreciation charged on assets and the depreciation that would have been chargeable based on their historical cost being transferred each year from the Revaluation Reserve to the Capital Adjustment Account.

### ***Disposals and non-current assets held for sale***

When it becomes probable that the carrying amount of an asset will be recovered principally through a sale transaction rather than through its continuing use, it is reclassified as an asset held for sale. The asset is revalued immediately before reclassification and then carried at the lower of this amount and fair value less costs to sell. Where there is a subsequent decrease to fair value less costs to sell, the loss is posted to the Other Operating Expenditure line in the Comprehensive Income and Expenditure Statement. Gains in fair value are recognised only up to the amount of any previous losses recognised in the Surplus or Deficit on Provision of Services. Depreciation is not charged on assets held for sale.

If assets no longer meet the criteria to be classified as held for sale, they are reclassified back to non-current assets and valued at the lower of their carrying amount before they were classified as held for sale; adjusted for depreciation, amortisation or revaluations that would have been recognised had they not been classified as held for sale and their recoverable amount at the date of the decision not to sell.

Assets that are to be abandoned or scrapped are not reclassified as assets held for sale. When an asset is disposed of or decommissioned, the carrying amount of the asset in the Balance Sheet (whether property, plant and equipment or assets held for sale) is charged as an impairment to the Other Operating Income & Expenditure line in the Comprehensive Income and Expenditure Statement. Receipts from disposals (if any) are credited to the same line in the Comprehensive Income and Expenditure Statement as part of the gain or loss on disposal (i.e. netted off against the carrying value of the asset at the time of disposal). The asset is then derecognised at zero value. Any revaluation gains accumulated for the asset in the Revaluation Reserve are transferred to the Capital Adjustment Account.

Amounts received for a disposal in excess of £10,000 are categorised as capital receipts, are credited to the Capital Receipts Reserve and can then only be used for new capital investment. Receipts are appropriated to the reserve from the General Fund Balance in the Movement in Reserves' Statement. The written-off value of disposals is not a charge against council tax as the cost of non-current assets is fully provided for under separate arrangements for capital financing. Amounts are appropriated to the Capital Adjustment Account from the General Fund Balance in the Movement in Reserves Statement.

For schools that have attained Academy status and disengaged from the council, the net book value of the land and building is de-recognised from the Balance Sheet through a charge to the Comprehensive Income & Expenditure Statement and then reversed out to the Capital Adjustment Account through the Movement in Reserve Statement to ensure there is no impact on the General Fund.

### **Highways Network Infrastructure Assets:**

Highways network infrastructure assets include carriageways, footways and cycle tracks, structures (eg bridges), street lighting, street furniture (eg illuminated traffic signals, bollards), traffic management systems and land which together form a single integrated network.

### ***Recognition:***

Expenditure on the acquisition or replacement of components of the network is capitalised on an accrual basis, provided that it is probable that the future economic benefits associated with the item will flow to the Authority and the cost of the item can be measured reliably.



### **Measurement:**

Highways network infrastructure assets are generally measured at depreciated historical cost. However, this is a modified form of historical cost - opening balances for highways infrastructure assets were originally recorded in balance sheets at amounts of capital undischarged for sums borrowed as at 1 April 2024 which was deemed at that time to be historical cost.

Where impairment losses are identified, they are accounted for by the carrying amount of the asset being written down to the recoverable amount.

### **Depreciation:**

Depreciation is provided on the parts of the highways network infrastructure assets that are subject to deterioration or depletion and by the systematic allocation of their depreciable amounts over their useful lives. Depreciation is charged on a straight-line basis.

Annual depreciation is the depreciation amount allocated each year.

Useful lives of the various parts of the highways network are as follows:

1. Minor works – surface treatments and other minor works = 7 years
2. Major works - resurfacing and similar subsequent expenditure = 12 years
3. Street lighting – updating to LED and similar works = 20 years
4. Structural maintenance – on roads / carriageways = 12 years
5. Structural works – bridge strengthening etc. = 40 years

In some cases, for specific projects, we will create a separate asset and apply the useful life recommended by the project manager of the project.

### **Disposals and derecognition:**

When a component of the Network is disposed of or decommissioned, the carrying amount of the component in the Balance Sheet is written off to the Other Operating Expenditure line in the Comprehensive Income and Expenditure Statement as part of the gain or loss on disposal. Receipts from disposals (if any) are credited to the same line in the Comprehensive Income and Expenditure Statement, also as part of the gain or loss on disposal (ie netted off against the carrying value of the asset at the time of disposal).

The written-off amounts of disposals is not a charge against council tax, as the cost of non-current assets is fully provided for under separate arrangements for capital financing. Amounts are transferred to the Capital Adjustment Account from the General Fund Balance in the Movement in Reserves Statement.

Where a part of the network is replaced, an adaptation provided in a separate update to the Code assumes that from the introduction of the IFRS based Code when parts of an asset are replaced or restored the carrying amount of the derecognised part will be zero because parts of infrastructure assets are rarely replaced before the part has been fully consumed.

### **Investment properties**

Investment properties are used solely to earn rentals and/or for capital appreciation and hence the criteria is not met if the property is used in any way to facilitate the delivery of services or the production of goods or is held for sale.

Investment properties are measured initially at cost and subsequently at fair value, which is the price that would be received to sell an asset in an orderly transaction between market participants at the measurement date. Investment properties are not depreciated but are re-valued annually according to market conditions at year end with gains and losses on revaluation being posted to the Financing and Investment Income line in the

Comprehensive Income and Expenditure Statement; the same treatment is applied to gains and losses on disposals.

Net rental income received is credited to the Financing and Investment Income line and result in a gain for the General Fund Balance. However, revaluation and disposal gains and losses are not permitted by statutory arrangements to have an impact on the General Fund Balance. These gains and losses are therefore reversed out of the general fund balance in the Movement in Reserves Statement and posted to the Capital Adjustment Account and (for any sale proceeds greater than £10,000) the Unapplied Capital Receipts Reserve.

### **Prior Period Adjustments, Changes in Accounting Policies and Estimates and Errors**

Prior period adjustments may arise as a result of a change in accounting policies or to correct a material error. Changes in accounting estimates are accounted for prospectively, i.e. in the current and future years affected by the change and do not give rise to a prior period adjustment.

Changes in accounting policies are only made when required by proper accounting practices or the change provides more reliable or relevant information about the effect of transactions, other events and conditions on the council's financial position or financial performance. Where a change is made, it is applied retrospectively (unless stated otherwise) by adjusting opening balances and comparative amounts for the prior period as if the new policy had always been applied. Material errors discovered in prior period figures are corrected retrospectively by amending opening balances and comparative amounts for the prior period.

### **Provisions, contingent liabilities and contingent assets**

#### ***Provisions***

Provisions are made where an event has taken place that gives the Council a legal or constructive obligation that probably requires settlement by a transfer of economic benefits or service potential, and a reliable estimate can be made of the amount of the obligation.

Provisions are charged as an expense to the appropriate service line in the Comprehensive Income and Expenditure Statement in the year that the council becomes aware of the obligation, and are measured at the best estimate at the balance sheet date of the expenditure required to settle the obligation taking into account relevant risks and uncertainties.

When payments are eventually made, they are charged to the provision carried in the Balance Sheet. Estimated settlements are reviewed at the end of each financial year where it becomes less than probable that a transfer of economic benefits will now be required (or a lower settlement than anticipated is made) the provision is reversed and credited back to the relevant service. Where some or all of the payment required to settle a provision is expected to be recovered from another party (e.g. from an insurance claim) this is recognised as income for the relevant service only if it is certain that reimbursement will be received if the council settles the obligation.

#### ***Contingent liabilities***

A contingent liability arises where an event has taken place that gives the Council a possible obligation whose existence will only be confirmed by the occurrence or otherwise of uncertain future events not wholly within the control of the council. Contingent liabilities also arise in circumstances where a provision would otherwise be made but either it is not probable that an outflow of resources will be required or the amount of the obligation cannot be measured reliably. Contingent liabilities are not recognised in the Balance Sheet but disclosed in a note to the accounts.

### **Reserves**

The Council sets aside specific amounts as reserves for future policy purposes or to cover contingencies. Reserves are created by appropriating amounts out of the General Fund Balance. When expenditure to be financed from a reserve is incurred, it is charged to the general fund in that year to score against the Surplus or Deficit on the Provision of Services in the Comprehensive Income and Expenditure Statement. The reserve

is then appropriated back into the General Fund Balance in the Movement in Reserves Statement so that there is no net charge against council tax for the expenditure. Certain reserves are kept to manage the accounting processes for non-current assets, financial instruments, retirement and employee benefits, and do not represent usable resources for the council; these reserves are explained in the relevant policies.

### **Revenue expenditure funded from capital under statute**

Expenditure incurred during the year that may be capitalised under statutory provisions but that does not result in the creation of a non-current asset is charged as expenditure to the relevant service in the Comprehensive Income and Expenditure Statement. Where the Council has determined to meet the cost of this expenditure from existing capital resources or by borrowing, a transfer in the Movement in Reserves Statement from the General Fund Balance to the Capital Adjustment Account then reverses out the amounts charged so that there is no impact on the level of council tax.

### **Schools**

**The Code of Practice on Local Authority Accounting in the United Kingdom confirms that the balance of control for local authority maintained schools (i.e. those categories of school identified in the Schools Standard Framework Act 1998, as amended) lies with the local authority. The Code also stipulates that those schools' assets, liabilities, reserves and cash flows are recognised in the local authority financial statements (and do not result in a requirement to produce Group Accounts). Therefore schools' transactions, cash flows and balances are recognised in each of the financial statements of the authority as if they were transactions, cash flows and balances of the authority.**

### **Value Added Tax (VAT)**

VAT payable is included as an expense only to the extent that it is not recoverable from His Majesty's Revenue and Customs. VAT receivable is excluded from income, unless it is a rebate from previous years.

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## **Note 3a: Accounting standards issued but not adopted**

At the balance sheet date, the following new standards and amendments to existing standards have been published but not yet adopted by the Code of Practice of Local Authority Accounting in the UK.

- a. IAS 21 The Effects of Changes in Foreign Exchange Rate (Lack of Exchangeability) issued in August 2023. The amendments to IAS 21 clarify how an entity should assess whether a currency is exchangeable and how it should determine a spot exchange rate when exchangeability is lacking, as well as require the disclosure of information that enables users of financial statements to understand the impact of a currency not being exchangeable.
- b. IFRS17 Insurance Contracts issued in May 2017. IFRS 17 replaces IFRS 4 and sets out principles for recognition, measurement, presentation and disclosure of insurance contracts.
- c. The changes to the measurement of non-investment assets within the 2025/26 Code include adaptations and interpretations of IAS 16 Property, Plant and Equipment and IAS 38 Intangible Assets. These include setting out three revaluation processes for operational property, plant and equipment, requiring indexation for tangible non-investment assets and a requirement to value intangible assets using the historical cost approach. These have the same effect as requiring a change in accounting policy due to an amendment to standards, which would normally be disclosed under IAS 8. However, the adaptations also include a relief from the requirements of IAS 8 following a change in accounting policy.

There will be limited application of items a. b. and c.

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## Note 4: Critical judgements in applying accounting policies

In applying the accounting policies set out in Note 3, the council has had to make certain judgements about complex transactions or those involving uncertainty about future events. The critical judgements made in the Statement of Accounts are outlined below:

Issue	Judgement
Property, Plant and Equipment	The Council has a policy to revalue its land and buildings at least every 5 years and undertakes an annual review, based on applying percentage movements on revalued assets to the unvalued asset portfolio, to ensure that the carrying amount of assets not revalued in year is not materially different to their current value at the balance sheet date. 0.1% of assets in the balance sheet have not been revalued in the past 5 years. Due to the value, valuation type and prior valuation date of these assets, and the percentage movements on the revalued assets, we are confident that the value of assets not revalued is not materially different to their current value at the balance sheet date.
Leases	The Council implemented IFRS 16 from April 2024. For commercial operating leases where the Council is the lessee, valuations were based on the present value of future lease payments. Non-commercial (peppercorn) lease assets were valued externally at fair value where any assets were not valued since March 2023. For operating leases where the Council is a lessee, the PWLB annuity rate was applied rather than the interest rate implicit in the lease. Further, any lease arrangements from 1 <sup>st</sup> April 2024 which were short term (the duration of the contract was less than 12 months from the aforementioned date) and/or the underlying asset was of low value, where the low value threshold was £10,000, were excluded from the Council's IFRS 16 implementations. Generally, for operating leases, the majority of the data was sourced from the Property Estates team at Surrey County Council. For leased in assets without a disclosed end date, the Council adopted a de minimis threshold of £70k in annual rent, excluding any leases below this value from the recognised calculations.
Impairment and Expected Credit Losses	IFRS 9 Financial Instruments requires certain classes of financial assets to be impaired based on expected credit losses. We annually review the level of expected credit losses and assess the material impact. Due to the type of financial assets held by the Council, the risk of impairment is low and would attract minimal losses. Based on this, we are not accounting for impairment losses except for Trade Receivables. Trade Receivables are impaired on a simplified approach.
Schools accounting	The Code specifies that, under accounting definitions, local authority maintained schools (community, foundation, voluntary aided and voluntary controlled, but not academies or free schools) are separate entities under the control of local authorities for financial reporting purposes and meet the criteria for producing group accounts. However, in order to simplify the consolidation process and to avoid consolidating a considerable number of smaller entities the Code of Practice also confirms that the definition of the single entity financial statements includes all transactions of local authority schools (income, expenditure, assets, liabilities, reserves and cash flows) so instead of being consolidated in group accounts they are consolidated in the main council accounts.

The school as an entity means the management of the school i.e. the governing body, including the head teacher, and the resources it controls rather than the physical fabric of the buildings and grounds. Whether the school as an entity includes the premises and land that the schools operate from will depend on whether these assets are controlled by the school management using the relevant recognition tests for non-current assets included in the Code.

## Note 5: Assumptions made about the future and other major sources of estimation uncertainty

The Statement of Accounts contains estimated figures based on assumptions about the future or that are otherwise uncertain. Estimates take into account historical experience, current trends and other relevant factors. In addition, contingent assets and liabilities, which are not reflected in the statements, are assessed and disclosed in Note 39, and any material items are disclosed in note 7.

The items in the council's Balance Sheet at 31 March 2025 for which significant assumptions have been made are set out in the table that follows:

Item	Uncertainties	Effect if actual results differ from assumptions
Property, Plant and Equipment	Asset valuations are based on estimates and assumptions at a point in time, but market conditions can fluctuate. Market prices are periodically reviewed to ensure that the Council does not materially misstate its non-current assets.	<p>The Council's Property, Plant and Equipment (PPE) are held on a long-term basis and require regular valuation to ensure the Council's financial statements accurately reflect the true worth of its assets. Valuations are undertaken by qualified professionals to provide up to date assessments using accepted valuation bases and methods.</p> <p>However, if assumptions within the methodology do not materialise then there could be a material impact on the value of land and buildings.</p> <p>The council carries out a rolling programme that ensures that all Land and Buildings required to be measured at current value is revalued at least every five years.</p> <p>A movement of 1% in PPE valuations would result in a change in asset value of £15.3m and a change in depreciation charge c£0.5m in the Comprehensive Income and Expenditure Statement.</p>
Fair value measurements	Surplus and Investment Properties cannot be measured based on quoted prices in active markets (i.e. Level 1 inputs), so their fair value is measured using income, market, or cost approach valuation techniques. Where possible, the inputs to these valuation techniques are based on observable data, but where this is not possible unobservable inputs, which require judgement, are used	<p>Sizable changes in any of the unobservable inputs would result in a significant lower or higher fair value measurement for those assets held at fair value.</p> <p>Investment properties are valued using comparable land values, rent/yield basis of deferred market value. A 1% reduction in market rents or house prices and land values would reduce the Investment Property Valuations by</p>

	<p>to establish fair values. The significant unobservable inputs used in the fair value measurement include assumptions regarding passing rents and yields, estimated sale values, revenue streams and discount rates.</p> <p>Information about valuation techniques and inputs used in determining the fair value of the Council's assets and liabilities is disclosed in notes 16 and 38.</p>	<p>£0.7m. A 10% reduction in prices and land values would reduce them by £6.8m.</p> <p>Surplus properties are valued using comparable land values, residual site values and rent/yield basis. A 1% reduction in land values would reduce the surplus property valuations by £0.3m. A 10% reduction would reduce them by £3.2m.</p> <p>A 1% reduction in Plant and Machinery would reduce the Plant and Machinery by £0.8m. A 10% reduction would reduce them by £7.5m.</p>
Pensions Liability	<p>Estimation of the net liability to pay pensions depends on a number of complex judgements relating to the discount rate used, the rate at which salaries are projected to increase, changes in retirement ages, mortality rates and expected returns on pension fund assets. A firm of consulting actuaries is engaged to provide the Council with expert advice about the assumptions to be applied.</p>	<p>The effects on the net pension liability of changes in individual assumptions can be measured. For instance, a decrease of 0.5% in the real discount rate would result in an increase in the pension liability of £200m for the LGPS and £33m for the firefighters' pension fund. Accounting standard IAS19 requires the liabilities to be valued using assumptions based on gilt and corporate bonds yields. Asset performance being better than expected over the year has led to a decrease in pension deficit.</p>

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## Note 6: Events after the balance sheet date

The statement of accounts is adjusted to reflect events after the Balance Sheet date, both favourable and unfavourable, that occur between the end of the reporting period and the date when the statement of accounts is authorised for issue that provide evidence of conditions that existed at the end of the reporting period, unless deemed insignificant to the true and fair view of the Council's assets and liabilities. Those events taking place after the date of authorisation for issue will not be reflected in the statement of accounts

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## Note 7: Material items of income and expenditure

Included in the Comprehensive Income and Expenditure Statement (CIES) is a derecognition charge of £52.4m related to the derecognition of academy schools (£58.5m in 2023/24). When a school changes status to an academy, the ownership of the land and buildings transfers from the Council to the school. The assets are written out of the balance sheet and an accounting adjustment is made in the CIES. During 2024/25, 20 schools transferred to academy status (12 in 2023/24).

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## Note 8: Adjustments between accounting basis and funding basis under regulations

This note sets out the adjustments that are made to the total comprehensive income and expenditure recognised by the Council in the 2024/25 financial year in accordance with proper accounting practice to arrive at the resources that are specified by statutory provisions as being available to the Council to meet future capital and revenue expenditure. The following sets out a description of the reserves that the adjustments are made against.

## General Fund Balance

The General Fund is the statutory fund into which all the receipts of an authority are required to be paid and out of which all liabilities of the authority are to be met, except to the extent that statutory rules might provide otherwise. These rules can also specify the financial year in which liabilities and payments should impact on the General Fund Balance, which is not necessarily in accordance with proper accounting practice. The General Fund Balance therefore summarises the resources that the Council is statutorily empowered to spend on its services or on capital investment (or the deficit of resources that the Council is required to recover) at the end of the financial year.

## Capital Receipts Reserve

The Capital Receipts Reserve holds the proceeds from the disposal of land or other assets, which until 2016/17 were restricted by statute from being used other than to fund new capital expenditure or to be set aside to finance historical capital expenditure. The balance on the reserve shows the resources that have yet to be applied for these purposes at the year-end.

From 2016/17, under the Flexible Use of Capital Receipts strategy, local authorities were given the power to use capital receipts from the disposal of property, plant and equipment assets, to spend on the revenue costs of reform projects. Any expenditure must be on projects that are designed to generate ongoing revenue savings in the delivery of public services and/or transform service delivery to reduce costs.

## Capital Grants Unapplied

The Capital Grants Unapplied Account (Reserve) holds the grants and contributions received towards capital projects for which the Council has met the conditions that would otherwise require repayment of the monies but which have yet to be applied to meet expenditure. The balance is restricted by grant terms as to the capital expenditure against which it can be applied and/or the financial year in which this can take place.

2024/25	General Fund and Earmarked Reserves £000	Capital Receipts Reserve £000	Capital grant & contributions unapplied reserve £000
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### Adjustments to the Revenue Resources

Amounts by which income and expenditure included in the Comprehensive Income and Expenditure Statement are different from revenue for the year calculated in accordance with statutory requirements:

Pension costs (transferred to Pension Reserve)	15,457
DSG Deficit (transferred to DSG Adjustment Account)	(62,326)
Council tax and business rates (transfers to Collection Fund)	17,025
Holiday pay (transferred to the Accumulated Absences Reserve)	222

### Reversal of entries included in the Surplus or Deficit on the Provision of Services in relation to capital expenditure (these items are charged to the Capital Adjustment Account):

Charges for depreciation and impairment of non-current assets	(137,423)
Revaluation losses on property, plant & equipment	(44,543)
Other movements in valuation on property, plant and equipment:	
Movement on fair value on investment property	(26,633)



2024/25 (Cont)	General Fund and Earmarked Reserves	Capital Receipts Reserve	Capital grant & contributions unapplied reserve
	£000	£000	£000
Amortisation of intangible assets	(3,490)		
Impairment in fair value adjustment - IFRS 9	(11,980)		
Disposal of academies	(52,402)		
Revenue expenditure funded from capital under statute	(67,096)		
Deferred Income in respect of PFI schemes	1,300		
Non-commercial leases	11,544		
PFI liability adjustment	(4,242)		
IFRS 16 implementation adjustment to PFI liability	(884)		
PPE Disposal Proceeds	19,698		
Carrying Amount of PPE Disposals	(44,627)		
Capital grants & contributions unapplied credited to the Comprehensive Income & Expenditure Account	99,910		
Repayment of capital grants	(9,309)		(99,910)
<b>Total Adjustments to the Revenue Resources</b>	<b>(299,799)</b>		9,309
<b>Adjustments between Revenue &amp; Capital Resources</b>			<b>(90,601)</b>
Transfer of non-current asset sale proceeds from revenue to the Capital Receipts Reserve		(19,698)	
Transfer from Deferred Capital Receipts Reserve	2,364		
Statutory provision for the repayment of debt (transfer from the Capital Adjustment Account)	40,455		
Capital expenditure financed from revenue balances (transfer to the Capital Adjustment Account)	5,406		
<b>Total Adjustments between Revenue &amp; Capital Resources</b>	<b>48,225</b>	<b>(19,698)</b>	
<b>Adjustments to Capital Resources</b>			-
Application of capital grants to finance capital expenditure			
Application of capital receipts to reduce capital financing requirement		37,710	143,713
Cash payments in relation to deferred capital receipts		(7,864)	-
<b>Total Adjustments to capital resources</b>	-	<b>29,846</b>	
<b>Total Adjustments</b>	<b>(251,574)</b>	<b>10,148</b>	<b>143,713</b>
			<b>53,112</b>



2023/24

	General Fund and Earmarked Reserves £000	Capital Receipts Reserve £000	Capital grant & contributions unapplied reserve £000
<b>Adjustments to the Revenue Resources</b>			
Amounts by which income and expenditure included in the CIES are different from revenue for the year calculated in accordance with statutory requirements:			
Pension costs (transferred to Pension Reserve)	(29,703)		
DSG Deficit (transferred to DSG Adjustment Account)	(16,890)		
Council tax and Business rates (transfers to Collection Fund)	(11,868)		
Holiday pay (transferred to the Accumulated Absences Reserve)	(1,190)		
<b>Reversal of entries included in the Surplus or Deficit on the Provision of Services in relation to capital expenditure (these items are charged to the Capital Adjustment Account):</b>			
Charges for depreciation and impairment of non-current assets	(126,750)		
Revaluation loss on property, plant & equipment	(47,026)		
Other movements in valuation on property, plant and equipment:			
Movement on fair value on investment property	(16,426)		
Impairment in fair value adjustment - IFRS 9 (note 17A)	(16,098)		
Amortisation of Intangible assets	-		
IFRS9 Capital Impairments			
Disposal of Academies	(58,453)		
Revenue expenditure funded from capital under statute	(46,590)		
Deferred income in respect of PFI schemes	1,264		
Re-instate PFI asset	16,939		
PPE Disposal Proceeds	20,215		
Carrying Amount of PPE Disposals	(14,503)		
Capital grants & contributions unapplied credited to the Comprehensive Income & Expenditure Account	105,957		(105,957)
<b>Total Adjustments to the Revenue Resources</b>	<b>(241,122)</b>		<b>(105,957)</b>
<b>Adjustments between Revenue &amp; Capital Resources</b>			
Transfer of non-current asset sale proceeds from revenue to the Capital Receipts Reserve		(20,215)	
Transfer to Deferred Capital Receipts Reserve	19,695		

	General Fund and Earmarked Reserves	Capital Receipts Reserve	Capital grant & contributions unapplied reserve
<b>2023/24 (Cont)</b>			
Statutory provision for the repayment of debt (transfer from the Capital Adjustment Account)	32,986		
Capital expenditure financed from revenue balances (transfer to the Capital Adjustment Account)	5,721		
<b>Total Adjustments between Revenue &amp; Capital Resources</b>	<b>58,402</b>	<b>(20,215)</b>	<b>-</b>
<b>Adjustments to Capital Resources</b>			
Application of capital grants to finance capital expenditure			92,404
Application of capital receipts to reduce capital financing requirement		45,288	
<b>Total Adjustments to capital resources</b>	<b>-</b>	<b>45,288</b>	<b>92,904</b>
<b>Total Adjustments</b>	<b>(182,720)</b>	<b>25,073</b>	<b>(13,554)</b>

## Note 9: Transfers to / from earmarked reserves

This note sets out the amounts set aside from the General Fund balance in earmarked reserves, to provide financing for future expenditure plans, commitments and possible liabilities and the amounts posted back from earmarked reserves to meet General Fund expenditure in 2024/25.

	Balance at 31/03/23 £000	Transfers In £000	Transfers Out £000	Balance at 31/03/24 £000	Transfers In £000	Transfers Out £000	Balance at 31/03/25 £000	2025/26 Reset £000	Reset Balance 01/04/2025 £000
Budget equalisation reserve	90,612	675	(16,965)	74,323	7,243	(20,715)	60,851	14,146	74,997
Business rate appeals	28,602	-	-	28,602			28,602	(28,602)	-
Eco park sinking fund	19,937		(468)	19,469	-	(743)	18,726	-	18,726
Economic downturn reserve	11,744	-	-	11,744	-	-	11,744	(11,744)	-
Revolving infrastructure & investment fund	11,139	-	-	11,139	-	(3,100)	8,039	-	8,039
Insurance reserve	8,806	810	(1,040)	8,575	1,919	(5,563)	4,930	-	4,930
General capital reserve	5,239	148	-	5,387	-	-	5,387	-	5,387
Investment renewals (Invest to Save) reserve	5,011	8	-	5,020	6	(5,023)	3	-	3
Equipment replacement reserve	2,783	7	(1,009)	1,782	73	(544)	1,311	-	1,311

Interest rate reserve	1,600	-	-	1,600	-	(5,832)	(4,232)	6,500	2,268
Transformation reserve	7,735	-	(6,905)	830	3,255		4,085	14,700	18,785
CFLC inspection and system improvements	171	-	(111)	61	9	(22)	48	-	48
Local Government Reorganisation	-	-	-	-	-	-	-	5,000	5,000
COVID reserve	500	-	(500)	-	-	-	-	-	-
Streetlighting reserve	555	-	(555)	-	-	-	-	-	-
<b>Total general fund reserves</b>	<b>194,434</b>	<b>1,649</b>	<b>(27,552)</b>	<b>168,532</b>	<b>12,505</b>	<b>(41,541)</b>	<b>139,496</b>	-	<b>139,496</b>
Schools balances	49,443	6,128	(3,434)	52,137	3,646	(9,606)	46,177	-	46,177
SEND High Needs Block	144,003	-	-	144,003	-	-	144,003	-	144,003
<b>Total school reserves</b>	<b>193,446</b>	<b>6,128</b>	<b>(3,434)</b>	<b>196,140</b>	<b>3,646</b>	<b>(9,606)</b>	<b>190,180</b>	-	<b>190,180</b>
Revenue grants unapplied	54,590	881,483	(872,858)	63,215	13,753	(46,409)	30,559	-	30,559
<b>Total earmarked reserves</b>	<b>442,470</b>	<b>889,260</b>	<b>(903,844)</b>	<b>427,888</b>	<b>29,904</b>	<b>(97,556)</b>	<b>360,235</b>	-	<b>360,235</b>

\* As part of the 2025/26 budget planning process, a thorough review and repositioning of all earmarked reserves was undertaken. Several historic reserves were approved to be re-purposed for current and future commitments and to align Cabinet approvals for the use of reserves for specific items of expenditure. Details of the re-set of earmarked reserves is set out in Annex D of [2025/26 Final Budgets and Medium-Term Financial Strategy](#), approved by Council on 4 February 2025.

**Budget equalisation reserve:** The budget equalisation reserve was set up to support future years' revenue budgets from unapplied income and budget carry forwards.

**Business rate appeals reserve:** As part of the localisation of business rates the Council is liable to refund businesses for its share of business rates if it is determined that a business has been overcharged rates. The reserve was initially set up to protect the Council against the cost of some potential large outstanding appeals. These appeals have now been dropped and this reserve was re-purposed in full as part of the re-set of earmarked reserves.

**Eco park sinking fund:** To fund the future of the Council's waste disposal project from surpluses in the initial years.

**Economic Downturn reserve:** This reserve was set up to protect against the impact of periods of low economic activity. It included the balance that was previously held separately in a reserve called Economic Prosperity reserve to fund projects that will increase economic development in the county. This reserve was re-purposed in full as part of the re-set of earmarked reserves.

**Revolving investment & infrastructure fund:** The revolving infrastructure & investment fund was established in the 2013-18 Medium Term Financial Plan to provide for the revenue costs of funding infrastructure and investment initiatives that will deliver savings and enhance income in the longer term and to mitigate against short term voids or periods of lower income from the portfolio.

**Insurance reserve:** This reserve holds the balance resulting from a temporary surplus or deficit on the Council's self-insurance fund and is assessed by an actuary for the possible liabilities the Council may face. It also holds amounts to cover potential losses from the financial failure of Municipal Mutual Insurance (MMI) in 1992. The company had limited funds to meet its liabilities, consequently, future claims against policy years covered by MMI may not be fully paid, so would be funded from this reserve. External legal costs associated with inquests are also funded from this reserve.

**General capital reserve:** The general capital reserve holds capital resources, other than capital receipts, available to fund future capital expenditure.

**Investment renewals reserve:** Enables investment in service developments. The reserve makes loans to services for invest to save projects, which may be repayable. The recovery of the loan is tailored to the requirements of each business case, which is subject to robust challenge before approval as a part of the Council's governance arrangements. The balance has been approved to be utilised to fund future transformation costs.

**Equipment replacement reserve:** Enables services to set aside revenue budgets to meet future replacement costs of large equipment items. Services make annual revenue contributions to the reserve and make withdrawals to fund purchases.

**Interest rate reserve:** This reserve is to enable the Council to fund its capital programme from borrowing in the event of an expected change in interest rates or other borrowing conditions. The re-set proposed the draw down of the full balance in this reserve, which will be actioned during 2025/26.

**Transformation reserve:** This reserve is to provide a source of funding for the Council to invest in the continuing transformation of its services.

**CFLC Inspection and System Improvements reserve:** This reserve will be used to fund additional costs in preparation for the OFSTED re-inspection as well as reviewing and renewal of the monitoring and recording case system for children social care services.

**Local Government Reorganisation:** This is a new reserve set up to cover the initial costs associated with implementing potential Local Government Reorganisation in Surrey.

**COVID-19 Emergency Funding reserve:** Funding received to support the authority to fund the loss of income and extra costs for 2021/22 and beyond arising from COVID-19.

**School balances:** Balances related to delegated school budgets. The statutory authority to commit the resources rests with school governors.

**SEND High Needs Block reserve:** Expenditure on High Needs Block should be covered by DSG (Dedicated School Grant). Until this funding is confirmed and received from the Department for Education, the Council has created an earmarked reserve, funded from the revenue budget, to mitigate this risk. This reserve is held to offset the High Needs Block Deficit which is held as an unusable reserve (see note 31).

**Revenue grants unapplied reserve:** This reserve holds government revenue grants received in previous financial years which will be used to fund expenditure in the future.

## Note 10: Other operating income and expenditure

Net Expenditure 2023/24 £000		Gross Expenditure 2024/25 £000	Income 2024/25 £000	Net Expenditure 2024/25 £000
1,191	Land Drainage Precept	1,208	-	1,208
(899)	Contributions from Trading Services	21,252	(18,849)	2,403
(19,656)	(Gain) or Loss on disposal of non-current assets	26,595	(4,029)	22,566
	Disposal charge for the derecognition of schools			
58,453	that transfer to Academy status	52,404	2	52,402
<b>39,089</b>		<b>101,459</b>	<b>(22,881)</b>	<b>78,578</b>

## Note 11: Financing and investment income and expenditure

The council earns income in the form of interest on its cash balances and lending and incurs interest charges on its outstanding debt and leases. In addition, it pays interest to third parties on the balances held on their behalf, including Surrey Police and Crime Commissioner and various trust funds.

The table below shows the interest paid, interest received and other similar charges during the year.

Net Expenditure 2023/24 £000		Gross Expenditure 2024/25 £000	Income 2024/24 £000	Net Expenditure 2024/25 £000
33,835	Interest payable and similar charges	48,968	-	48,968
33,153	Net interest on the net defined benefit liability (Note 39)	21,973	-	21,973
<b>66,988</b>	<b>Interest expenses</b>	<b>70,941</b>	<b>-</b>	<b>70,941</b>
(17,193)	Interest receivable and similar income	-	(14,461)	(14,461)
(1,507)	Net losses on financial assets at fair value through profit and loss	-	-	-
16,882	Impairment at cost subsidiary - IAS 36 (Note 17A, 17B)	10,927	-	10,927
(1,000)	Impairment in fair value adjustment – IFRS 9 (Note 17A, 17C)	1,054	-	1,054
13,516	Income & expenditure in relation to investment properties (Note 14)	28,980	(6,792)	22,189
<b>77,686</b>		<b>111,902</b>	<b>(21,253)</b>	<b>90,649</b>

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## Note 12: Council tax and general grants & contributions

2023/24		2024/25
£000		£000
	<b>Local taxation:</b>	
(865,417)	- Council tax income	(937,636)
(111,683)	- Business rate income	(119,193)
<u>(977,100)</u>	<b>Income from council tax, non-domestic rates, district rate income</b>	<u>(1,056,829)</u>
	<b>Grants and contributions:</b>	
(95,827)	- Non ring-fenced government grants (note 32)	(121,444)
(78,359)	- Capital grants and contributions (note 32)	(57,130)
<u><b>(1,151,287)</b></u>		<u><b>(1,235,403)</b></u>

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## Note 13: Property, plant & equipment

Movement on balances	31 March 2024	31 March 2025
	£000	£000
Property, Plant and Equipment assets	1,516,628	1,533,043
Infrastructure Assets	574,628	637,613
<b>Total</b>	<b>2,090,749</b>	<b>2,170,657</b>

Land and Buildings	Vehicle, Plant and Equipment	Communi ty Assets	Surplus Assets	Assets Under Construction	Right Of Use Assets	Total Property
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Cost	£000	£000	£000	£000	£000	£000	Plant & Equipment £000
<b>Balance at 1 April 24</b>	<b>1,435,363</b>	<b>152,702</b>	<b>9,686</b>	<b>27,192</b>	<b>48,839</b>	-	<b>1,673,783</b>
Additions*	75,013	24,501	1,698	567	31,030	22,680	<b>155,488</b>
Revaluations increases recognised in the Revaluation Reserve	66,529	-	-	11,026	-	-	<b>77,554</b>
Revaluations decreases recognised in the Revaluation Reserve	(23,861)	-	-	(1,864)	-	-	<b>(25,725)</b>
Revaluation increases (reversal of previous losses) recognised in the deficit on the CIES	5,066	-	-	-	-	-	<b>5,066</b>
Revaluation decreases recognised in the deficit on CIES	(69,767)	-	-	(1,151)	-	-	<b>(70,918)</b>
Transfers between asset classes	(1,458)	538	(3)	(1,528)	(2,884)	-	<b>(5,336)</b>
Derecognition & Disposals	(44,157)	(10,975)	(56)	(1,636)	1	(2,192)	<b>(59,015)</b>
Derecognition - Academies	(60,954)	(650)	-	(530)	2	-	<b>(62,131)</b>
<b>At 31 March 2025</b>	<b>1,381,773</b>	<b>166,116</b>	<b>11,325</b>	<b>32,075</b>	<b>76,988</b>	<b>20,488</b>	<b>1,688,765</b>

#### Accumulated Depreciation and Impairment

at 1 April 2024	<b>(92,095)</b>	<b>(64,408)</b>	-	<b>(1,191)</b>	<b>32</b>	-	<b>(157,663)</b>
Depreciation charge	(52,129)	(14,162)	-	(913)	-	(3,414)	<b>(70,617)</b>
Revaluation losses in the in the CIES	22,933	-	-	65	-	-	<b>22,998</b>
Revaluation increases in the CIES	-	-	-	-	-	-	-
Depreciation written out to the Revaluation reserve	20,772	-	-	321	-	-	<b>21,093</b>
Trans between asset classes	200	-19	-	19	-	-	<b>200</b>



Derecognition - Disposals	6,846	10,605	-	1,086	-	-	18,537
Derecognition - Academies	8,714	506	-	509	-	-	9,730
At 31 March 2025	<b>(84,758)</b>	<b>(67,479)</b>	-	<b>(103)</b>	<b>32</b>	<b>(3,414)</b>	<b>(155,721)</b>

#### Net Book Value

at 31 March 2024	1,343,268	88,294	9,686	26,001	48,872	-	1,516,121
at 31 March 2025	<b>1,297,015</b>	<b>98,637</b>	<b>11,325</b>	<b>31,972</b>	<b>77,020</b>	<b>17,074</b>	<b>1,533,043</b>

	Land and Buildings	Vehicle, Plant and Equipment	Community Assets	Surplus Assets	Assets Under Construction	Right Of Use Assets	Total Property Plant & Equipment
Cost	£000	£000	£000	£000	£000	£000	£000
<b>Balance at 1 April 2023</b>	<b>1,476,943</b>	<b>146,983</b>	<b>8,402</b>	<b>33,922</b>	<b>37,754</b>	-	<b>1,704,004</b>
Additions*	86,684	54,698	1,827	85	13,247	-	156,541
Revaluations increases recognised in the Revaluation Reserve	63,499	-	-	8,725	-	-	72,224
Revaluations decreases recognised in the Revaluation Reserve	(80,518)	-	-	(5,739)	-	-	(86,257)
Revaluation increases (reversal of previous losses) recognised in the deficit on the CIES	4,096	-	-	150	-	-	4,246
Revaluation decreases recognised in the deficit on CIES	(35,027)	(20,039)	-	(1,617)	-	-	(56,682)
Transfers between asset classes	450	(24,153)	(125)	(8,542)	(2,098)	-	(34,467)
Derecognition & Disposals	-	(4,051)	(419)	-	-	-	(4,471)
Derecognition - Academies	(62,381)	(405)	-	-	-	-	(62,786)
At 31 March 2024	<b>1,453,746</b>	<b>153,033</b>	<b>9,684</b>	<b>26,985</b>	<b>48,903</b>	-	<b>1,692,352</b>
<b>Accumulated Depreciation and Impairment</b>							
at 1 April 2023	<b>(95,788)</b>	<b>(61,507)</b>	-	<b>(31)</b>	<b>-32</b>	-	<b>-157,358</b>
Depreciation charge	(47,141)	(12,244)	-	(6,313)	-	-	(65,698)
Revaluation losses in the in the CIES	415	1,972	-	28	-	-	2,414
Revaluation increases in the CIES	6,697	-	-	165	-	-	6,862
Depreciation written out to the Revaluation reserve	20,522	-	-	132	-	-	20,653
Trans between asset classes	809	2,696	-	5,034	-	-	8,538

Derecognition - Disposals	-	4,024	-	-	-	-	<b>4,024</b>
Derecognition - Academies	4,009	324	-	-	-	-	<b>4,333</b>
At 31 March 2024	<b>(110,477)</b>	<b>(64,735)</b>	-	<b>(986)</b>	<b>(32)</b>	-	<b>(176,231)</b>
<b>Net Book Value</b>							
At 31 March 2023	1,381,155	85,476	8,402	33,891	37,722	-	1,546,646
At 31 March 2024	1,343,268	88,294	9,686	26,001	48,872	-	1,516,121

\* These amounts include assets acquired under PFI schemes (see note 36) but excludes £67m revenue expenditure funded from capital under statute (£46m in 2023/24).

## INFRASTRUCTURE ASSETS

Movement on balances		2023/24	2024/25
		£000	£000
Net Book Value	At 1 April	500,998	574,629
(Modified Historical Cost)			
	Additions	132,162	127,079
	Transfers in	-	2,710
	Depreciation	(58,533)	(66,805)
	Impairment	-	-
Other movements in cost		73,629	62,984
Net Book Value	At 31 March	574,628	637,613

In accordance with the temporary relief offered by the Update to the Code on infrastructure assets this note does not include disclosure of gross cost and accumulated depreciation for infrastructure assets because historical reporting practices and resultant information deficits may mean that this would not faithfully represent the asset position to the users of the financial statements

The authority has detailed records supporting the gross cost and accumulated depreciation for infrastructure assets. The authority had chosen not to disclose this information as the previously reported practices and resultant information deficits could mean that the gross cost and accumulated depreciation are not measured accurately and would not provide the basis for the users of the financial statements to take economic or other decisions relating to infrastructure assets.

The authority has determined in accordance with Regulation 30M of the Local Authorities (Capital Finance and Accounting) (England) (Amendment) Regulations 2022 that the carrying amounts to be derecognised for infrastructure assets when there is replacement expenditure is nil.

## Revaluations

The council carries out a rolling programme that ensures that all Land and Buildings, except a small proportion of the portfolio for school's tied accommodation, required to be measured at current value is revalued at least every five years. Valuations of land and buildings were carried out by Montagu Evans, in accordance with the methodologies and bases for estimation set out in the professional standards of the Royal Institution of Chartered Surveyors, and are the best estimate of the assets' values at 31 March 2025.

The value of the Land and Buildings not revalued in the last 12 months have not yet been updated in the Draft Statement of Accounts, if required, to reflect market movements (indexation). This is due to the relevant market indices not being available at the time of publication.

		<b>Land and Buildings £000</b>	<b>Surplus assets £000</b>
Carried at current value not valued in the last 5 years		18,123	1,395
Carried at current value. Last revalued as at:	31-Mar-20	289,973	-
	31-Mar-21	207,150	-
	31-Mar-22	285,806	-
	31-Mar-23	250,072	-
	31-Mar-24	245,891	30,577
<b>Total</b>		<b>1,297,015</b>	<b>31,972</b>

### Revaluation changes

During 2024/25 the Council has recognised a net revaluation gain of £1.8m (£57.2m during 2023/24) in total across all PPE classes. The result was a revaluation loss of £71.2m (£63.5m in 2023/24) charged to the Comprehensive Income and Expenditure Statement, and a £73.0m gain (£6.3m in 2023/24) offset from the balance in the revaluation reserve in relation to these assets.

The fair value hierarchy of surplus assets at 31 March are as follows:

	<b>Quoted markets in active markets for identical assets (Level 1) £000</b>	<b>Other significant observable inputs (Level 2) £000</b>	<b>Significant unobservable inputs (Level 3) £000</b>	<b>Total £000</b>
Surplus assets (NBV) at 31 March 2025	-	12,387	18,190	<b>30,577</b>
Surplus assets (NBV) at 31 March 2024	-	13,250	11,385	<b>24,635</b>

The surplus assets are measured at Level 2 in the fair value hierarchy where the measurement technique uses inputs other than quoted prices that are observable for the asset or liability, either directly or indirectly, and are measured at Level 3 where there are significant unobservable inputs for the asset or liability. Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. The fair value measurement assumes that the transaction to sell the asset or transfer the liability takes place either in the principal market for the asset or liability, or in the absence of a principal market, in the most advantageous market for the asset or liability.

### Capital commitments

At 31 March 2025, the Council has entered into a number of contracts for the acquisition/enhancement of Property, Plant & Equipment in 2024/25 and future years, budgeted to cost £48.6m. Similar commitments at 31 March 2024 were £41.2m.

Description/Project	Total at 31st March 2024	Total at 31st March 2025
	£m	£m
Highway/Structural Maintenance Schemes	28.2	6.6
Customers & Communities Capital	-	0.1
Children Families Learning & Community Capital	0.1	1.0
Cultural Services Capital	0.3	-
Environment & Infrastructure Capital	10.1	2.9
Fire Capital	0.9	0.9
Infrastructure Capital	-	33.6
Digital Business	1.6	3.6
<b>Total</b>	<b>41.2</b>	<b>48.6</b>

## Note 14: Investment properties

Investment properties are those that are held solely to earn rental income and/or for capital appreciation. Investment properties are measured initially at cost and subsequently at fair value. Properties are not depreciated, with gains and losses on revaluation being posted to the Financing and Investment income and Expenditure line in the Comprehensive Income and Expenditure Statement. The line is also credited/debited with gains/losses on the disposal of properties, measured as the difference between the carrying amount and sale proceeds.

2023/24		2024/25
£000		£000
4,742	Rental income from investment property	6,792
(1,832)	Direct operating expenses arising from investment property	(2,348)
<b>2,910</b>	<b>Net gain</b>	<b>4,609</b>
1,507	Gain on sale of investment property	-
(16,429)	Net (loss) on fair value adjustments	(26,633)
<b>(12,009)</b>	<b>Income &amp; expenditure in relation to investment properties</b>	<b>(22,189)</b>

The following table summarises the movement in the fair value of investment properties over the year:

2023/24	2024/25	Offices	Retail	Other
£000	£000	£000	£000	£000
91,385	<b>75,230</b>	<b>70,730</b>	<b>3,165</b>	<b>1,335</b>
321	<b>11</b>	11	-	-
770	<b>20,173</b>	-	20,173	-
845	<b>(1,155)</b>	(1,155)	-	-
(1,665)	-	-	-	-
(16,426)	<b>(26,633)</b>	(13,881)	(12,778)	25
	adjustments*			
<b>75,230</b>	<b>67,625</b>	<b>55,705</b>	<b>10,560</b>	<b>1,360</b>
	<b>Balance at end of the year</b>			

\*The valuation of Investment Properties is based on prevailing market conditions and existing lease agreements as at 31 March 2025.

The fair value of the Council's investment properties has been based on the market approach using current market conditions and recent sales prices and other relevant information for similar assets in the local authority area. Market conditions are such that similar properties are actively purchased and sold and the level of unobservable inputs are significant, leading to the properties being categorised at Level 3 in the fair value hierarchy. Surrey County Council have used a valuer to determine the value of the properties who have used their professional judgement. The fair value calculation takes into account the prevailing market conditions and lease agreements in place as at 31 March 2025. The council's valuers use valuation techniques to determine the fair value of investment property. This involves developing estimates and assumptions consistent with how market participants would price the property. The valuers base their assumptions on observable data as far as possible, but this is not always available. In that case, the valuers use the best information available.

The revaluation gain or loss does not impact upon the general fund of the Council – there are no adverse implications for the taxpayer of any loss since financial adjustments of this nature are excluded from the calculation of the revenue requirements of the Council by statute. Any gain or loss is unrealised and it would only become a realised gain or loss if the Council decided to sell the asset at the time of the revaluation and at the revaluation value. The Investment Board, on behalf of the Council, is however able to determine whether to continue to hold the asset or whether to sell at a time of its choosing and as this is the case it is unlikely that there will be a realised loss since assets will generally only be sold when it is beneficial to do so. Significant changes in any of the unobservable inputs in relation to rent growth, vacancy levels or discount rates would result in a significantly lower or higher fair value measurement for the investment properties and surplus assets.

Details of the authority's investment properties and information about the fair value hierarchy at 31 March 2025 and 2024 are as follows:

Recurring fair value measurements using:	Significant unobservable inputs (Level 3) £000	Fair value as at 31 March 2025 £000
Residential (market rental) properties	-	-
Office units	55,705	55,705
Commercial units	11,920	11,920
<b>Total</b>	<b>67,625</b>	<b>67,625</b>

Recurring fair value measurements using:	Significant unobservable inputs (Level 3) £000	Fair value as at 31 March 2024 £000
Residential (market rental) properties	-	-
Office units	70,730	70,730
Commercial units	4,500	4,500
<b>Total</b>	<b>75,230</b>	<b>75,230</b>

There are no quoted markets in active markets for identical assets (Level 1) or other significant observable inputs (Level 2)

Level 3 fair values for Investment properties are based on the valuation technique of capitalising the existing rent on the lease by the term of years to the next rent review or lease expiry, whichever is the earlier. Rental values are derived from comparable evidence, online data and knowledge of the market in Surrey.

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## Note 15: Intangibles assets

2023/24		2024/25
£000		£000
24,138	Gross carrying amount at 1 April	48,299
9	Additions	205
24,153	Transfers from Vehicle, Plant & Equipment	-
48,299	Gross carrying value at 31 March	48,505
(20,800)	Amortisation at 1 April	(25,120)
(1,624)	Amortisation for the period	(3,490)
(2,696)	Transfers from Vehicle, Plant & Equipment	-
(25,120)	<b>Amortisation at 31 March</b>	(28,610)
<b>3,337</b>	<b>Net book value at 1 April</b>	<b>23,179</b>
<b>23,179</b>	<b>Net book value at 31 March</b>	<b>19,894</b>

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## Note 16: Foundation, voluntary aided and voluntary controlled schools and academies

A number of balances relating to schools are included within the Council's Statement of Accounts. However, certain types of schools are excluded from the Council's balance sheet.

Local authority-maintained schools (community, foundation, voluntary aided and voluntary controlled, but not academies or free schools) are separate entities under the control of local authorities for financial reporting purposes and meet the criteria for producing group accounts. However, in order to simplify the consolidation process and to avoid consolidating a considerable number of smaller entities, the Code confirms that the definition of the single entity financial statements includes all transactions of local authority schools (income, expenditure, assets, liabilities, reserves and cash flows) so instead of being consolidated in group accounts they are consolidated in the main county council accounts.

The school as an entity means the management of the school i.e. the governing body including the head teacher and the resources it controls rather than the physical fabric of the buildings and grounds. Whether the school as an entity includes the premises and land that the schools operate from will depend on whether these assets are controlled by the school management using the relevant recognition tests for non-current assets included in the Code.

### Foundation

Foundation schools are owned by a trust and the local council have a significant control over the school through funding arrangements, representation on the governing body of the school and legal rights around the disposal of assets. SCC has significant control over the resources inherent in an asset as a result of substantive and enforceable rights, therefore SCC has recognised foundation school assets on the balance sheet since 2014/15.

### Voluntary aided

Voluntary aided schools are endowed by a trust and the Schools Standards Framework Act determines that the trustees own the school buildings and the governing bodies are responsible for the provision of premises and all capital work to school buildings. The Council is statutorily responsible for the land, consequently, values for the buildings have not been consolidated in this balance sheet, but values for the playing fields have been included as non-current assets.

## Voluntary controlled

Voluntary controlled schools are owned by a charity but the local council runs the schools and employs the staff. The Council is normally the freeholder of the non-current assets and accordingly the school premises have been recognised as property, plant and equipment in this balance sheet.

## Academies

During 2024/25, 20 schools had transferred to academy status. 9 were Community Schools, 6 were Aided Schools, 3 were Foundation Schools and 2 were Voluntary Controlled. Academy schools are owned and managed completely independently of the local authority and therefore the non-current assets have been excluded from this balance sheet.

## Note 17A: Financial instruments – Categories of financial instruments

### Categories of financial instruments

The following categories of financial instrument are carried in the Balance Sheet:

<b>31 March 2024</b>	<b>Financial Assets</b>	<b>31 March 2025</b>
<b>£000</b>	<b>Fair value through profit or loss</b>	<b>£000</b>
-	Long term investments	-
41,000	Cash and cash equivalents	38,000
<b>41,000</b>	<b>Total</b>	<b>38,000</b>
<b>£000</b>	<b>Amortised cost</b>	<b>£000</b>
30,673	Long term investments	19,746
242,595	Long term debtors	241,750
166,043	Short term debtors	135,464
12,673	Cash and cash equivalents	22,385
<b>451,984</b>	<b>Total</b>	<b>419,344</b>
492,984	<b>Total financial assets</b>	457,344
108,802	<b>Non-financial assets</b>	122,231
<b>601,786</b>	<b>Total</b>	<b>579,575</b>
<b>31 March 2024</b>	<b>Financial Liabilities</b>	<b>31 March 2025</b>
<b>£000</b>	<b>Amortised Cost</b>	<b>£000</b>
(471,738)	Long term borrowings	(462,265)
(295,161)	Short term borrowings	(610,266)
(195,124)	Short term creditors	(200,646)
(88,353)	PFI, lease	(99,248)
(5,906)	Other 3 <sup>rd</sup> party balances	(5,682)
<b>(1,056,282)</b>	<b>Total financial liabilities</b>	<b>(1,378,105)</b>
(133,736)	<b>Non-financial liabilities</b>	(94,582)
<b>(1,190,018)</b>	<b>Total</b>	<b>(1,472,687)</b>

There were no financial liabilities designated at fair value through profit or loss.

## Investments in Equity Instruments Designated at Fair Value through Other Comprehensive Income

No financial assets or liabilities were classed as fair value through other comprehensive income.

## Reclassifications

No financial assets or liabilities were re-classified during the year.

## Income, Expense, Gains and Losses

	2023/24 (Surplus)/Deficit on the Provision of Services £000	2024/25 (Surplus)/Deficit on the Provision of Services £000
<b>Net (gains)/ losses on:</b>		
Financial assets measured at fair value through profit and loss – fair value	16,883	10,927
<b>Interest revenue:</b>		
Financial assets measured at amortised cost	(20,767)	(16,176)
<b>Interest expense:</b>		
Financial assets measured at amortised cost	33,835	48,968

## Fair Value

Basis for recurring fair value measurements:

- Level 1 Inputs – quoted prices (unadjusted) in active markets for identical assets or liabilities that the authority can access at the measurement date.
- Level 2 Inputs – inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly or indirectly.
- Level 3 Inputs – unobservable inputs for the asset or liability.

## Fair Value of Financial Assets

Some of the authority's financial assets are measured at fair value on a recurring basis and are described in the following table, including the valuation techniques used to measure them.

Recurring fair value measurements	Input level in fair value hierarchy	Valuation technique used to measure fair value	As at 31/03/24 £000	As at 31/03/25 £000
<b>Fair Value through Profit or Loss</b>				
Cash (Money Market Funds)	Level 1	Unadjusted quoted prices in active markets for identical shares	41,000	38,000

## Transfers between Levels of the Fair Value Hierarchy

There were no transfers between levels 1 and 2 during the year.

## Changes in the Valuation Technique

There has been no change in the valuation technique used during the year for the financial instruments.

## Reconciliation of Fair Value Measurements for Financial Assets Carried at Fair Value Categorised within Level 3 of the Fair Value Hierarchy for Financial Assets



There were no instruments, measured at fair value, that were at level 3 in the hierarchy.

#### **Fair Values of Financial Assets and Financial Liabilities that are not measured at fair value but for which fair value disclosures are required**

Except for the financial assets carried at fair value, all other financial liabilities and financial assets represented by amortised cost and long-term debtors and creditors are carried on the balance sheet at amortised cost. Their fair value can be assessed by calculating the present value of the cash flows that take place over the remaining life of the instruments, using the following assumptions:

- For loans from the PWLB payable, PWLB prevailing market rates have been applied to provide the fair value under PWLB debt redemption procedures.
- For non-PWLB loans payable, PWLB prevailing market rates have been applied to provide the fair value under PWLB debt redemption procedures;
- For loans receivable prevailing benchmark market rates have been used to provide the fair value;
- No early repayment or impairment is recognised;
- Where an instrument has a maturity of less than 12 months or is a trade or other receivable the fair value is taken to be the carrying amount or the billed amount;
- The fair value of trade and other receivables is taken to be the invoiced or billed amount.

The fair values calculated are as follows:

<b>Financial Liabilities</b>	<b>31 March 2024</b>		<b>31 March 2025</b>	
	<b>Carrying amount</b>	<b>Fair value</b>	<b>Carrying amount</b>	<b>Fair value</b>
	<b>£000</b>	<b>£000</b>	<b>£000</b>	<b>£000</b>
Long Term borrowings - PWLB	(451,016)	(383,167)	(445,849)	(330,621)
Long Term borrowings - Other	(20,722)	(20,439)	(16,416)	(16,010)
Short Term borrowings	(295,161)	(295,161)	(610,266)	(610,266)
Short Term creditors	(195,124)	(195,124)	(200,646)	(200,646)
PFI, Lease	(88,353)	(77,801)	(99,246)	(99,246)
Other 3 <sup>rd</sup> party balances	(5,906)	(5,906)	(5,682)	(5,682)
<b>Total</b>	<b>(1,056,282)</b>	<b>(977,597)</b>	<b>(1,378,105)</b>	<b>(1,262,471)</b>

The fair value of borrowings are lower than the carrying amount because the portfolio of loans includes a number of fixed rate loans where the interest rate payable was lower than the prevailing rates at the Balance Sheet date. This showed a notional future gain, based on economic conditions at 31 March 2025, arising from a commitment to pay interest to lenders above current market rates.

<b>Financial Assets</b>	<b>31 March 2024</b>		<b>31 March 2025</b>	
	<b>Carrying amount</b>	<b>Fair value</b>	<b>Carrying amount</b>	<b>Fair value</b>
	<b>£000</b>	<b>£000</b>	<b>£000</b>	<b>£000</b>
Long Term Investments	30,673	30,673	19,746	19,746
Long Term Debtors	242,595	214,161	241,750	235,663
Short Term Debtors	166,043	166,043	135,464	135,465
Cash and Cash Equivalents	12,673	12,673	22,385	22,385
<b>Total</b>	<b>451,984</b>	<b>423,550</b>	<b>419,344</b>	<b>413,257</b>

Short term debtors and creditors are carried at cost as this is a fair approximation of their value. Long term debtors are mainly made up of loans to the Council's investment property vehicle, Halsey Garton Property Ltd.

**Fair value hierarchy of financial assets and financial liabilities that are not measured at fair value**

Recurring fair value measurements using:	Other significant observable inputs (Level 2) £000	Significant unobservable inputs (Level 3) £000	Total £000
<b>Financial liabilities</b>			
Long Term borrowings	(346,630)		(346,630)
Short Term borrowings	(610,266)		(610,266)
Short Term creditors	(200,646)		(200,646)
PFI, Lease		(99,246)	(99,246)
Other 3rd party balances	(5,682)		(5,682)
<b>Total</b>	<b>(1,163,224)</b>	<b>(99,246)</b>	<b>(1,262,471)</b>
<b>Financial assets</b>			
Long Term investments		19,746	19,746
Long Term debtors	235,663		235,663
Short Term debtors	135,464		135,464
Cash and Cash equivalents	22,385		22,385
<b>Total</b>	<b>393,511</b>	<b>19,746</b>	<b>413,257</b>

The fair value for financial liabilities and financial assets that are not measured at fair value included in levels 2 and 3 in the table above have been arrived at using a discounted cash flow analysis, with the most significant inputs being the discount rate.

The fair value for financial liabilities and financial assets that are not measured at fair value can be assessed by calculating the present value of the cash flows that will take place over the remaining term of the instruments, using the following assumptions.

**Financial Assets**

- average rate of interest at 31 March 2025 of 4.55% for loans receivable, based on new lending rates for equivalent loans at that date;
- the fair value of trade and other receivables is taken to be the invoiced or billed amount.

**Financial Liabilities**

- no early repayment is recognised;
- average rate of interest rates at 31 March 2025 of 5.72% for loans payable based on new lending rates for equivalent.

## Note 17B – Long Term investments and debtors

Long term Investments:	Halsey Garton Property Ltd £'000	Halsey Garton Residential Ltd £'000	Other Investments £'000	Total £'000
Original Investment	92,686	4,087	38	96,811
Impairment	(77,065)	-	-	(77,065)
<b>Carrying value</b>	<b>15,621</b>	<b>4,087</b>	<b>38</b>	<b>19,746</b>
Carrying value as at 31 March 2024	26,548	4,087	38	30,672
Impairment	(10,927)	-	-	(10,927)
<b>Carrying value as at 31 March 2025</b>	<b>15,621</b>	<b>4,087</b>	<b>38</b>	<b>19,746</b>

Long term debtors:	Halsey Garton Property Ltd £'000	Halsey Garton Residential Ltd £'000	Surrey Choices Ltd £'000	Other loans £'000	IFRS 16 Debtor £'000	Total £'000
Original principal	233,995	7,159	2,800	346	1,132	245,432
Repayment	-	(610)	(1,400)	(140)	-	(2,150)
Residual principal	233,995	6,549	1,400	206	1,132	243,282
Expected credit loss provision	(1,517)	(12)	(2)	(1)	-	(1,532)
<b>Carrying value</b>	<b>232,478</b>	<b>6,537</b>	<b>1,398</b>	<b>205</b>	<b>1,132</b>	<b>241,750</b>
Carrying value as at 31 March 2024	233,609	7,005	1,641	340	-	242,595
IFRS 16 debtor	-	-	-	-	1,132	1,132
Repayment	-	(472)	(245)	(140)	-	(857)
Expected credit loss provision	(1,131)	4	2	5	-	(1,120)
<b>Carrying value as at 31 March 2025</b>	<b>232,478</b>	<b>6,537</b>	<b>1,398</b>	<b>205</b>	<b>1,132</b>	<b>241,750</b>

The council wholly owns the following companies :

- Halsey Garton Property Ltd is wholly owned subsidiary property investment company. As at 31 March 2025 the company owed SCC £232m in long term loans and equity of £15.6m.
- Halsey Garton Residential Ltd is a wholly owned subsidiary company set up for the letting and operating of own or leased rental estate. As at 31 March 2025 the company owed SCC £6.5m in long term loans and equity of £4.1m.
- Surrey Choices Ltd was set up for the delivery of day services and community support options for people with disabilities and older people. As at 31 March 2025 the company owed SCC £1.4m in long term loans and has £100 equity.

The long-term investment and debtors have been impaired reflecting the IFRS 9 accounting treatment.

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## Note 17C: Financial Instruments - Nature and extent of risks arising from Financial Instruments

The Council's activities expose it to a variety of financial risks. The key risks are:

- **Credit risk** - the possibility that other parties might fail to pay amounts due to the Council.
- **Liquidity risk** - the possibility that the Council might not have funds available to meet its commitments to make payments.
- **Re-financing risk** - the possibility that the Council might be requiring to renew a financial instrument on maturity at disadvantageous interest rates or terms.
- **Market risk** - the possibility that financial loss might arise for the Council as a result of changes in such measures as interest rates or stock market movements.

### Overall procedures for managing risk

The Council's overall risk management programme focuses on the unpredictability of financial markets and seeks to minimise potential adverse effects on the resources available to fund services.

The procedures for risk management are set out through a legal framework based on the Local Government Act 2003 and associated regulations. These require the Council to comply with the CIPFA Prudential Code, the CIPFA Code of Practice on Treasury Management in the Public Services and investment guidance issued through the Act. Overall, these procedures require the Council to manage risk in the following ways:

- by formally adopting the requirements of the CIPFA Treasury Management Code of Practice;
- by the adoption of a Treasury Policy Statement and treasury management clauses within its financial regulations/standing orders/constitution;
- by approving annually in advance prudential and treasury indicators for the following three years limiting:
  - The Council's overall borrowing;
  - Its maximum and minimum exposures to the maturity structure of its debt;
  - Its management of interest rate exposure;
  - Its maximum annual exposures to investments maturing beyond a year.
- by approving an investment strategy for the forthcoming year setting out its criteria for both investing and selecting investment counterparties.

These are required to be reported and approved at or before the Council's annual Council Tax setting budget or before the start of the year to which they relate. These items are reported with the annual treasury management strategy which outlines the detailed approach to managing risk in relation to the Council's financial instrument exposure. Actual performance is also reported after each year, as is a mid-year update.

The annual treasury management strategy which incorporates the prudential indicators was approved by Audit and Governance Committee on 17th January 2024 and is available on the Council website.

The key issues within the strategy were:

- The Authorised Limit for 2023/24 was set at £1,570m. This is the maximum limit of external borrowings or other long-term liabilities;
- The Operational Boundary was set at £1,354m. This is the expected level of debt and other long-term liabilities during the year;
- The maximum amounts of fixed and variable interest rate exposure were set at 100% and 25% based on the Council's net debt;
- The maximum and minimum exposures to the maturity structure of debt.

Risk management is carried out by a central treasury team, under policies approved by the Council in the annual treasury management strategy. The Council provides written principles for overall risk management, as well as written policies covering specific areas, such as interest rate risk, credit risk, and the investment of surplus cash.

### **Credit Risk**

Credit risk arises from deposits with banks and financial institutions, as well as credit exposures to the authority's customers. This risk is minimised through the Annual Investment Strategy, which is available on the authority's website.

### **Credit Risk Management Practices**

The Council's credit risk management practices are set out in the Annual Investment Strategy. With particular regard to determining whether the credit risk of financial instruments has increased significantly since initial recognition.

The Annual Investment Strategy requires that deposits are not made with financial institutions unless they meet identified minimum credit criteria, in accordance with the Fitch, Moody's and Standard & Poor's Credit Ratings Services. The Annual Investment Strategy also considers maximum amounts and time limits with a financial institution located in each category.

The credit criteria in respect of financial assets held by the Council are detailed below:

The Council uses the creditworthiness service provided by Link Asset Services. This service uses a sophisticated modelling approach with credit ratings from all three rating agencies - Fitch, Moody's and Standard and Poor's, forming the core element. However, it does not rely solely on the current credit ratings of counterparties but also uses the following as overlays:

- credit watches and credit outlooks from credit rating agencies
- CDS spreads to give early warning of likely changes in credit ratings
- sovereign ratings to select counterparties from only the most creditworthy countries

The full Investment Strategy for 2024/25 was approved by Full Council on 6th February 2024 and is available on the Council's website.

Customers for goods and services are assessed, taking into account their financial position, past experience and other factors, with individual credit limits being set in accordance with internal ratings in accordance with parameters set by the Council.

The majority of the Council's long-term debtors and investments are with the subsidiary company Halsey Garton, which is an investment property vehicle. While there are inherent market risks of changes in value of investment property, the Council has full control of the company so the risk of default is deemed to be negligible. The investment portfolio is spread between a variety of locations and uses, reducing the risk of a loss of value in one area.

A risk of irrecoverability applies to all of the Council's deposits, but there was no evidence at the 31 March 2025 that this was likely to crystallise.

### Amounts Arising from Expected Credit Losses (ECL)

The changes in loss allowance during the year are as follows:

	12 Month ECL	Lifetime ECL	Lifetime ECL – Simplified Approach	Total
	£000	£000	£000	£000
Opening balance 1 April 2024	613	-	11,796	12,409
Change in credit loss	(1,064)	-	(1,079)	(15)
<b>Closing balance 31 March 2025</b>	<b>1,677</b>	<b>-</b>	<b>10,717</b>	<b>12,394</b>

12 Month ECL includes some third-party loans. Lifetime ECL simplified includes debtor system invoices (previously presented as provision for bad debt).

**Collateral** – During the reporting period the Council held no collateral as security.

### Credit Risk Exposure

The following tables summarise the Council's potential credit risk exposure:

	2023/24	2024/25
	£000	£000
<b>Short term investments</b>		
Money Market Funds rated A-and above	41,000	38,000
<b>Total</b>	<b>41,000</b>	<b>38,000</b>

<b>Long term investments and debtors</b>		
Companies not subject to credit rating	270,646	260,364
<b>Total</b>	<b>270,646</b>	<b>260,364</b>

### Liquidity risk

The Council manages its liquidity position through the risk management procedures above (the setting and approval of prudential indicators and the approval of the treasury and investment strategy reports), as well as through a comprehensive cash flow management system, as required by the CIPFA Treasury Management Code of Practice. This seeks to ensure that cash is available when needed.

The Council has ready access to borrowings from the money markets to cover any day to day cash flow need, and the PWLB and money markets for access to longer term funds. The Council is also required to provide a balanced budget through the Local Government Finance Act 1992, which ensures sufficient monies are raised to cover annual expenditure. There is therefore no significant risk that it will be unable to raise finance to meet its commitments under financial instruments.

The maturity analysis of financial assets, including sums due from customers, is as follows:

	31 March 2024	31 March 2025
	£000	£000
Less than one year	219,716	195,845
Between one and five years	-	-
More than five years	270,646	261,491
<b>Total</b>	<b>490,362</b>	<b>457,335</b>

## Refinancing and Maturity risk

The Council maintains a significant debt and investment portfolio.

The approved treasury indicator limits for the maturity structure of debt and the limits placed on investments placed for greater than one year in duration are the key parameters used to address this risk. The Council approved treasury and investment strategies address the main risks and the central treasury team address the operational risks within the approved parameters. This includes:

- monitoring the maturity profile of financial liabilities and amending the profile through either new borrowing or the rescheduling of the existing debt; and  
monitoring the maturity profile of investments to ensure sufficient liquidity is available for the Council's day to day cash flow needs, and the spread of longer-term investments provide stability of maturities and returns in relation to the longer term cash flow needs.

The maturity analysis of financial liabilities is as follows, with the maximum and minimum limits for fixed interest rates maturing in each period (approved by Council in the Treasury Management Strategy):

	Approved Minimum Limit	Approved Maximum Limit	31 March 2024	31 March 2025
	%	%	%	%
Less than one year	0%	60%	47%	60%
Between one and two years	0%	50%	2%	2%
Between two and five years	0%	50%	4%	4%
Between five and ten years	0%	75%	8%	5%
More than ten years	25%	100%	39%	29%

## Market risk

**Interest rate risk** - The Council is exposed to interest rate movements on its borrowings and investments. Movements in interest rates have a complex impact on the Council, depending on how variable and fixed interest rates move across differing financial instrument periods. For instance, a rise in variable and fixed interest rates would have the following effects:

- Borrowings at variable rates – the interest expense charged to the Comprehensive Income and Expenditure Statement will rise;
- Borrowings at fixed rates – the fair value of the borrowing will fall (no impact on revenue balances);
- Investments at variable rates – the interest income credited to the Comprehensive Income and Expenditure Statement will rise; and
- Investments at fixed rates – the fair value of the assets will fall (no impact on revenue balances).

Borrowings are not carried at fair value on the balance sheet, so nominal gains and losses on fixed rate borrowings would not impact on the Surplus or Deficit on the Provision of Services or Other Comprehensive Income and Expenditure. However, changes in interest payable and receivable on variable rate borrowings and investments will be posted to the Surplus or Deficit on the Provision of Services and affect the General Fund Balance. Movements in the fair value of fixed rate investments that have a quoted market price will be reflected in the Other Comprehensive Income and Expenditure Statement.

The Council has a number of strategies for managing interest rate risk. The Annual Treasury Management Strategy draws together Council's prudential and treasury indicators and its expected treasury operations, including an expectation of interest rate movements. From this Strategy a treasury indicator is set which provides maximum limits for fixed and variable interest rate exposure. The central treasury team will monitor market and forecast interest rates within the year to adjust exposures appropriately. For instance, during periods of falling interest rates, and where economic circumstances make it favourable, fixed rate investments may be taken for longer periods to secure better long term returns, similarly the drawing of longer term fixed rates borrowing would be postponed.

#### Price risk

The Council, excluding the pension fund, does not generally invest in equity shares or marketable bonds.

#### Foreign exchange risk

The Council has no financial assets or liabilities denominated in foreign currencies. It therefore has no exposure to loss arising from movements in exchange rates.

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### Note 18: Short term debtors

31st March 2024		31st March 2025
£000		£000
29,530	Government HMRC Debtors	39,331
48,121	Accounts receivable Debtors	34,216
44,214	Collection Fund Debtors	60,090
29,889	Adult Social Care Debtors	35,366
25,604	Payments in Advance	15,000
88,033	Other Debtors	65,882
<b>265,391</b>	<b>Total</b>	<b>249,885</b>

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### Note 19: Cash and cash equivalents

The balance of cash and cash equivalents is made up of the following elements:

31st March 2024		31st March 2025
£000		£000
12,673	General account	22,385
41,000	Money market funds	38,000
<b>53,673</b>	<b>Total cash and cash equivalents</b>	<b>60,385</b>

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### Note 20: Assets held for sale

31st March 2024		31st March 2025
£000		£000
22,286	<b>Balance outstanding at 1 April</b>	8,511
	Assets newly classified as held for sale:	
14,004	Property, plant and equipment	4,443
(9,474)	Assets de-classifieds as held for sale	-
8,157	Revaluation gain	-
(14,132)	Revaluation loss	(1,788)
(12,313)	Assets sold	(4,155)
(17)	Accumulated depreciation	5
<b>8,511</b>	<b>Balance outstanding at 31 March</b>	<b>7,016</b>



## Note 21: Creditors

31st March 2024		31st March 2025
£000		£000
(8,204)	HMRC Creditors	(2,538)
(30,210)	Accounts Payable Creditors	(26,947)
(35,713)	Collection Fund Creditors	(34,392)
(31,418)	Receipts in Advance	(32,759)
(181,334)	Other Creditors	(160,502)
<b>(286,879)</b>	<b>Total</b>	<b>(257,137)</b>

## Note 22: Provisions

	Business Rates Appeals £000	Insurance Liabilities £000	Other Provisions £000	Total Provisions £000
<b>Balance at 1 April 2024</b>	4,266	5,053	2,502	<b>11,821</b>
Additional provisions made in 2024/25	-	5,738	-	<b>5,738</b>
Amounts used in 2024/25	-	(3,390)	-	<b>(3,390)</b>
Unused amounts reversed in 2024/25	173	-	(2,452)	<b>(2,280)</b>
<b>Balance at 31 March 2025</b>	<b>4,439</b>	<b>7,400</b>	<b>50</b>	<b>11,889</b>
Current provisions	-	-	50	<b>50</b>
Non-current provisions	4,439	7,400	-	<b>11,839</b>
	<b>4,439</b>	<b>7,400</b>	<b>50</b>	<b>11,889</b>

	Business Rates Appeals £000	Insurance Liabilities £000	Other Provisions £000	Total Provisions £000
<b>Balance at 1 April 2023</b>	5,257	6,347	2,651	<b>14,255</b>
Additional provisions made in 2023/24	-	-	-	<b>-</b>
Amounts used in 2023/24	-	(1,295)	-	<b>(1,295)</b>
Unused amounts reversed in 2023/24	(991)	-	(149)	<b>(1,140)</b>
<b>Balance at 31 March 2024</b>	<b>4,266</b>	<b>5,053</b>	<b>2,502</b>	<b>11,820</b>
Current provisions	-	-	2,502	<b>2,502</b>
Non-current provisions	4,266	5,053	-	<b>9,319</b>
	<b>4,266</b>	<b>5,053</b>	<b>2,502</b>	<b>11,821</b>

### Business rates

Since the introduction of Business Rates Retention Scheme, local authorities have been liable for successful appeals against business rates charged to businesses in their proportionate share. Therefore, a provision has been recognised for the best estimate of the amount that businesses have been overcharged up to 31 March 2025. The council's provision for the business rates appeals is based on our share of the provision calculated by each of the 11 borough and district councils in Surrey.

### Insurance

The provision for insurance liabilities represents the assessed future claims on the county council's self-insurance fund. The fund was established to enable the county council to move towards self-insurance and is

now considered to fully cover service risks. The fund and its liabilities are subject to review by the Council's actuaries and the last review took place during 2024. The council has an earmarked reserve to cover any unknown future liabilities.

### Other provisions

A number of other smaller provisions have been identified.

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## Note 23: Usable reserves

Movements in the Council's usable reserves are summarised in the table below (see Movement in Reserves Statement and notes 8 and 9 for detail).

	<b>Balance</b>	<b>Transfers</b>		<b>Balance at</b>
	<b>31 March 2024</b>	<b>In</b>	<b>Out</b>	<b>31 March 2025</b>
	£000	£000	£000	£000
General Fund	49,063	-	-	49,063
Earmarked Reserves	427,886	29,904	(97,556)	360,235
Revenue	476,949	29,904	(97,556)	409,298
Capital Government Grant Reserve	236,183	124,379	(151,694)	208,868
Capital Receipts	10,651	27,565	(37,710)	506
Capital	246,834	151,944	(189,404)	209,374
<b>Total</b>	<b>723,783</b>	<b>181,848</b>	<b>(286,960)</b>	<b>618,672</b>

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## Note 24: Unusable reserves

Unusable reserves are kept to manage the accounting processes for items such as non-current assets, financial instruments, retirement and employee benefits. They do not represent usable resources for the Council and are not backed by cash balances.

<b>31<sup>st</sup> March 2024</b>		<b>31<sup>st</sup> March 2025</b>
<b>£000</b>		<b>£000</b>
(622,279)	Revaluation Reserve	(642,887)
(324,917)	Capital Adjustment Account	(224,140)
(19,695)	Deferred Capital Receipts	(14,195)
19	Financial Instruments Adjustment Account	19
475,396	Pensions Reserve	(13,237)
(4,235)	Collection Fund Adjustment Account	(21,260)
79,525	DSG Adjustment Account	141,851
13,419	Accumulated Absences Account	13,197
<b>(402,767)</b>		<b>(760,651)</b>

## Revaluation Reserve

The Revaluation Reserve contains the gains made by the Council arising from increases in the value of its Property, Plant and Equipment and Intangible Assets. The balance is reduced when assets with accumulated gains are:

- re-valued downwards or impaired and the gains are lost;
- used in the provision of services and the gains are consumed through depreciation;
- disposed of and the gains are realised.

The reserve contains only revaluation gains accumulated since 1 April 2007, the date that the reserve was created. Accumulated gains arising before that date are consolidated into the balance on the Capital Adjustment Account.

31 <sup>st</sup> March 2024			31 <sup>st</sup> March 2025	
£000	£000		£000	£000
(690,947)		<b>Balance at 1 April</b>		<b>(622,280)</b>
(6,291)		Upward revaluation of assets	(73,022)	
	(6,291)	Surplus or deficit on revaluation of non-current assets not posted to the surplus or deficit on the Provision of Services		(73,022)
29,995		Difference between fair value depreciation and historical cost depreciation	25,404	
44,964		Accumulated gains on assets sold or scrapped	26,127	
	74,959	Amount written off to the Capital Adjustment Account		51,531
	-	IFRS 16 implementation adjustment to PFI liability		884
	<b>(622,279)</b>	<b>Balance at 31 March</b>		<b>(642,887)</b>

## Capital Adjustment Account

The Capital Adjustment Account absorbs the timing differences arising from the different arrangements for accounting for the consumption of non-current assets and for financing the acquisition, construction or enhancement of those assets under statutory provisions. The account is debited with the cost of acquisition, construction or enhancement as depreciation, impairment losses and amortisations are charged to the Comprehensive Income and Expenditure Statement (with reconciling postings from the Revaluation Reserve to convert fair value figures to a historical cost basis). The account is credited with the amounts set aside by the Council as finance for the costs of acquisition, construction and enhancement. The account contains accumulated gains and losses and gains recognised on donated assets that have yet to be consumed by the Council. The account also contains revaluation gains accumulated on property, plant and equipment before 1 April 2007, the date that the Revaluation Reserve was created to hold such gains.

2023/24			2024/25	
£000			£000	
<b>(381,206)</b>		<b>Balance at 1 April</b>		<b>(324,917)</b>
		<b>Reversal of items relating to capex debited or credited to the CIES</b>		
125,130		Depreciation and impairment	137,423	
47,026		Revaluation losses/(gains) on Property, plant & equipment	44,543	

16,426	Movements in the market value of investment properties debited or credited to CIES	26,633	
1,624	Amortisation of intangible assets	3,490	
16,098	Impairment in fair value adjustment - IFRS 9	11,980	
46,590	Revenue expenditure funded from capital under statute (REFCUS)	67,096	
(16,939)	Re-instate PFI asset	-	
-	PFI liability adjustment	4,242	
(1,264)	Deferred income	(1,300)	
-	Peppercorn/non-commercial leases	(11,544)	
72,956	Disposal or derecognition amounts from CIES	97,029	
<b>307,647</b>	Reversal of items relating to capex debited or credited to the CIES		<b>379,593</b>
<b>(74,959)</b>	<b>Adjusting amount written out of the revaluation reserve</b>		<b>(51,531)</b>
<b>232,688</b>	Net written out of cost of non current assets consumed in the year		<b>328,062</b>
	<b>Capital financing applied in the year</b>		
(45,288)	Capital receipts	(37,710)	
(92,404)	Grant funding from the Capital Grants Unapplied Account	(143,713)	
(32,986)	Minimum Revenue Provision (MRP)	(40,455)	
(5,721)	Capital expenditure charged against the General Fund (Revenue contribution to capital outlay - RCCOs)	(5,406)	
<b>(176,399)</b>			<b>(227,285)</b>
<b>(324,917)</b>	<b>Balance at 31 March</b>		<b>(224,140)</b>

### Financial Instrument Adjustment account

The Financial Instruments Adjustment account absorbs the timing differences arising from the different arrangements for accounting for income and expenses relating to certain financial instruments and for bearing losses or benefiting from gains per statutory provisions. The balance on the financial instrument adjustment account at the 31 March 2025 is for the loss of interest on a soft loan issued by the Council in 2007/08 to Painshill Park Trust Ltd. There were no movements during 2024/25.

### Deferred Capital Receipts Account

The Deferred Capital Receipts Reserve holds the gains recognised on the disposal of non-current assets for which cash settlement has yet to take place. Under statutory arrangements, the council does not treat these gains as usable for financing new capital expenditure until they are backed by cash receipts. When the deferred cash settlement eventually takes place, amounts are transferred to the Capital Receipts Reserve.

### Pensions Reserve

The Pensions Reserve absorbs the timing differences arising from the different arrangements for accounting for post-employment benefits and for funding benefits in accordance with statutory provisions. The council accounts for post-employment benefits in the Comprehensive Income and Expenditure Statement as benefits are earned by employees through accruing years of service. Liabilities recognised on the Balance Sheet are updated to reflect inflation, changed assumptions and investment returns on any resources set aside to meet the costs. Statutory arrangements require benefits earned to be financed as the Council makes employer contributions to pension funds or when it eventually pays any pensions for which it is directly responsible. A debit balance on the Pensions Reserve would indicate a shortfall in the benefits earned by past and current employees and the resources the Council has set aside to meet them. The statutory arrangements will ensure that funding will have been set aside by the time the benefits come to be paid.

<b>2023/24</b>		<b>2024/25</b>
<b>£000</b>		<b>£000</b>
<b>700,599</b>	<b>Balance at 1 April</b>	<b>475,396</b>
(254,906)	Actuarial (gains)	(473,176)
105,416	Reversal of items relating to retirement benefits debited or credited to the Surplus or Deficit on the Provision of Services in the CIES	86,863
(75,443)	Employer's pensions contributions and direct payments to pensioners payable in the year	(102,320)
(225,203)	Movement	(488,633)
<b>475,396</b>	<b>Balance at 31 March</b>	<b>(13,237)</b>

### Collection Fund Adjustment Account

The Collection Fund Adjustment Account manages the differences arising from the recognition of council tax income in the Comprehensive Income and Expenditure Statement as it falls due from council taxpayers compared with the statutory arrangements for paying across amounts to the General Fund from the Collection Fund.

2023/24		2024/25
£000		£000
(16,103)	<b>Balance at 1 April</b>	(4,235)
	Amount by which local taxation income credited to the CIES is different from local taxation income calculated for the year in accordance with statutory requirements	
11,868		17,025
<b>(4,235)</b>	<b>Balance at 31 March</b>	<b>(21,260)</b>

### Dedicated Schools Grant Adjustment Account

The Dedicated Schools Grant Adjustment Account is a unusable reserve. It is created in relation to the treatment of school budget deficits such as when there is a deficit on a school budget relating to its accounts for a financial year beginning on 1<sup>st</sup> April 2021, 1<sup>st</sup> April 2022, 1<sup>st</sup> April 2023 or 1<sup>st</sup> April 2024. The deficit must not be charged to a revenue account. This account records any such deficits thereby separating school budget deficits from Surrey County Council general fund for a period of 4 financial years.

31/03/23		31/03/24
£000		£000
62,635	<b>Balance at 1 April</b>	79,525
16,890	Increase of Dedicated Schools Grant deficit	62,326
<b>79,525</b>	<b>Balance at 31 March</b>	<b>141,851</b>

### Accumulated Absences Account

The Accumulated Absences Account absorbs the differences that would otherwise arise on the General Fund Balance from accruing for compensated absences earned but not taken in the year, e.g. annual leave entitlement carried forward at 31 March. Statutory arrangements require that the impact on the General Fund Balance is neutralised by transfers to or from the Account.

31/03/24		31/03/25	31/03/25
£000		£000	£000
12,229	<b>Balance at 1 April</b>		13,419
	Settlement or cancellation of accrual made at the end of the preceding year		
(12,229)		(13,419)	
13,419	Amounts accrued at the end of the current year	13,197	
1,190	Amount by which officer remuneration charged to the CIES on an accruals basis is different from remuneration chargeable in the year in accordance with statutory requirements		(222)
<b>13,419</b>	<b>Balance at 31 March</b>		<b>13,197</b>

## Note 25: Pooled budgets

Section 75 of the National Health Service Act 2006 enables health and local authorities to work together for a common objective. This may involve a pooled budget where all partners make a contribution. The main section 75 arrangement in Surrey is the Better Care Fund which was set up during 2015/16.

### Better Care Fund

The Better Care Fund was announced in June 2013 to drive the transformation of local Adult Social Services to ensure that people receive better and more integrated care and support. The fund is deployed locally on health and social care through pooled budget arrangements between the council and the Integrated Care Boards (ICBs).

The council entered into seven pooled budget arrangements in 2015/16, each representing a different CCG and area within Surrey. These arrangements are now with the 2 ICBs in Surrey following the dissolution of the CCGs. Each of the pooled budgets represents a joint arrangement with an equal proportion of ownership. The fund is managed by a Local Joint Commissioning Group (LJCG) which is a partnership between the council, the local ICB and other key partners in the area involved in the provision of Adult Social Care.

The council acts as the 'host' authority for all these pooled budgets. The table below summarises the financial position of each pooled budget arrangement for 2024/25. The council recognises its share of income, expenditure, assets and liabilities in its accounts.

### 2024/25

	North West Surrey LJCG	Surrey Downs LJCG	Guildford & Waverley LJCG	East Surrey LJCG	Surrey Heath LJCG	North East Hampshire & Farnham LJCG	East Berkshire LJCG	Total
Funding provided to the pooled budget	£000	£000	£000	£000	£000	£000	£000	£000
- Surrey County Council	(147)	(118)	(86)	(76)	(42)	(18)	(6)	(493)
- North West Surrey ICB	(28,185)							(28,185)
- Surrey Downs ICB		(23,576)						(23,576)
- Guildford & Waverley ICB			(16,420)					(16,420)
- East Surrey ICB				(14,710)				(14,710)
- Surrey Heath ICB					(7,635)			(7,635)
- North East Hampshire & Farnham ICB						(3,610)		(3,610)
- East Berkshire ICB							(972)	(972)
	(28,332)	(23,694)	(16,506)	(14,786)	(7,677)	(3,628)	(978)	(95,601)
Expenditure met from the pooled budget	28,059	23,645	16,471	14,806	7,830	4,025	1,370	96,206
<b>(Surplus) or Deficit</b>	(273)	(49)	(35)	20	153	397	392	<b>605</b>
<b>SCC Share</b>	(136)	(24)	(17)	10	77	198	196	304

## 2023/24

	North West Surrey LJCG	Surrey Downs LJCG	Guildford & Waverley LJCG	East Surrey LJCG	Surrey Heath LJCG	North East Hampshire & Farnham LJCG	Windsor, Ascot & Maidenhead LJCG	Total
Funding provided to the pooled budget	£000	£000	£000	£000	£000	£000	£000	£000
- Surrey County Council	(147)	(118)	(86)	(76)	(42)	(18)	(6)	(493)
- North West Surrey ICB	(26,675)							(26,675)
- Surrey Downs ICB		(22,313)						(22,313)
- Guildford & Waverley ICB			(15,540)					(15,540)
- East Surrey ICB				(13,992)				(13,922)
- Surrey Heath ICB					(7,226)			(7,226)
- North East Hampshire & Farnham ICB						(3,417)		(3,417)
- East Berkshire ICB							(920)	(920)
	(26,822)	(22,431)	(15,626)	(13,998)	(7,268)	(3,435)	(926)	(90,506)
Expenditure met from the pooled budget	28,146	23,560	16,967	18,628	7,801	3,454	928	99,484
<b>(Surplus) or deficit</b>	<b>1,324</b>	<b>1,129</b>	<b>1,341</b>	<b>4,630</b>	<b>533</b>	<b>19</b>	<b>2</b>	<b>8,978</b>
<b>SCC Share</b>	<b>88</b>	<b>185</b>	<b>80</b>	<b>85</b>	<b>310</b>	<b>173</b>	<b>226</b>	<b>1,147</b>

## Orbis Joint Operating Budget

Orbis is a partnership between Surrey County Council, East Sussex County Councils and Brighton & Hove City Council that aims to provide seamless and resilient business services to the public sector, creating a compelling alternative to other providers. This decision is built on the successful collaboration between Surrey and East Sussex County Councils, established through a joint procurement function in 2012, and the provision of transactional shared services since April 2013. Brighton & Hove joined the partnership in October 2016.

The Orbis Partnership in 2024/25 incorporated the following services: IT and Digital (part supported), Procurement, Internal Audit, Management, Insurance, and Treasury.

2023/24 £000		2024/25 £000
	Funding provided to the pooled budget	
(6,384)	- Surrey County Council	(6,304)
(3,600)	- East Sussex County Council	(3,484)
(2,873)	- Brighton and Hove City Council	(2,890)
<u>(12,858)</u>		<u>(12,678)</u>
12,409	Expenditure met from the pooled budget	12,858
<u>(449)</u>	Net surplus on the pooled budget	<u>180</u>



The council is also part of the following pooled budgets arrangements:

- Surrey integrated community equipment service for the supply of equipment to enable people with physical disabilities to live at home;
- Child and adolescent mental health service offering support and advice to young people experiencing mental health, emotional and behavioural problems;
- HOPE is a partnership that provides intensive support for young people with serious mental health needs; and
- Surrey safeguarding children's board is a key statutory mechanism for agreeing how agencies in Surrey will cooperate to safeguard and promote the welfare of children in Surrey.

The financial performance of these budgets has been excluded from this note to the account on the basis of materiality.

## Note 26: Member allowances

2023/24		2024/25	
£000		£000	
1,406	Member Allowances*	1,767	
4	Member Expenses	1	
<b>1,410</b>		<b>1,767</b>	

\*Includes the employer's contributions for national insurance £121k (2023/24, £93k).

## Note 27: Officer remuneration – senior officers

Senior officers are specified as: all employees whose annualised salary is £150,000 or more; the head of paid services and any (non-secretarial/clerical) person for whom the head of paid services is directly responsible, the directors of children and adult social services, the chief education officer, chief officer of a fire brigade, the section 151 officer and any other individuals who are directly accountable to the Council (committee or subcommittee) and earn £50,000 or more.

Remuneration includes salary/wages, bonuses, expenses, allowances and benefits (chargeable to United Kingdom income tax), compensation for loss of office and employer pension contributions paid in 2024/25. Compensation for loss of office is included even though this is excluded from the general definition of remuneration. For interim senior officers, Salaries & allowances also include fees paid to secure the services of these officers, if applicable.

Individuals whose remuneration is £150,000 or more per year must be named whereas those earning below £150,000 must be identified by way of job title alone. The remuneration of the Council's senior officers is disclosed in the table below:

2024-25	Notes	Salary & Other Payments £	Employers Pension contributions £	Total £
<b>Chief Executive</b> – Terence Herbert	<b>1</b>	146,200	20,533	166,733
<b>Interim Chief Executive</b> - Leigh Whitehouse	<b>2</b>	68,903	-	68,903
<b>Interim Chief Executive</b> – Michael Coughlin	<b>3</b>	25,357	3,187	28,544
<b>Deputy Chief Executive &amp; Executive Director Resources</b> – Andy Brown	<b>4</b>	101,374	14,454	115,828

<b>Interim Executive Director – Finance &amp; Corporate Services – Anna D’Alessandro</b>	<b>5</b>	65,361	9,673	75,034
<b>Executive Director of Prosperity, Partnerships and Growth - Michael Coughlin</b>	<b>3</b>	46,610	6,976	53,286
<b>Executive Director – Children, Families and Lifelong Learning – Rachael Wardell</b>	<b>6</b>	179,652	26,589	206,241
<b>Executive Director – Adults, Wellbeing &amp; Health Partnerships - Claire Edgar</b>	<b>7</b>	86,068	12,738	98,806
<b>Executive Director – Adults, Wellbeing &amp; Health Partnerships - Helen Coombes</b>	<b>8</b>	200,858	-	200,858
<b>Executive Director – Environment, Infrastructure and Growth – Katie Stewart</b>	<b>9</b>	56,400	7,240	63,604
<b>Interim Executive Director – Highways, Infrastructure &amp; Planning – Owen Jenkins</b>	<b>10</b>	183,229	-	183,229
<b>Interim Executive Director – Environment, Property &amp; Growth – Simon Crowther</b>	<b>11</b>	100,000	1,850	101,850
<b>Strategic Director – Communications</b>	<b>12</b>	77,366	11,450	88,816
<b>Director – Customer Culture &amp; Transformation – Liz Mills</b>	<b>13</b>	42,742	6,326	49,068
<b>Executive Director - Community Protection &amp; Emergencies - Dan Quin</b>	<b>14</b>	146,193	-	146,193
<b>Director – People &amp; Change</b>	<b>15</b>	54,719	7,207	61,926
<b>Director – Law &amp; Governance – Asmat Hussain</b>	<b>16</b>	187,812	-	187,812
<b>Total 2024/25</b>		<b>1,768,844</b>	<b>128,187</b>	<b>1,897,031</b>

#### Notes to Senior Officer’s Remuneration table:

**Note 1** – Terence Herbert joined the Council on 19/08/24.

**Note 2** – Leigh Whitehouse left the Council on 23/06/24.

**Note 3** – Michael Coughlin served as Executive Director of Prosperity, Partnerships, and Growth from the beginning of the financial year until 29/06/24. He then took up the role of Interim Chief Executive from 30/06/24 until he left the Council on 18/08/24.

**Note 4** - Andy Brown joined the Council on 14/10/24.

**Note 5** - Anna D’Alessandro served as Interim Executive Director - Finance & Corporate Services from 09/06/24 to 13/10/24.

**Note 6** - Rachael Wardell served in her role throughout the entire financial year. On 05/11/24, her title was updated from Executive Director - Children, Families and Lifelong Learning and Culture to Executive Director - Children, Families and Lifelong Learning.

**Note 7** – Claire Edgar joined the Council on 07/10/24.

**Note 8** - Helen Coombes left the Council on 31/10/24.

**Note 9** - Katie Stewart left the Council on 19/07/24.

**Note 10** - Owen Jenkins joined SCC on 07/08/24.

**Note 11** - Simon Crowther joined SCC on 01/08/24.

**Note 12** - The Strategic Director – Communications was in position from 01/04/24 to 04/11/24.

**Note 13** - Liz Mills served as Interim Executive Director of Customer, Digital, and Change from 01/07/24 to 04/11/24.

**Note 14** - Dan Quinn served in his role throughout the entire financial year. On 05/11/24, his title was updated from Chief Fire Officer to Executive Director - Community Protection & Emergencies.

**Note 15** - The position of Director – People & Change began reporting to the Chief Executive on 05/11/24, and their remuneration is reported accordingly from that date onward.

**Note 16** - Asmat Hussain initially served as Interim Director – Law & Governance and transitioned to the permanent role on 19/03/25.

2023-24	Notes	Salary & Other Payments £	Employers Pension contributions£	Total £
<b>Chief Executive</b> - Joanna Killian	<b>1</b>	234,530	-	<b>234,530</b>
<b>Interim Chief Executive</b> - Leigh Whitehouse	<b>2</b>	15,042	-	15,042
<b>Deputy Chief Executive &amp; Executive Director for Resources (section 151)</b> - Leigh Whitehouse	<b>3</b>	193,137	-	193,137
<b>Director - Corporate Finance &amp; Commercial (Interim S151)</b> - Anna D'Alessandro	<b>4</b>	5,644	835	6,479
<b>Executive Director of Prosperity, Partnerships and Growth</b> – Michael Coughlin	<b>5</b>	186,533	27,607	214,140
<b>Executive Director for Children, Families, Lifelong Learning and Culture</b> - Rachael Wardell	<b>6</b>	177,652	26,292	203,944
<b>Executive Director for Public Service Reform</b> - Rachel Crossley	<b>7</b>	85,053	12,626	97,679
<b>Executive Director – Adults, Wellbeing &amp; Health Partnerships</b> - Helen Coombes	<b>8</b>	163,270	-	163,270
<b>Executive Director – Adults, Wellbeing &amp; Health Partnerships</b> - Liz Bruce	<b>9</b>	138,048	-	138,048
<b>Executive Director Environment, Infrastructure and Growth</b> – Katherine Stewart	<b>10</b>	159,669	23,631	183,300
<b>Executive Director - Customer, Digital &amp; Transformation</b> – Marie Snelling	<b>11</b>	136,187	13,946	150,133
<b>Strategic Director – Communications</b> – Andrea Newman	<b>12</b>	130,627	19,332	149,960
<b>Chief Fire Officer</b> - Dan Quin	<b>13</b>	140,367	40,426	180,793
<b>Total 2023/24</b>		<b>1,765,758</b>	<b>164,694</b>	<b>1,930,454</b>

#### Notes to Senior Officer's Remuneration table:

**Note 1** - Joanna Killian left her position of Chief Executive on 17/03/2024. Full time annual salary is £245,157.

**Note 2** - Leigh Whitehouse took up the interim position of Interim Chief Executive from March 2024. Full

time annual salary is £223,822.

**Note 3** - Leigh Whitehouse moved to interim Chief Executive in March 2024. Full time annual salary is £207,052.

**Note 4** - Anna D'Alessandro became the interim S151 Officer from 17th March 2024. Full time annual salary is £143,465.

**Note 5** - There was a Job title change from Executive Director - Partnerships, Prosperity & Growth to Executive Director - Customer, Digital & Transformation which happened in March 2024. Full time annual salary is £186,533.

**Note 6** - Full time annual salary is £177,652.

**Note 7** - Rachel Crossley left her position as Joint Executive Director for Public Service Reform in October 2023. Full time annual salary is £143,465.

**Note 8** - Helen Coombes joined the Council in October 2023 as Executive Director – Adults, Wellbeing & Health Partnerships.

**Note 9** - Liz Bruce, left the Council in September 2023. Full time annual salary is £209,100.

**Note 10** - Change in job title during the year to Executive Director Environment, Infrastructure and Growth. Full time annual salary is £159,669.

**Note 11** - Director left SCC in November 2023. Full time annual salary is £149,437.

**Note 12** - Full time annual salary is £138,567.

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## Note 28: Officers' remuneration

### Officers Remuneration over £50k

In 2024/25, as well as incremental pay increase for applicable employees, a pay award was agreed that increased by set amounts for employees on the lower end of the pay scales.

2023/24				2024/25		
Non School numbers	Schools numbers	Total numbers	Remuneration	Non School numbers	Schools numbers	Total numbers
452	206	658	50000 - 54999	447	184	631
335	108	443	55000 - 59999	429	99	528
175	71	246	60000 - 64999	223	52	275
109	50	159	65000 - 69999	144	42	186
138	35	173	70000 - 74999	129	36	165
52	29	81	75000 - 79999	124	19	143
33	24	57	80000 - 84999	42	26	68
44	15	59	85000 - 89999	56	14	70
20	9	29	90000 - 94999	22	10	32
13	6	19	95000 - 99999	21	5	26
8	3	11	100000 - 104999	4	7	11
2	1	3	105000 - 109999	3	2	5
1	1	2	110000 - 114999	2	-	2
3	-	3	115000 - 119999	5	2	7
6	1	7	120000 - 124999	5	-	5
1	1	2	125000 - 129999	-	-	-
2	2	4	130000 - 134999	2	1	3

4	1	5	135000 - 139999	2	-	2
2	-	2	140000 - 144999	1	1	2
-	-	-	150000 - 154999	-	-	-
1	-	1	155000 - 159999	1	-	1
-	-	-	160000 - 164999	-	-	-
-	-	-	165000 - 169999	-	-	-
1	-	1	170000 - 174999	1	-	1
1	-	1	175000 - 179999	1	-	1
1	-	1	185000 - 189999	-	-	-
-	-	-	195000 - 199999	-	-	-
1	-	1	205000 - 204999	-	-	-
1	-	1	230000 - 234999	-	-	-
1406	563	1969		1664	500	2164

## Note 29: Exit package

The number of exit packages with total cost per band and total cost of the compulsory and other redundancies are set out in the table below:

2023/24					2024/25			
Number of compulsory redundancies	Number of other departures agreed	Total number of exit packages by cost band	Total cost of exit packages in each band	Exit package cost band (including special payments)	Number of compulsory redundancies	Number of other departures agreed	Total number of exit packages by cost band	Total cost of exit packages in each band*
			£000	Cost (£)				£000
179	42	221	1,340	0-20,000	32	28	60	507
17	12	29	837	20,001-40,000	14	11	25	714
6	8	14	664	40,001-60,000	5	10	15	739
2	2	4	254	60,001-80,000	1	1	2	136
0	1	1	82	80,001-100,000	2	1	3	268
1	0	1	140	100,001-150,000	1	0	1	147
0	0	0	0	150,001 – 200,000	2	0	2	337
<b>205</b>	<b>65</b>	<b>270</b>	<b>3,318</b>	<b>Total cost included in bandings</b>	<b>59</b>	<b>51</b>	<b>110</b>	<b>3,329</b>

\* Includes cost of pension fund strain where applicable

## Notes to the Accounts

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### Note 30: External audit costs

The council has incurred the following costs in relation to the statutory auditors.

2023/24 £000		2024/25 £000
384	Fees payable to the external auditors with regards to external audit services carried out by the appointed auditor for the year	413
131	Additional charges	-
12	Fees payable to the external auditors for the certification of grant claims and returns for the year	-
<b>515</b>	<b>Total</b>	<b>413</b>

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### Note 31: Dedicated Schools Grant

The council's expenditure on schools in 2024/25 was funded primarily by grant monies provided by the Education and Skills Funding Agency, the Dedicated Schools Grant (DSG). DSG is ring-fenced and can only be applied to meet expenditure properly included in the Schools Budget, as defined in the School and Early Years Finance and Childcare (Provision of Information About Young Children) (Amendment) (England) Regulations 2024 (2024 SI 66). The Schools Budget includes elements for a range of educational services provided on an authority-wide basis and for the Individual Schools Budget, which is divided into a budget share for each maintained school, plus allocations for private nursery providers.

Details of the deployment of DSG receivable for 2024/25 are as follows

## Notes to the Accounts

2023/24 Total £000	Notes	Central expenditure £000	Individual schools budget (ISB) £000	2023/24 Total £000
1,102,087	A			1,218,682
(539,144)	B			(610,424)
562,943	C			608,258
1,298	D			0
31,498	E			33,000
595,739				<b>641,258</b>
595,739	F	257,145	384,113	641,258
12,260	G	4,264	(104)	4,160
607,999	H			
234,757	I	261,409	384,009	645,418
358,631	J	291,282		291,282
0	K		383,505	383,505
			0	0
593,388		291,282	383,505	674,787
(14,611)	L	29,873	(504)	29,369
31,498	M			33,000
0	N			0
(62,635)	O			(79,522)
(16,887)	P			62,369
(79,522)	Q			(141,891)
(79,522)	R			(141,891)

### Notes:

- A Final DSG figure before deducting academy recoupment and funding for high needs places directly funded by the ESFA, and before the January 2025 early years block adjustment (which will be made in summer 2025) The early years block adjustment in respect of January 2025 is estimated to be a reduction of £240k.
- B Figure recouped from the authority in 2024/25 by the DfE for the budget shares of mainstream academies and in respect of funding for places in FE colleges, special academies, SEN units and resources in mainstream academies for which funding is paid directly to the academy by the Education and Skills Funding Agency.
- C Total DSG after final ESFA academy recoupment and place funding deductions.



## Notes to the Accounts

- D Figure brought forward from 2023/24 as agreed with the Department. (None for Surrey as there was a net overspend in 2023/24)
- E Surplus (deficit) which the authority decided after consultation with the Schools Forum to carry forward to 2025/26 (or later year) rather than allocating in 2024/25.
- F Initial budgeted distribution of DSG, including planned overspend, as agreed with the schools forum (and as modified for in year academy conversions).
- G The net in year adjustment of £4.160m is made up of £5.730m safety valve DSG less £1.570m deducted in 2024/25 from the January 2024 early years update, because the number of two, three and four year olds in January 2024 was lower than that in January 2023 (on which the previous allocation had been based) Other in year adjustments comprise adjustments to budgets for permanently excluded pupils.
- H Budgeted distribution of DSG as at the end of the financial year, including planned overspend.
- I Actual amount of central expenditure items in 2024/25.
- J Amount of ISB actually distributed to schools (ISB is regarded for DSG purposes as spent by the authority once it is deployed to schools' budget shares). Includes final funding allocations for private nursery providers.
- K Contribution from LA which has the effect of substituting for DSG in 2024/25. There were no such contributions in 2024/25 under the DSG conditions of grant, any overspends on the Schools Budget must be carried forward and met from DSG in future years, unless the Secretary of State allows all or part of the overspend to be funded from other sources. Authorities with a DSG deficit are expected to develop a recovery plan to repay those deficits over a number of years.
- L Variation against 2024/25 budgets. For central expenditure, difference between final budgeted distribution of DSG and actual expenditure, plus any local authority contribution. For ISB, difference between amount allocated to individual providers and funding budgeted for that purpose.
- M Same as E above.
- N Sum carried forward to 2025/26, where it is a surplus (ie where there is a surplus on DSG during 2024/25). Nil in 2024/25 because there was a net DSG overspend planned overspend (as the budgeted allocation exceeded available DSG).
- O This is the accumulated DSG overspend as at 31 March 2025.
- P This is the net overspend added to the unusable reserve.
- Q This is the accumulated overspend against DSG at the end of 2024/25, note that this is made up of a deficit on high needs block partly offset by a much smaller surplus on other blocks. It is added to when there is a net DSG overspend in any year.
- R Net DSG position at the end of 2024/25 (whether surplus or deficit).

## Notes to the Accounts

### Note 32: Grants and contributions

The council credited the following grants, contributions and donations to the Surplus on the Provision of Services in the Comprehensive Income & Expenditure Statement. The amounts credited to general grants and contributions are listed in the table below:

2023/24 £000	General grants & contributions	2024/25 £000
(52,533)	Social Care Support Grant*	(69,710)
(30,395)	Business Rate Grants	(33,815)
(5,955)	Private Finance Initiative Grant	(5,963)
-	Funding Guarantee grant	(9,072)
(4,656)	Services Grant	(804)
(1,629)	New Homes Bonus	(1,107)
(660)	Other Revenue Grants and adjustments	(974)
(95,827)	<b>Revenue grants and contributions</b>	(121,444)
(22,775)	Education Funding Agency (Schools Basic Need & Schools Condition Allocation)	-
(19,047)	Highways Maintenance & Integrated Transport Grant	(28,322)
(18,097)	Capital developer contributions	(10,486)
(9,306)	Capital contributions from schools	(3,636)
107	Local Growth Deal	(7,287)
(92,41)	Other Capital grants & Contributions	(7,400)
(78,359)	<b>Capital grants and contributions:</b>	(57,130)
(174,186)	<b>General grants &amp; contributions</b>	(178,574)

Grants credited to services are analysed in the following table:

2023/24 £000		2024/25 £000
(574,603)	Dedicated Schools Grant	(608,258)
(40,930)	Public Health Grant	(42,839)
(9,354)	ASC Market Sustainability and Improvement Fund	(17,477)
(204)	Teachers Pay and Pensions grants	(14,264)
(13,911)	Pupil Premium	(12,677)
(11,408)	Improved Better Care Fun)	(11,408)
(10,582)	Household Support Fund	(10,568)
(9,323)	Education & Skills Funding Agency**	(9,109)
-	Core schools budget	(8,450)
(7,330)	Universal Infant Free School Meals	(6,674)
(8,984)	Homes for Ukraine grant	(6,360)
(93,169)	Other Revenue grants	(59,288)
(779,797)	<b>Grants credited to services Total</b>	(807,373)
(174,186)	General grants & contributions	(178,574)
(953,983)		985,947)

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### Note 33: Related parties

In accordance with IAS 24 the County Council is required to disclose material transactions with related parties – defined as bodies or individuals that have the potential to control or influence the Council or to be controlled or influenced by the Council. Disclosure of these transactions allows readers to assess the extent to which the council might have been constrained in its ability to operate independently or might have secured the ability to limit another party's ability to bargain freely with the authority.

Central government has effective control over the general operations of the Council: it is responsible for providing the statutory framework within which the authority operates, the majority of its funding in the form of grants and prescribes the terms of significant transactions with other parties (e.g. council tax precepts on district councils). Details of transaction with central government are contained within the accounts and accompanying notes in this statement of accounts.

Elected Members of the Council have direct control over the Council's financial and operating policies. As required by Section 81 of the Local Government Act 2000, Members' outside interests are recorded in a formal Register and the Code of Conduct operated by the Council requires members to disclose any related interests they have and to take no part in decisions on issues concerning those related interests.

The total of members' allowances paid in 2024/25 is shown in Note 26.

Before every decision making meeting, members are required to disclose any conflicts of interest. There were 16 related party transactions totalling £15,397 arising from disbursements from members' devolved budgets.

Senior officers who have any influence over the Council's financial operations are required to make an annual declaration of any material transactions they or their immediate family have with the Council. Across 59 officers in 2024/25, there were 4 related party transactions totalling £55,538.

#### **Entities controlled or significantly influenced by the Council**

The council wholly owns the following companies:

- Hendeca Group Ltd (formerly S.E. Business Services Ltd) - The company was set up for the provision of business services and was incorporated on 20 June 2013.
- Surrey Choices Ltd - The company was set up for the delivery of day services and community support options for people with disabilities and older people. The company was incorporated on 10 March 2014 but did not begin trading until August 2014.
- Halsey Garton Property Ltd – is a property investment company. It is a holding company with one subsidiary; Surrey Property Group (formerly Halsey Garton Property Investments Ltd).
- Halsey Garton Residential Ltd – is a company set up for the letting and operating of own or leased rental estate.
- Surrey First Ltd – is a non-trading company.
- The Council also has control over one trust fund, the Henrietta Parker Trust and in the joint venture, Connect2Surrey. The Council has determined it exerts control over Connect2Surrey however groups accounts have not been consolidated on the basis of an immaterial balance.

Group accounts for 2024/25 have been prepared and are presented in these accounts to show the combined financial performance and position of the county council, Hendeca Ltd, Surrey Choices Ltd, Halsey Garton Property Ltd and Halsey Garton Residential Ltd.

## Notes to the Accounts

During 2024/25 the Council received £14.3m in interest payments from Halsey Garton Property Ltd (£14.3m in 2023/24) and £0.3m in recharges from the company for services provided in year (£0.8m 2023/24). As at 31 March 2025 the company owed SCC £234m in long term loans.

During 2024/25 the council received £0.4m in interest payments from Halsey Garton Residential Ltd (£0.4m 2023/24) and £0.2m in recharges from the company for services provided in year (£0.2m 2023/24). As at 31 March 2025 the company owed SCC £6.5m in long term loans, as well as £0.02m in short term payables. As at 31 March 2025 SCC owed the company £0.01m in short term payables.

The Council purchased £10m of Adult Social Care services from Surrey Choices Ltd (£9.5m in 2023/24). It received £0.1m (£68k) in recharges from the company for services provided in year (£0.4m in 2023/24). As at 31 March 2025 the company owed SCC £1.4m in long term loans (£1.6m as at 31 March 2024).

The Council received £0.1m in recharges from Hendeca for services provided in year (£0.1m in 2023/24). As at 31 March 2025 the company owed SCC £0.03m in short term payables (£0.02 as at 31 March 2024).

### **Other public bodies** (subject to common control by central government)

The Council is subject to a number of pooled budget arrangements for the provision of health services and these are detailed in note 25.

### **Surrey Pension Fund**

The fee payable by the Surrey Pension Fund to the county council for services provided in 2024/25 was £5.1m (£4.8m in 2023/24). This is split into the fee for providing pension administration services £3.3m (£3.2m in 2023/24) and £1.8m (£1.6m in 2023/24) for treasury management, accounting and managerial services.

During 2024/25 the Council paid employer pension contributions of £60.4m (£68.7m in 2023/24).

### **Orbis**

Orbis is a partnership between Surrey County Council, East Sussex County Council and Brighton & Hove City Council that aims to provide seamless and resilient business services to the public sector, creating a compelling alternative to other providers. During 2024/25 Surrey, East Sussex, and Brighton & Hove operated a joint operating budget to fund business services at each council. (See note 25 for more information).

## Notes to the Accounts

### Note 34: Capital expenditure and capital financing

The total amount of capital expenditure incurred in the year is shown in the table below (including the value of assets acquired under finance leases and PFI contracts), together with the resources that have been used to finance it. Where capital expenditure is to be financed in future years by charges to revenue as assets are used by the council, the expenditure results in an increase in the Capital Financing Requirement (CFR), a measure of the capital expenditure incurred historically by the council that has yet to be financed. The CFR is analysed in the following table:

2023/24 £000	Capital Financing	2024/25 £000
<b>1,382,291</b>	<b>Opening Capital Financing Requirement</b>	<b>1,503,374</b>
251,848	Property, Plant and Equipment	254,290
321	Investment Properties	20,183
(16)	Intangible Assets	205
46,590	Revenue Expenditure Funded from Capital under Statute	67,096
-	Long Term Debtor	6,260
-	Right of use assets	22,680
	<b>Sources of Finance</b>	
(45,288)	Capital receipts	(37,710)
(92,404)	Government grants and other contributions	(143,713)
	Sums set aside from revenue	
(5,721)	Direct revenue contributions	(5,406)
(32,984)	Minimum Revenue Provision	(40,455)
(1,264)	PFI Deferred Income	(1,300)
<b>1,503,374</b>	<b>Closing Capital Financing Requirement</b>	<b>1,645,505</b>
	<b>Explanation of movements in year</b>	
155,330	Increase in underlying need to borrowing (unsupported by government financial assistance)	183,885
(32,984)	Minimum Revenue Provision	(40,455)
(1,264)	PFI Deferred Income	(1,300)
<b>121,082</b>	<b>Increase / (decrease) in Capital Financing Requirement</b>	<b>142,130</b>

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### Note 35: Leases

In 2024/25, the authority applied IFRS 16 Leases as required by the Code of Practice for Local Authority Accounting in the United Kingdom. The main impact of the new requirements is that for arrangements previously accounted for as operating leases (ie without recognising the leased property as an asset and future rents as a liability) a right-of-use asset and a lease liability are to be brought into the Balance Sheet at 1 April 2024. Leases for items of low value and leases that expire on or before 31 March 2025 are exempt from the new arrangements. The Council adopted a low value asset threshold of £10,000 for the underlying asset.

IFRS 16 has been applied retrospectively, but with the cumulative effect recognised at 1 April 2024. This means that right-of-use assets and lease liabilities have been calculated as if IFRS 16 had always applied but recognised in 2024/25 and not by adjusting prior year figures. However, some practical expedients have been applied as required or permitted by the Code:

- lease liabilities are measured at the present value of the remaining lease payments at 1 April 2024, discounted by the authority's incremental borrowing rate at that date
- a single discount rate has been applied to portfolios of leases with reasonably similar characteristics
- the weighted average of the incremental borrowing rates used to discount liabilities was 5.19%
- right-of-use assets are measured at the amount of the lease liability, adjusted for any prepaid or accrued lease payments that were in the balance sheet on 31 March 2024 – any initial direct costs have been excluded
- all leases were assessed as to whether they were onerous at 31 March 2024, so right-of-use assets have not been subject to an impairment review – carrying amounts have been reduced by any provisions for onerous contracts that were in the 31 March 2024 Balance Sheet.

This has resulted in the following additions to the Balance Sheet:

- £17.1m Property, plant and equipment – land and buildings (right-of-use assets) (note 13)
- £4.3m Non-current creditors (lease liabilities) (note 36)
- £3.5m Current creditors (lease liabilities) (note 36)

The newly recognised lease liabilities of £7.8m compare with the operating lease commitments of £14.9m at 31 March 2024 disclosed in the notes to the 2023/24 financial statements. When these are discounted to their present value of £7.6m (using the incremental borrowing rate at 1 April 2024), there is a difference of £7.3m from the newly recognised lease liabilities. This is explained by the fact that the lease liabilities exclude amounts for leases of low value items and leases that will expire before 31 March 2025.

## Notes to the Accounts

### Council as lessee

#### Right-of-Use Assets

This table shows the change in value of right-of-use-assets

	Land and Buildings	Vehicles, plant and equipment	Total
	£000	£000	£000
Balance at 31 March 2024	18,828*	2,001	20,830
Additions	-	1,850	1,850
Revaluations	-	-	-
Depreciation and amortisation	(2,005)	1,409	(3,414)
Disposals	-	(2,192)	(2,192)
<b>Balance at 31 March 2025</b>	<b>16,824</b>	<b>250</b>	<b>17,074</b>

\* This figure includes £11.5m of non-commercial/peppercorn assets valued at fair value.

#### Transactions under leases

The Council incurred the following expenses in the Comprehensive Income and Expenditure Statement in relation to leases:

	2024/25
	£000s
Interest expense on lease liabilities	574
Expense relating to short-term leases	120
Expense relating to exempt leases of low-value items	33
Income from subletting Right-of-Use Assets	(2,364)

#### Maturity analysis of lease liabilities

The lease liabilities are due to be settled over the following time bands (measured at the undiscounted amounts of expected cash payments):

	31-Mar-24	31-Mar-25
	£000s	£000s
Less than one year	2,044	2,048
One to five years	3,998	4,267
More than five years	8,882	5,146
<b>Total undiscounted liabilities</b>	<b>14,924</b>	<b>11,461</b>

## Notes to the Accounts

### Council as lessor

#### Operating leases:

The council leases out property under operating leases for the following purposes:

- the provision of services such as community services, training centres and social care;
- economic development to provide suitable affordable accommodation for local businesses.

The future minimum lease payments due under non-cancellable leases in future years are:

31 March 2024		31 March 2025
£000	Operating Lease Future Receipts - land and buildings:	£000
8,768	Not later than one year	8,794
26,419	Later than one year but not later than five years	27,240
42,931	Later than five years	42,912
<b>78,118</b>		<b>78,946</b>

In addition, the Council leases a number of buses to bus operators as part of contracts with them to operate certain bus routes on the Council's behalf. A nominal amount is received in consideration for these buses, however, the Council receives a reduced charge from the operators to provide these services due to the provision of these vehicles.

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### Note 36: Other short-term and long-term liabilities

31 March 2024			31 March 2025		
Short-term	Long-term	Total	Short-term	Long-term	Total
£000	£000	£000	£000	£000	£000
(7,003)	(81,350)	(88,353)	(5,826)	(85,552)	(91,378)
-	-	-	(3,523)	(4,345)	(7,868)
-	(5,725)	(5,725)	(1,379)	(3,046)	(4,425)
-	(475,396)	(475,396)	-	-	-
-	(5,908)	(5,908)	-	(5,682)	(5,682)
(31,418)	(22,716)	(54,134)	(32,759)	(21,681)	(54,440)
<b>(38,421)</b>	<b>(591,093)</b>	<b>(629,514)</b>	<b>(43,487)</b>	<b>(120,307)</b>	<b>(163,794)</b>

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### Note 37: Private finance initiatives and similar contracts

In 1999 the Council entered into a 25-year contract for waste disposal with Surrey Waste Management. The annual payments under the contract are in part dependent upon the tonnage of waste sent for disposal so that the contractor manages demand risk at higher tonnage levels whereas this risk falls on the Council if tonnages fall. Even though most assets had been delivered, there had been a cost extension for the period between October 2024 and September 2029, where there was a significant reduction in the unitary charge associated with the original (1999) PFI.

In 2002 the Council entered into a further long-term contract for the provision of residential and day care with Care UK. The council is committed to purchasing 77% of the beds as well as day care facilities. All of the homes return to Surrey's management at the end of the 25-year contract at nil cost with the



## Notes to the Accounts

exception of one home where the Council has the option to terminate the lease under the project agreement at advantageous terms.

In 2010 the Council entered into a long term contract with Skanska John Laing for street lighting services. The contract, which is expected to last 25 years, will include the replacement or refurbishment of street lights in Surrey during the first five years, and continued maintenance of lights for the remainder of the contract term. At the end of the contract all equipment will return to the county's management.

## Notes to the Accounts

### Property plant and equipment

The assets used to provide services in relation to these arrangements are recognised on the Balance Sheet along with their corresponding liability. Movements in their value over the year are included in the analysis of the movement on the Property, Plant and Equipment balance in Note 13.

Assets in relation to Anchor Homes, Care UK and the Waste contract are recognised as land and buildings and VPE and those assets in relation to the street lighting contract are recognised as infrastructure assets. The extension to the Waste Contract PFI includes lump-sum capital payments linked to the gasifier and the anaerobic digester assets in 2029.

The table below summarises the movement:

2023/24				2024/25			
Land & Buildings £000	Infra-structure £000	Vehicle, Plant & Equipment £000	Total £000	Land & Buildings £000	Infra-structure £000	Vehicle, Plant & Equipment £000	Total £000
100,928	76,653	29,039	206,620	117,488	76,653	46,690	240,831
24,087	-	40	24,128	-	-	-	-
(7,527)	-	17,611	10,084	334	6,260	-	6,594
117,488	76,653	46,690	240,831	117,822	82,913	46,690	247,425
Gross cost at 1 April				Gross Cost at 31 March			
Accumulated Depreciation and Impairment at 1 April				Accumulated Depreciation and Impairment at 31 March			
(39,752)	(24,051)	(1,014)	(64,817)	(7,438)	(21,335)	(40)	(28,813)
30,790	4,633	(41)	35,382	-	-	-	-
(8,962)	(1,916)	(957)	(11,835)	(11,493)	(4,264)	(1,980)	(17,738)
10,485	-	(1,972)	12,467	-	-	-	-
(7,438)	(21,335)	(40)	(28,813)	(18,931)	(25,599)	(2,020)	(46,551)
Net book value at 1 April (including opening adjustment)				Net book value at 31 March			
116,054	57,235	28,024	201,313	110,060	55,318	46,650	212,018
99,564	55,318	44,678	197,589	98,890	57,314	44,670	200,874

## Notes to the Accounts

Payments made to the contractor are described as unitary payments. Unitary payments have been calculated to compensate the contractor for the fair value of the services they provide, the capital expenditure incurred and interest payable whilst the capital expenditure remains to be reimbursed. The value of any Notes to the Accounts 92 capital works are matched in the balance sheet by recognising a liability, either a finance lease liability or a deferred income liability where the contractor is able to exploit the assets for their own business.

## Lease liability

Payments remaining to be made under the PFI contract at 31 March 2025 (excluding any estimation of inflation and availability/performance deductions) are as follows:

2023/24 Total £000	Payable within one year £000	Payable within two to five years £000	Payable within six to ten years £000	2024/25 Total £000
<b>Payment for Services</b>				
22,447 Waste	-	-	-	-
23,193 Care UK	11,978	12,277	-	24,255
34,696 Street Lighting	3,809	16,608	23,636	44,053
<b>80,337</b>	<b>15,787</b>	<b>28,885</b>	<b>23,636</b>	<b>68,308</b>
<b>Reimbursement of Capital Expenditure</b>				
38,322 Waste	3,113	32,596	-	35,709
459 Care UK	438	490	-	928
47,275 Street Lighting	2,274	14,805	37,662	54,741
<b>86,056</b>	<b>5,826</b>	<b>15,295</b>	<b>37,662</b>	<b>91,378</b>
<b>Interest</b>				
- Waste	-	-	-	-
57 Care UK	43	16	-	59
42,328 Street Lighting	5,441	18,664	10,694	34,799
<b>42,385</b>	<b>5,484</b>	<b>18,680</b>	<b>10,694</b>	<b>34,858</b>
<b>208,778 Total</b>	<b>27,096</b>	<b>95,456</b>	<b>71,992</b>	<b>194,544</b>

The movement on PFI liabilities for the year is set out in the table that follows:

2023/24 Finance Lease Liability £000	2023/24 Deferred Income Liability £000		2024/25 Finance Lease Liability £000	2024/25 Deferred Income Liability £000
(75,349)	(6,988)	<b>Balance outstanding at the start of the year</b>	(88,353)	(5,725)
6,715	-	Payments during the year	8,362	-
(4,924)	-	Payments during the year relating to prior years	-	-
(14,794)	-	Reinstatement of assets due to revised contract	-	-
-	-	Remeasurement of liability	(11,387)	-
-	1,263	Amortisation of deferred income	-	1,300
<b>(88,353)</b>	<b>(5,725)</b>	<b>Balance outstanding at year end</b>	<b>(91,378)</b>	<b>(4,425)</b>

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## Note 38: Pension schemes accounted for as defined contribution schemes

### Teacher Pension

Teachers employed by the Council are members of the Teachers' Pension Scheme, administered by the Department for Education. The Scheme provides teachers with specified benefits upon their retirement, and the Council contributes towards the costs by making contributions based on a percentage of members' pensionable salaries.

The scheme is a multi-employer defined benefit scheme. The scheme is unfunded and the Department for Education uses a notional fund as the basis for calculating the employers' contribution rate paid by local authorities. Valuations of the notional fund are undertaken every 4 years. The scheme has in excess of 2,900 employers and consequently the Council is not able to identify its share of underlying financial position and performance of the scheme with sufficient reliability for accounting purposes. For the purposes of this statement of accounts, it is therefore accounted for on the same basis as a defined contribution scheme. The expected contributions to the plan for the next annual reporting period are £39.9m.

In 2024/25, the Council paid £38.7m / 23.68%. The 2023/24 equivalents were a payment of £48.5m and percentage of 23.68%. The council is responsible for the costs of any additional benefits awarded upon early retirement outside of the terms of the teachers' scheme. These costs are accounted for on a defined benefit basis and the Council is not liable to the scheme for any other entities' obligations under the scheme.

### NHS Pension

On 1 April 2014 the Council inherited responsibility for certain aspect of public health work from the NHS. As part of the transition some staff moved from the NHS to the Council under Transfer of Undertakings (Protection of Employment) regulations (TUPE) arrangements and therefore these members of staff remain members of the NHS pension scheme. New recruits to the public health directorate and members of staff that accept new roles are employed on standard Surrey County Council terms and conditions and therefore become members of the LGPS scheme.

The NHS pension scheme is an unfunded, defined benefit scheme that covers NHS employers, GP practices and other bodies allowed under the direction of the Secretary of State, in England and Wales. The scheme is not designed to be run in a way that would enable bodies to identify their share of the underlying scheme assets and liabilities. Therefore, the scheme is accounted for as if it were a defined contribution scheme: the cost to the Council of participating in the scheme is taken as equal to the contributions payable to the scheme for the accounting period. The Public Health Services line in the Comprehensive Income and Expenditure Statement is charged with the employer's contributions payable to NHS pensions in the year. In 2024/25 the council paid £373k (2023/24, £350k, 16.88%). The total contribution rate for 2024/25 is 20.78%, the remaining 3.9% not paid by the council is funded by the Department of Health and Social Care. The expected contributions to the plan for the next annual reporting period are expected to be similar.

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## Note 39: Defined benefit pension schemes

### Participation in pension schemes

The council is obliged to make contributions towards the cost of post-employment benefits under its terms and conditions of employment. These benefits will not become payable until employees retire but the Council needs to account for the commitment at the time that employees earn their future entitlement.

Surrey County Council contributes to two defined benefit schemes:

- The Local Government Pension Scheme (LGPS), administered locally by Surrey County Council, is a funded defined benefit scheme, meaning that the Council and employees pay contributions into a fund, calculated at a level intended to balance the pension liabilities with investment assets in the long term.
- The Firefighters' Pension Scheme is an unfunded defined benefit scheme meaning that because no investment assets have been built up to meet these pension liabilities cash, net of contributions from active members and government grants, has to be generated to meet pension payments as they fall due. Deficits on the Firefighters' Pension Scheme are covered by a government grant received each year from the Department for Levelling Up, Housing and Communities.

The scheme is operated under the regulatory framework for the Local Government Pension Scheme and the governance of the scheme is the responsibility of the Pension Fund Committee of Surrey County Council. Policy is determined in accordance with the Pension Fund Regulations. The investment managers of the Fund are sourced by Border to Coast Pensions Partnership (the jointly owned asset pool provider of Surrey County Council) on the approval of the Committee or appointed by the Committee directly.

The principal risks to the Council of the scheme are the longevity assumptions, statutory changes to the scheme, structural changes to the scheme (i.e. large-scale withdrawals from the scheme), changes to inflation, bond yields and the performance of equity investments held by the scheme. These are mitigated to certain extent by the statutory requirements to charge to the General Fund the amounts required by statute as described in the accounting policies note.

### Transactions relating to post-employment benefits

The cost of retirement benefits is recognised in the reported cost of services when they are earned by employees, rather than when the benefits are eventually paid as pensions. The discount rate is published a year ahead and used by the actuary to calculate the increase in the present value of the defined benefit obligation resulting from employee service in the current period.

The charge required to be made against council tax is based on the cash payable in the year so the real cost of post-employment/retirement benefits is reversed out of the General Fund via the Movement in Reserves Statement. The following transactions have been made in the Comprehensive Income and Expenditure Statement and the General Fund Balance via the Movement in Reserves Statement during the year:

	Local Government Pension Scheme		Firefighters' Pension Scheme	
	2023/24	2024/25	2023/24	2024/25
	£000	£000	£000	£000
<b><u>Comprehensive Income &amp; Expenditure Statement</u></b>				
<i>Cost of Services:</i>				
- current service cost	70,943	67,496	2,900	2,400
- past service cost	522	1,344	300	-
- (gain)/loss on settlements	(2,672)	(6,350)	-	-
<i>Financing &amp; Investment Income &amp; Expenditure</i>				
- net interest on the net defined benefit liability	11,953	773	21,200	21,200
<b>Total Post Employment Benefit Charged to the Surplus or Deficit on the Provision of Services</b>	<b>80,746</b>	<b>63,263</b>	<b>24,400</b>	<b>23,600</b>
Other Post Employment Benefit Charged to the Comprehensive Income & Expenditure Statement				
Remeasurement of the net defined benefit liability comprising:				
- return on plan assets (excluding the amount included in the net interest expense)	(158,723)	1,823	-	-
- actuarial gains and losses arising on changes in demographic assumptions	(15,245)	(4,604)	(200)	(6,400)
- actuarial gains and losses arising on changes in financial assumptions	(154,967)	(416,998)	(23,300)	(61,600)
- other experience	88,329	(26,197)	9,200	40,800
<b>Total remeasurement of the net defined benefit liability</b>	<b>(240,606)</b>	<b>(445,976)</b>	<b>(14,300)</b>	<b>(27,200)</b>
<b>Total Post Employment Benefit Charged to the Comprehensive Income &amp; Expenditure Statement</b>	<b>(159,860)</b>	<b>(382,713)</b>	<b>10,100</b>	<b>(46,700)</b>
<b><u>Movement in Reserves Statement</u></b>				
- reversal of net charges made to the Surplus or Deficit on the Provision of Services for post-employment benefits in accordance with the Code	<b>(80,746)</b>	<b>(63,263)</b>	<b>(24,400)</b>	<b>(23,600)</b>
Actual amount charged against the General Fund Balance for pensions in the year:				
- employers' contributions to the scheme/retirement benefits paid direct to pensioners	<b>58,143</b>	<b>81,420</b>	<b>17,300</b>	<b>20,900</b>

### **Pension assets and liabilities recognised in the balance sheet**

The amount included in the balance sheet arising from the authority's obligation in respect of its defined benefit plans is as follows:

	Local Government Pension Scheme		Firefighters' Pension Scheme	
	2023/24 £000	2024/25 £000	2023/24 £000	2024/25 £000
Present value of the defined benefit obligation	(2,643,257)	(2,297,177)	(446,800)	(422,300)
Fair value of plan assets	2,614,661	2,732,714	-	-
<b>Net liability arising from defined benefit obligation</b>	<b>(28,596)</b>	<b>435,537</b>	<b>(446,800)</b>	<b>(422,300)</b>

#### Assets and liabilities in relation to post-employment benefits

Reconciliation of present value of the scheme liabilities (defined benefit obligation):

	Funded Liabilities Local Government Pension Scheme		Unfunded Liabilities Firefighters' pension scheme	
	2023/24 £000	2024/25 £000	2023/24 £000	2024/25 £000
<b>Opening Balance at 1 April</b>	<b>(2,618,408)</b>	<b>(2,643,257)</b>	<b>(454,000)</b>	<b>(446,800)</b>
Current service cost	(70,943)	(67,496)	(2,900)	(2,400)
Interest cost	(123,943)	(126,968)	(21,200)	(21,200)
Contributions by scheme participants	(22,712)	(24,516)	-	(2,500)
Remeasurements:				
- Actuarial gains and losses arising on changes in demographic assumptions	15,245	4,604	200	6,400
- Actuarial gains and losses arising on changes in financial assumptions	154,967	416,998	23,300	61,600
- Other experience	(88,329)	26,197	(9,200)	2,300
Pensions and lump sum expenditure	-	-	17,300	(43,100)
Benefits paid	104,986	98,486	-	21,900
Past service costs (including curtailments)	(522)	(1,344)	(300)	-
Settlements	6,402	20,119	-	1,500
<b>Closing balance at 31 March</b>	<b>(2,643,257)</b>	<b>(2,297,177)</b>	<b>(446,800)</b>	<b>(422,300)</b>

Curtailments include pension fund strain contributions to compensate the pension fund for the loss of contributions from staff that retire early and added years costs for staff that have increased years of service.



Reconciliation of the movements in the fair value of the scheme (plan) assets:

	<b>Local Government Pension Scheme</b>	
	<b>2023/24</b>	<b>2024/25</b>
	<b>£000</b>	<b>£000</b>
<b>Opening fair value of scheme assets at 1 April</b>	2,371,809	2,614,661
Interest income	111,990	126,195
Remeasurement:		
Return on assets excluding amounts included in net interest	158,723	(1,823)
Employer Contributions	55,937	79,161
Employer contributions adjustment*	-	-
Contributions by scheme participants	22,712	24,516
Benefits paid	(102,780)	(96,227)
Settlements	(3,730)	(13,769)
<b>Closing fair value of scheme assets at 31 March</b>	<b>2,614,661</b>	<b>2,732,714</b>

There are no fair value changes for the Fire fighter pensions.

\* Difference between actuary estimate of employer contributions and actual contributions paid.

Liabilities show the underlying commitments that the Council has in the long run to pay retirement benefits. The net position has an impact on the net worth of the Council as recorded in the Balance Sheet. The overall liability reduced considerably during 2024/25 resulting in a net asset. The change from net liability to net asset is largely driven by the change in the financial assumptions this year. In particular the discount rate has increased from 4.85% to 5.80% which will place a lower value on the obligations leading to net asset. Statutory arrangements for funding any deficits mean that the financial position of the Council remains stable:

- the deficit on the local government scheme will be made good by increased contributions over the remaining working life of employees (i.e. before payments fall due), as assessed by the scheme actuary;
- finance is only required to be raised to cover discretionary benefits when the pensions are actually paid;
- The council is making lump sum payments to the pension fund in addition to the contributions related to current employees. This has the aim of eliminating the Council's share of the pension fund deficit by 2033.

#### **Basis for estimating assets and liabilities**

Liabilities have been assessed on an actuarial basis using the projected unit credit method, an estimate of the pensions that will be payable in future years dependent on assumptions about mortality rates, salary levels, etc. Both the Local Government Pension Scheme and the Firefighters' Pension Scheme have been assessed by the Council's actuaries, Hymans Robertson using the latest full valuation of the scheme as at 31 March 2025.

The value placed on the firefighters' IAS19 liability in respect of future injury benefits is subject to the same volatility as the liabilities in respect of pension benefits. The liability is calculated as a percentage of the pension liability in respect to active members. As the active liability changes, the value placed on the liability in respect of future injury benefits will change also. For example, a 0.5% decrease in the real discount rate will increase the value placed on the contingent injury liability by around 32%

depending on the duration of the active members' pension liabilities. The liability will also be subject to change as life expectancy changes.

The principal assumptions used by the actuary have been:

	Local Government Pension Scheme		Firefighters' Pension Scheme	
	2023/24	2024/25	2023/24	2024/25
Mortality assumptions:				
- longevity at 65 for current pensioners (60 for firefighters):				
- Men	22.5 years	21.9 years	25.8 years	25.6 years
- Women	24.9 years	24.5 years	28.7 years	28.5 years
- longevity at 65 for future pensioners (60 for firefighters):				
Men	23.3 years	22.7 years	27.2 years	27.7 years
Women	26.3 years	25.8 years	30.0 years	30.5 years
Rate of inflation	3.10%	3.15%	3.10%	3.15%
Rate of increase in salaries	3.75%	3.75%	3.10%	3.15%
Rate of increase in pensions	2.75%	2.75%	2.75%	2.80%
Rate for discounting scheme liabilities	4.85%	5.80%	4.85%	5.80%

The Firefighters' Pension Scheme does not hold assets to cover its liabilities which are met by the government for Ministry of Housing, Communities and Local Government.

### Sensitivity analysis

The estimation of the defined benefit obligations is sensitive to the actuarial assumptions set out in the table above. The sensitivity analyses below have been determined based on reasonably possible changes of assumptions occurring at the end of the reporting period and assumes for each change that the assumption analysed changes while all the other assumptions remain constant. The assumptions in longevity, for example, assume that life expectancy increases or decreases for men and women. In practice this is unlikely to occur, and changes in some of the assumptions may be interrelated. The estimations in the sensitivity analysis have followed the accounting policies for the scheme i.e. on an actuarial basis using the projected unit credit method. The methods and types of assumptions used in preparing the sensitivity analysis below did not change from those used in the previous period.

	Local Government Pension Scheme	
	Approximate % increase to employer liability	Approximate monetary amount £000
0.1% decrease in real discount rate	2%	40,350
1 year increase in member life expectancy*	4%	91,887
0.1% increase in the salary increase rate	0%	1,321
0.1% increase in the pension increase rate	2%	40,161

<b>Firefighters' Pension Scheme</b>		
	<b>Approximate % increase to employer liability</b>	<b>Approximate monetary amount £000</b>
0.5% decrease in real discount rate	8%	33,320
1 year increase in member life expectancy*	3%	12,670
0.5% increase in the salary increase rate	<1%	1,160
0.5% increase in the pension increase rate	16%	30,140

\*The cost of a one year increase in life expectancy will depend on the structure of the revised assumption (i.e. if improvements to survival rates predominantly apply at younger or older ages).

### Investment assets

The Local Government Pension Scheme assets consist of the following investments:

<b>31 March 2024</b>			<b>31 March 2025</b>		
<b>£000</b>			<b>£000</b>		
40,442	2%	Cash & cash equivalents	57,547	2%	
209,087	8%	Quoted equity securities	204,625	7%	
400,189	15%	Private equity securities	-	-	
(1,494)	0%	Derivatives	10,197	0%	
128,414	5%	Real estate	551,541	20%	
1,838,023	70%	Investment funds & unit trusts	1,908,804	70%	
<b>2,614,661</b>			<b>2,732,714</b>		

### Asset and liability matching strategy

The LGPS assets are administered by Surrey County Council through the Surrey Pension Fund. The fund does not have an explicit asset and liability matching strategy as the current funding level necessitates an investment strategy that is expected to provide long term investment returns in excess of the anticipated rise in liabilities.

Liabilities are considered when determining the overall investment strategy and the fund holds assets that are highly correlated with the movement in liabilities, including fixed rate and index-linked gilts, as well as absolute return investments that seek to generate positive returns regardless of market conditions. Investment risk is monitored regularly both in absolute terms and relative to the Fund's liabilities, with regular scrutiny by the Surrey Pension Fund Committee and its external advisors.

### Impact on the Council's cash flows

The council has a stabilisation strategy in place to keep employer contributions at a consistent rate as possible. The council has agreed a strategy with the fund's actuary to achieve 100% funding over the next 15-20 years. The council's employer contribution rate is set at a level to help achieve this objective. The contribution level is periodically reviewed as part of the triennial valuation to ensure it is appropriate. The most recent review (based on the figures as at 31 March 2022) set the contribution rates for the 3 following years commencing 1 April 2023. The next review will be based on the figures as at 31 March 2025 and set the contribution rates for the 3 following years commencing 1 April 2026.

The scheme will need to take account of the national changes to the scheme under the Public Pensions Services Act 2013. Under the Act, the Local Government Pension Scheme in England and Wales and

the other main existing public service schemes may not provide benefits in relation to service after 31 March 2014 (or service after 31 March 2015 for other main existing public service pension schemes in England and Wales). The Act provides for scheme regulations to be made within a common framework, to establish new career average revalued earnings schemes to pay pensions and other benefits to certain public servants.

The council expects to make employer contributions of £39.9m to the LGPS in the next annual reporting period.

#### **Recent case judgement and applicability**

In June 2023, the UK High Court (Media Limited v NTL Pension Trustees II Limited) ruled that certain historical amendments for contracted-out defined benefit schemes were invalid if they were not accompanied by the correct actuarial confirmation. The judgment has now been upheld by the Court of Appeal.

The Local Government Pension Scheme is a contracted out defined benefit scheme and amendments have been made during the period 1996 to 2016 which could impact member benefits. Work is being performed by the Government Actuary's Department as the Local Government Pension Scheme actuary to assess whether section 37 certificates are in place for all amendments and some of these have been confirmed however, at the date of these financial statements, the full assessment is not complete. Until this analysis is complete, we are unable to conclude whether there is any impact to the liabilities or if it can be reliably estimated. As a result, Surrey County Council does not consider it necessary to make any allowance for the potential impact of the Virgin Media case in its financial statements.

Refer to the Surrey Pension Fund Accounts for further details.

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### **Note 40: Contingent assets and liabilities**

Possible assets / liabilities, which may arise in the future if certain events, not wholly within the control of the authority, take place. Contingent assets/liabilities are not recognised in the accounts but are disclosed by way of a note if it is probable that an inflow/outflow of economic benefits will occur.

#### **Contingent Liabilities**

In 2001, the county council arranged for consultants to undertake a desk review of the potential liabilities at a number of closed landfill sites where some responsibility for the impact of the waste remained with the Council. During 2013/14 a review of this assessment was carried out to ascertain how investigation strategies have developed since the initial report was issued and update potential remedial works and possible costs should a site be found to be contaminated. These liabilities would occur if the local District and Borough Councils, who are the enforcing authorities, investigate the sites and oblige the Council to take action under the provisions of Part IIA of the Environment Protection Act 1990. The review concluded that the likelihood of remedial work being required in relation to one closed landfill site was high and the estimated cost of these works (£50,000) has been included as a provision. The potential costs identified in relation to the other sites range from between £1.9m and 2.8m. These costs are considered to be less likely to be incurred and to date very few investigations have taken place. The council would seek to share any eventual liabilities with those in ownership of the sites when they were landfilled.

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## Note 41: Cash flow statement - operating activities

The cash flows for operating activities include the following items:

<b>2023/24</b>		<b>2024/25</b>
<b>£000</b>		<b>£000</b>
17,193	Interest received	14,461
(66,988)	Interest paid	(70,941)
-	Dividends received	-

The surplus or deficit on the provision of services has been adjusted for the following non-cash movements:

<b>2023/24</b>		<b>2024/25</b>
<b>£000</b>		<b>£000</b>
125,126	Depreciation	137,423
135,540	Impairment and downward valuations	135,558
1,624	Amortisation of intangible assets	3,490
-	Increase/(decrease) in impairment for bad debts	-
(2,293)	Increase/(decrease) in creditors	(32,402)
(11,272)	(Increase)/decrease in debtors	16,351
239	Decrease in inventories	150
29,703	Movement in pension liability	(15,457)
14,503	Carrying amount of non-current assets and non-current assets held for sale, sold or derecognised	44,627
(2,729)	Other non-cash items charged to the net surplus or deficit on the provision of services	(156)
<b>290,441</b>	<b>Adjustment to deficit on provision of services for non cash movements</b>	<b>289,584</b>

The surplus or deficit on the provision of services has been adjusted for the following items that are investing and financing activities

<b>2023/24</b>		<b>2024/25</b>
<b>£000</b>		<b>£000</b>
(20,215)	Proceeds from the sale of property, plant and equipment, investment property and intangible assets Depreciation	(19,698)
(105,957)	Any other items for which the cash effects are investing or financing cash flows Impairment and downward valuations	(99,910)
<b>(126,172)</b>	<b>Adjust for items included in deficit on provision of services that are investing and financing activities</b>	<b>(119,608)</b>

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## Note 42: Cash flow statement - investing activities

<b>2023/24</b>		<b>2024/25</b>
<b>£000</b>		<b>£000</b>
(251,142)	Purchase of property, plant and equipment, investment property and intangible assets	(283,445)
20,215	Proceeds from the sale of property, plant and equipment, investment property and intangible assets	19,698
105,957	Other receipts from investing activities	99,910
<b>(124,970)</b>	<b>Net cash flows from investing activities</b>	<b>(163,837)</b>

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## Note 43: Cash flow statement - financing activities

<b>2023/24</b>		<b>2024/25</b>
<b>£000</b>		<b>£000</b>
115,327	Cash receipts of short and long-term borrowing	305,632
(10,610)	Cash payments for the reduction of outstanding liabilities relating to finance leases and on-Balance-Sheet PFI contracts	(11,631)
<b>104,717</b>	<b>Net cash flows from financing activities</b>	<b>294,001</b>

## 1.5 GROUP ACCOUNTS

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### Group Accounts

In order to provide a full picture of the Council's economic activities and financial position, the accounting statements of the Council and its wholly owned Local Authority Trading Companies, Hendeca Limited, Surrey Choices Limited, Halsey Garton Property Limited and Halsey Garton Residential Limited have been consolidated.

Halsey Garton Property Limited has one subsidiary. The economic activities and financial position of the Halsey Garton Property Group is included within these group accounts.

The group accounts are presented in addition to the Council's 'single entity' financial statements and comprise:

- Group Comprehensive Income and Expenditure Statement;
- Group Movement in Reserves Statement;
- Group Balance Sheet; and
- Group Cash Flow Statement.

These statements (*the purposes of which are explained in the narrative report*), together with those explanatory notes that are considered necessary in addition to those accompanying the Council's 'single entity' accounts, and accounting policies, are set out in the following pages.

## Group Comprehensive Income & Expenditure Statement

Year ended 31 March 2024				Year ended 31 March 2025		
Gross Expenditure £000	Income £000	Net Expenditure £000		Gross Expenditure £000	Income £000	Net Expenditure £000
744,342	(380,184)	364,158	Children, Families, & Lifelong Learning	897,368	(535,399)	361,969
345,577	(343,071)	2,506	Delegated Schools	321,250	(320,852)	398
764,126	(282,431)	481,695	Adults, Wellbeing & Health Partnerships	807,121	(315,852)	491,269
309,945	(30,203)	279,742	Place	393,722	(40,503)	353,219
69,593	(26,459)	43,134	Community Protection & Emergencies	60,972	(51,695)	9,277
55,770	(15,555)	40,215	Resources	118,944	(25,439)	93,505
122,247	(100,683)	21,564	Central Income & Expenditure	103,428	(53,168)	50,260
<b>2,411,600</b>	<b>(1,178,586)</b>	<b>1,233,014</b>	<b>Cost of Services – continuing operations</b>	<b>2,702,805</b>	<b>(1,342,908)</b>	<b>1,359,897</b>
80,856	(41,767)	<b>39,089</b>	Other Operating Income & Expenditure	101,459	(22,881)	<b>78,578</b>
95,088	(28,272)	<b>66,816</b>	Financing & Investment Income & Expenditure	98,928	(26,702)	<b>72,226</b>
	(1,151,287)	<b>(1,151,287)</b>	Taxation, general grants & contributions		(1,235,403)	<b>(1,235,403)</b>
<b>2,587,544</b>	<b>(2,399,912)</b>	<b>187,632</b>	<b>Deficit on Provision of Services</b>	<b>2,903,192</b>	<b>(2,627,894)</b>	<b>275,298</b>
		1,234	Tax expense of subsidiaries			1,163
		<b>188,866</b>	<b>Group Deficit</b>			<b>276,461</b>
		(6,291)	(Surplus) on revaluation of non-current assets			(73,022)
		(254,906)	Remeasurement of the net defined benefit liability			(473,176)
		<b>(261,197)</b>	<b>Other Comprehensive Income &amp; Expenditure</b>			<b>(546,198)</b>
		<b>(72,331)</b>	<b>Total Comprehensive Income &amp; Expenditure</b>			<b>(269,737)</b>



## Group Movement in Reserves Statement

### 2024/25

	General Fund & Earmarked Reserves £000	Capital Receipts Reserve £000	Capital Grants & Contributions Unapplied £000	Total Usable Reserves £000	Unusable Reserves £000	Total Council Reserves £000	SCC Share of Subsidiary Reserves £000	Total Group Reserves £000
<b>Balance at 31 March 2024</b>	<b>(476,950)</b>	<b>(10,651)</b>	<b>(236,183)</b>	<b>(723,784)</b>	<b>(402,768)</b>	<b>(1,126,552)</b>	<b>11,500</b>	<b>(1,115,052)</b>
(Surplus) or deficit on provision of services	275,302	-	-	275,302	-	275,302	1,163	276,465
Other comprehensive income & expenditure	-	-	-	-	(546,198)	(546,198)		(546,198)
<b>Total comprehensive income &amp; expenditure</b>	<b>275,302</b>	<b>-</b>	<b>-</b>	<b>275,302</b>	<b>(546,198)</b>	<b>(270,896)</b>	<b>1,163</b>	<b>(269,733)</b>
Adjustments between Group Accounts and Surrey County Council Accounts	18,128	-	-	18,128	-	18,128	(18,128)	-
Adjustments between accounting basis & funding basis under regulations	(251,574)	10,148	53,112	(188,314)	188,314	-	-	-
Transfers to/from earmarked reserves	25,801	-	(25,801)	-	-	-	-	-
<b>Increase/(decrease) in year</b>	<b>67,657</b>	<b>10,148</b>	<b>27,311</b>	<b>105,116</b>	<b>(357,884)</b>	<b>(252,768)</b>	<b>(16,965)</b>	<b>(269,733)</b>
<b>Balance at 31 March 2025</b>	<b>(409,293)</b>	<b>(503)</b>	<b>(208,872)</b>	<b>(618,668)</b>	<b>(760,652)</b>	<b>(1,379,320)</b>	<b>5,465</b>	<b>(1,384,785)</b>

### 2023/24

	General Fund & Earmarked Reserves £000	Capital Receipts Reserve £000	Capital Grants & Contributions Unapplied £000	Total Usable Reserves £000	Unusable Reserves £000	Total Council Reserves £000	SCC Share of Subsidiary Reserves £000	Total Group Reserves £000
<b>Balance at 31 March 2023</b>	<b>(491,542)</b>	<b>(35,724)</b>	<b>(222,629)</b>	<b>(749,895)</b>	<b>(312,771)</b>	<b>(1,062,667)</b>	<b>19,939</b>	<b>(1,042,728)</b>
(Surplus) or deficit on provision of services	187,632	-	-	187,632	-	187,632	1,234	188,866
Other comprehensive income & expenditure	-	-	-	-	(261,197)	(261,197)		(261,197)
<b>Total comprehensive income &amp; expenditure</b>	<b>187,632</b>	<b>-</b>	<b>-</b>	<b>187,632</b>	<b>(261,197)</b>	<b>(73,565)</b>	<b>1,234</b>	<b>(72,331)</b>
Adjustments between Group Accounts and Surrey County Council Accounts	9,671	-	-	9,671	-	9,671	(9,671)	-
Adjustments between accounting basis & funding basis under regulations	(182,710)	25,073	(13,554)	(171,191)	171,191	-	-	-
<b>Increase/(decrease) in year</b>	<b>14,592</b>	<b>25,073</b>	<b>(13,554)</b>	<b>26,111</b>	<b>(90,006)</b>	<b>(63,894)</b>	<b>(8,438)</b>	<b>(72,331)</b>
<b>Balance at 31 March 2024</b>	<b>(476,950)</b>	<b>(10,651)</b>	<b>(236,183)</b>	<b>(723,784)</b>	<b>(402,768)</b>	<b>(1,126,552)</b>	<b>11,500</b>	<b>(1,115,052)</b>

## Group Balance Sheet

As at 31.03.2024		As at 31.03.2025	
£000		£000	
2,091,186	Property, plant & equipment	2,154,060	
-	- Right of use assets	17,074	
1,024	Heritage assets	1,024	
325,654	Investment property	321,137	5
23,179	Intangible assets	19,894	
38	Long term investments	37	6
1,948	Long term debtors	4,600	6
-	- Pension asset	13,237	
<b>2,443,029</b>	<b>Long term assets</b>	<b>2,531,063</b>	
Short Term:			
8,511	Assets held for sale	7,017	
943	Inventories	794	
267,543	Short term debtors	251,360	
70,160	Cash & cash equivalents	77,049	
<b>347,157</b>	<b>Current assets</b>	<b>336,220</b>	
Short Term:			
(295,161)	Borrowing	(610,266)	
(293,882)	Creditors	(264,268)	
(2,502)	Provisions	(50)	
(1,709)	Revenue grants receipts in advance	(86)	
(10)	Capital grants receipts in advance	(10)	
(7,051)	Other current liabilities	(10,670)	
<b>(600,315)</b>	<b>Current liabilities</b>	<b>(885,350)</b>	
(11,982)	Provisions	(14,576)	
(471,738)	Long term borrowing	(462,265)	
(591,099)	Other long-term liabilities	(120,307)	
<b>(1,074,819)</b>	<b>Long term liabilities</b>	<b>(597,148)</b>	
<b>1,115,052</b>	<b>Net assets</b>	<b>1,384,785</b>	
(728,409)	Usable reserves	(623,012)	
(386,643)	Unusable reserves	(761,773)	
<b>(1,115,052)</b>	<b>Total reserves</b>	<b>(1,384,785)</b>	

## Group Cashflow Statement

<b>2023-24</b>			<b>2024-25</b>
<b>£000</b>		<b>Note</b>	<b>£000</b>
(188,858)	Net (deficit) on the provision of services		(276,462)
298,369	Adjustment to surplus or deficit on the provision of services for noncash movements	<b>8</b>	273,020
(139,144)	Adjustments for items included in the net surplus or deficit on the provision of services that are investing and financing activities	<b>8</b>	(119,608)
<b>(29,633)</b>	<b>Net Cash flows from operating activities</b>		<b>(123,050)</b>
<b>(113,920)</b>	<b>Net Cash flows from investing activities</b>	<b>9</b>	<b>(164,181)</b>
<b>101,972</b>	<b>Net Cash flows from financing activities</b>	<b>10</b>	<b>294,120</b>
<b>(41,582)</b>	<b>Net increase/(decrease) in cash and cash equivalents</b>		<b>6,889</b>
<b>111,742</b>	<b>Cash and cash equivalents at the beginning of the reporting period</b>		<b>70,160</b>
<b>70,160</b>	<b>Cash and cash equivalents at the end of the reporting period</b>		<b>77,049</b>

The cash flows from operating activities in 2024/25 include interest received of £14.5m (2023/24, £17.2m) and interest paid of £70.9m (2023/24, £67m).

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## Note 1: General

The Group Accounts should be read in conjunction with the Surrey County Council single entity accounts. Only notes to the accounts that are materially different from the single entity accounts are produced for the group accounts.

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## Note 2: Group boundary

The council has an interest in a number of entities, the most significant of which are the wholly owned Local Authority trading companies Hendeca Group Limited, Surrey Choices Limited, Halsey Garton Residential Limited and Halsey Garton Property Limited, which are consolidated within these accounts. The paragraphs at the end of this section provide information on the nature of risks associated with each company.

### Hendeca Group Limited

A company that provides business services such as IT data storage and Fire support services.

### Surrey Choices Limited

A company that provides day services and community support options for people with disabilities and older people.

### Halsey Garton Property Limited

An investment property company. Revenue recognition is considered a significant risk and the company is exposed to risk in terms of the level of income that can be generated through rent charges. It acts as a holding company for one subsidiary, Surrey Property Group Limited.

### Halsey Garton Residential Limited

An investment property company that leases residential properties.

### Other Interests

None of the other entities in which the Council has an interest are considered material, either when considered individually or in aggregate, to merit consolidation into these group accounts.

### Impact on Group Accounts

The overall impact of the companies on the financial performance, financial position and cash flows of the group is relatively low. However, there are some significant differences between classifications of assets in the balance sheet and in the headings on the cash flow statement. These differences result from the significant capital investment the Council has made in investment property through its property investment company Halsey Garton Property Limited. These investments have been funded by the Council providing long-terms loans to Halsey Garton Property Limited. When the group accounts are consolidated these balances are removed and the additional investment properties purchased by Halsey Garton Property Limited are added into the group accounts as investment properties on the balance sheet.

The main risk for the county council associated with the investment in each subsidiary is as follows:

#### Hendeca Group Limited

The council has provided parental guarantees to two IT clients that should the company not be able to fulfil the terms of the contract the Council will be obliged to provide the required service.

#### Surrey Choices Limited

The company provides some services that are part of the Council's statutory duties for Adult Social Care, if the company was not able to fulfil these duties the Council would be required to.

#### Halsey Garton Property Limited

As a property investment company, the company is exposed to risk in market movements in terms of the capital value of properties and in the level of income that can be generated through rent charges.

#### Halsey Garton Residential Limited

As a property investment company, the company is exposed to risk in market movements in terms of the capital value of properties and in the level of income that can be generated through rent charges.

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### Note 3: Accounting policies

In preparing the Group Accounts the Council has aligned the accounting policies of the company with those of the Council and made consolidation adjustments where necessary; has consolidated the financial statements of the company with those of the Council on a line by line basis; and has eliminated in full balances, transactions, income and expenses between the Council and its subsidiaries.

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### Note 4: Material Items of income & expenditure

During the year ended 31 March 2025 there were no material items of Income and Expenditure other than those disclosed in Surrey County Council's accounts.

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### Note 5: Investment properties

The group Investment properties are those that are held solely to earn rental income and/or for capital appreciation. Investment properties are measured initially at cost and subsequently at fair value. Properties are not depreciated, with gains and losses on revaluation being posted to the Financing and Investment Income and Expenditure line in the Comprehensive Income and Expenditure Statement. These properties are currently being leased to private tenants, producing rental income. As the properties were solely being used to generate income at the 31 March 2025, under the code of practice they are classed as investment properties.

The following items of income and expenditure have been accounted for in the Financing and Investment Income and Expenditure line in the Comprehensive Income and Expenditure Statement:

2023/24		2024/25
£000		£000
22,673	Rental income from investment property	25,815
(3,948)	Direct operating expenses arising from investment property	(6,571)
<b>18,725</b>	<b>Net gain</b>	<b>19,244</b>
1,747	Gain on sale of investment property	-
(23,736)	Net (loss) on fair value adjustments	(22,226)
<b>(3,264)</b>	<b>Income &amp; expenditure in relation to investment properties</b>	<b>(2,982)</b>

The following table summarises the movement in the fair value of investment properties over the year:

2023/24		2024/25	Offices	Industrial	Retail	Other
£000		£000	£000	£000	£000	£000
<b>360,656</b>	<b>Balance at start of the year</b>	<b>325,654</b>	<b>91,555</b>	<b>44,475</b>	<b>145,675</b>	<b>43,949</b>
1,753	Additions	20	11	-	-	9
770	Transfers	20,173	-	-	20,173	-
845	Reclassification	(1,155)	(1,155)	-	-	-
(14,637)	Disposals	(1,328)	-	-	-	(1,328)
(23,734)	Net (loss) from fair value adjustments	(22,227)	(14,281)	1,530	(11,388)	1,913
<b>325,654</b>	<b>Balance at end of the year</b>	<b>321,137</b>	<b>76,130</b>	<b>46,005</b>	<b>154,460</b>	<b>44,543</b>

Details of the authority's investment properties and information about the fair value hierarchy at 31 March 2025 and 2024 are as follows:

2024/25				
Recurring fair value measurements using:	Quoted markets in active markets for identical assets (Level 1)	Other significant observable inputs (Level 2)	Significant unobservable inputs (Level 3)	Fair value as at 31 March 2025
	£000	£000	£000	£000
Residential (market rental) properties	-	-	44,543	44,543
Industrial	-	-	46,005	46,005
Office units	-	-	76,129	76,129
Commercial units	-	-	154,460	154,460
<b>Total</b>	<b>-</b>	<b>-</b>	<b>321,137</b>	<b>321,137</b>

2023/24

Recurring fair value measurements using:	Quoted markets in active markets for identical assets (Level 1)	Other significant observable inputs (Level 2)	Significant unobservable inputs (Level 3)	Fair value as at 31 March 2024
	£000	£000	£000	£000
Residential (market rental) properties	-	-	43,949	43,949
Industrial	-	-	44,475	44,475
Office units	-	-	91,455	91,555
Commercial units	-	-	145,675	145,675
<b>Total</b>	-	-	<b>325,654</b>	<b>325,654</b>

Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. As a non-financial asset, an investment property is measured at its highest and best use. Highest and best use is determined only from the perspective of market participant, even if the Council intends a different use. Restrictions on the sale or use of an asset affects its fair value only if market participants would also be impacted by those restrictions. Alternative uses of those assets are considered if there were an alternative use that would maximise their fair value. However, the Council is not required to perform an exhaustive search for other potential uses of the assets if there is no evidence to suggest that the current use of an asset is not its highest and best use. The properties are categorised as Level 3 in the fair value hierarchy as the measurement technique uses significant unobservable inputs to measure the fair value. The valuation techniques used, are the market approach and income approach using estimated land values, sales values, rents and yield. In estimating the fair value of the investment property, the highest and best use is the current use.

## Note 6: Financial instruments

### Categories of Financial Instruments

The following categories of financial instrument are carried in the Balance Sheet:

Financial Assets	31 March 2024	31 March 2025
Fair value through profit or loss	£000	£000
Cash and cash equivalents	41,000	38,000
<b>Total</b>	<b>41,000</b>	<b>38,000</b>
Amortised cost	£000	£000
Long term investments	38	37
Long term debtors	1,948	4,600
Short term debtors	168,142	136,939
Cash and cash equivalents	29,160	39,046
<b>Total</b>	<b>199,288</b>	<b>180,622</b>
<b>Total Financial Assets</b>	<b>240,288</b>	<b>218,622</b>
<b>Non-Financial Assets</b>	<b>108,802</b>	<b>122,235</b>
<b>Total Assets</b>	<b>349,090</b>	<b>340,857</b>

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## Note 7: External audit costs

The group has incurred the following costs in relation to the statutory auditors:

2023/24 £000		2024/25 £000
	Fees payable to the external auditors with regards to external audit services carried out by the appointed auditor for the year:	
515	EY	413
48	UHY Hacker Young	61
26	Kreston Reves	34
<b>589</b>	<b>Total</b>	<b>508</b>

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## Note 8: Group cash flow statement – operating activities

The surplus or deficit on the provision of services has been adjusted for the following non-cash movements:

2023/24 £000		2024/25 £000
125,377	Depreciation	137,715
142,847	Impairment and downward valuations	131,150
1,624	Amortisation	3,490
(831)	Increase in creditors	(31,724)
(9,990)	(Increase)/decrease in debtors	16,158
239	Decrease in inventories	150
29,703	Movement in pension liability	(15,457)
27,475	Carrying amount of non-current assets and non-current assets held for sale, sold or derecognised	44,627
(18,075)	Other non-cash items charged to the net surplus or deficit on the provision of services	(13,089)
<b>298,369</b>	<b>Adjustment to deficit on provision of services for non-cash movements</b>	<b>273,020</b>

The surplus or deficit on the provision of services has been adjusted for the following items that are investing and financing activities:

2023/24 £000		2024/25 £000
(33,187)	Proceeds from the sale of property, plant and equipment, investment property and intangible assets	(19,702)
(105,957)	Any other items for which the cash effects are investing or financing cash flows	(99,910)
	Impairment and downward valuations	
<b>(139,144)</b>	<b>Adjust for items included in deficit on provision of services that are investing and financing activities</b>	<b>(119,612)</b>



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**Note 9: Group cash flow statement – investment activities**

<b>2023/24</b>		<b>2024/25</b>
<b>£000</b>		<b>£000</b>
(252,982)	Purchase of property, plant and equipment, investment property and intangible assets	(283,793)
-	Other payments for investing activities	-
33,105	Proceeds from the sale of property, plant and equipment, investment property and intangible assets	19,702
105,957	Other receipts from investing activities	99,910
<b>(113,920)</b>	<b>Net cash flows from investing activities</b>	<b>(164,181)</b>

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**Note 10: Group cash flow statement – financing activities**

<b>2023/24</b>		<b>2024/25</b>
<b>£000</b>		<b>£000</b>
112,582	Cash receipts of short and long-term borrowing	305,751
(10,610)	Cash payments for the reduction of outstanding liabilities relating to finance leases and on-Balance-Sheet PFI contracts	(11,631)
-	Repayments of short- and long-term borrowing	-
<b>101,972</b>	<b>Net cash flows from financing activities</b>	<b>294,120</b>

## Draft ANNUAL GOVERNANCE STATEMENT 2024/25

### Introduction

Surrey County Council is responsible for ensuring that its business is conducted in accordance with the law and proper standards. It needs to ensure that public money is safeguarded, properly accounted for, and used economically, efficiently, and effectively. To achieve this the Council must ensure that it has a governance framework that supports a culture of transparent decision making.

The Accounts and Audit Regulations (2015), as amended by the Accounts and Audit (Amendment) Regulations 2021, requires the Council to conduct a review, at least once a year, on the effectiveness of its system of internal control and include an Annual Governance Statement reporting on the review with the Statement of Accounts.

The Annual Governance Statement describes significant organisational and service activities during 2024/25, progress against key issues raised in last year's governance review, identifies key areas of focus for 2025/26 and provides assurance the Council is complying with its Code of Governance and the CIPFA/SOLACE Framework "Delivering Good Governance in Local Government" (2016).

Core Governance Principles:

1	We will focus on <b>our purpose</b> to optimise the achievement of intended outcomes for Surrey and its local communities
2	Members and officers will behave with integrity and demonstrate a strong <b>commitment to ethical values</b>
3	We will ensure <b>openness</b> and effectively engage with our stakeholders
4	We will develop the <b>capacity and capability</b> of members and officers to continue to be effective
5	We will manage <b>risks and performance</b> through robust internal control and strong public financial management
6	We will implement good practice in <b>transparency and reporting</b> to deliver effective accountability

### Organisational Governance

#### Organisation Strategy 2023 - 2028

The Council's Organisation Strategy sets out the Council's contribution to the 2030 Vision. Within it, the Council's four Strategic Priorities and guiding mission of 'no one left behind', remain the central areas of focus.



Much of the Council's work is undertaken in partnership. At a strategic level, the governance of this work is dealt with through a number of strategic partnership boards, that bring a range of partner representatives together. These include, for instance, the Health and Wellbeing Board and Integrated Care Partnership, One Surrey Growth Board, and the Greener Futures Board. These are in turn supported by a number of themed and more operationally focused partnership structures, including statutory Adults and Children's Safeguarding Boards.

## **Corporate Leadership Team (CLT)**

During 2024/25, the Corporate Leadership Team (CLT) experienced a number of changes. A new Chief Executive joined the Council in August 2024 and the new Deputy Chief Executive and Executive Director of Resources (Section 151 Officer) and new Executive Director of Adults, Wellbeing and Health Partnerships both joined in October 2024. The Executive Director of Environment, Infrastructure and Growth became vacant in July 2024, so the directorate structure was temporarily changed to refocus the department and interim arrangements put in place with the appointment of an interim Executive Director of Environment, Property and Growth and an interim Executive Director of Highways, Infrastructure and Planning. A new Executive Director of Place was appointed in May 2025. The interim arrangements for the Monitoring Officer role continued during the year until the appointment of the substantive Director of Law and Governance (Monitoring Officer) in March 2025. The Director of Law and Governance and Director of People and Change became members of CLT from September 2024.

## **Executive Director Assurance Statement 2024/2025**

Executive Director Assurance Statements were completed by all members of the CLT. The statement covers 10 governance assurance areas including the Constitution of the Council, Risk Management, Financial Management, Internal Controls, Counter Fraud Arrangements, HR, Information Governance and External Audits and Inspection. The statements provided a good level of assurance across all areas and the identified actions will be implemented by the relevant Executive Directors during 2025/26 as part of business as usual.

## **Devolution and Local Government Reorganisation**

On 16 December 2024, the Government released the English Devolution White Paper, setting out ambitions for deepening and widening devolution across England. The paper also signalled the start of a programme of Local Government Reorganisation (LGR) to simplify and streamline Local Government. On 5 February 2025 the Minister wrote to the Leaders of all Surrey councils inviting them to submit proposals for a single tier of local government and confirming that Surrey is part of the accelerated pathway for LGR to unlock further devolution. Government also confirmed that to enable this ambitious timeline, instead of holding Surrey County Council elections in May 2025 as planned, there will be elections for the new shadow unitary councils in May 2026, and a Mayoral election most likely in 2027.

Following the submission of an interim proposal in March 2025, the Council submitted a Final LGR Proposal to Government on 9 May 2025, recommending a two unitary model for Surrey. In Summer 2025 Government will consult with relevant local stakeholders on the LGR proposal(s) for Surrey and is due to make a decision on the future option for Surrey in Autumn 2025. It is likely that the Council will cease to exist in its current form from April 2027. The Council remains committed to clear budget accountability, financial management responsibility and the achievement of efficiencies, to ensure the financial sustainability of the existing and potential new authorities in Surrey.

With two new councils, local democracy for Surrey will be strengthened, giving residents more clarity on who their local councillors are and supporting Members in their roles to champion the needs of their places. They will be a dedicated link between the new councils and residents and businesses in their divisions, as well as enabling strengthened relationships with other public service providers, such as town and parish councils.

The Council proposes retaining the county council electoral divisions in the new unitary arrangements, as these were agreed as part of the 2024 Local Government Boundary Commission for England (LGBCE) Boundary Review for Surrey 5 and were due to be implemented for the May 2025 County elections. This review is the most recent that has been undertaken across all Surrey councils and is therefore based on recent electorate data. To ensure

LGR can be progressed at pace, the Council is also not proposing arrangements that would require a boundary review or that any of the county or district and borough boundaries are split or changed.

At present, there are 81 county councillors and 453 district and borough councillors across Surrey. To enable strong democratic representation and close ties to the community for the new unitary councils, we propose a minimum of two councillors per division would be appropriate. Countywide, this would lead to 162 councillors across the Surrey footprint with, on average, 5,542 electors (or voters) per councillor based on current 2025 data from the electoral roll obtained from district and borough councils, and an average of 5,956 electors per councillor, based on 2029 projections (as referenced in the recent LGBCE Boundary Review).

This level of representation and councillor - electorate ratio is in line with research into other LGR areas, such as Cornwall, North Yorkshire and Buckinghamshire. The Council's proposal also maintains effective representation for each division within the new councils. This aligns to the government's ambition, as set out in the English Devolution White Paper. While the Council has modelled councillor numbers, the LGBCE will take the final decision on the right level of democratic representation in the new unitaries and the Council welcomes their views on the number of members per division.

A Devolution and LGR (D&LGR) programme structure and Programme Management Office (PMO) has been established to oversee and manage activity for all aspects that need to be considered in creating the new unitary councils. The programme covers multiple workstreams. Six of these are focussed on specific service delivery areas (e.g. Adults & Children) together with several cross cutting workstreams covering aspects such as workforce, finance, contracts and IT.

The D&LGR programme is governed through Cabinet, Corporate Leadership Team and an officer Oversight Board. The Oversight Board consists of Senior Officers and Strategic Workstream Leads. The Oversight Board and CLT meetings are held weekly, with updates to Cabinet monthly.

Design and more detailed planning work will begin once the government has decided on the future structure of local government in Surrey by the autumn of 2025. New governance arrangements will be put in place to ensure each council is represented and to reflect the political makeup of the area. Activities will begin to focus on establishing the unitary authorities, with cross council coordination and delivery across all twelve current authorities.

The Council anticipates Shadow Authorities being set up in May 2026. They are responsible for preparing for the new unitary authorities to take on full local government functions for Surrey by Vesting Day in April 2027. This will include elections to shadow councils. The shadow authorities will be made up of councillors and appointed officers who will oversee key activities.

Ahead of the decision in the autumn, government has launched a seven-week consultation with stakeholders across Surrey to gather their views on two of the proposals, starting on 17 June 2025 and closing on 5 August 2025. Under the Local Government and Public Involvement in Health Act 2007, the Secretary of State must consult any local authority that is affected by a proposal, but which has not submitted it, and any such other persons as they consider appropriate before a final decision is made.

The Secretary of State has invited feedback from 'named' consultees. This means that some stakeholders have been invited to respond to the consultation, while others are still able to respond if they choose to. The named consultees for Surrey include all principal councils in Surrey (Surrey County Council and 11 district and borough councils), neighbouring principal councils and other public service providers in the area such as health bodies, Surrey Police, Surrey Fire and Rescue Service, business bodies and voluntary, community and social enterprise organisations. A number of relevant national bodies have also been named and residents and other partners can also choose to submit a response to the consultation. In partnership with Elmbridge and Mole Valley, the Council will raise awareness with residents, so they have an opportunity to share their views through the government's consultation website. Activities will include a communications campaign, with both online and

offline materials distributed to residents and available in public settings, as well as a series of engagement activity in-person and online, to ensure residents and partners are informed and encouraged to take part in the consultation. Surrey County Council will prepare a response to the consultation, which will be presented in draft for the Cabinet to consider at its meeting on 22 July 2025.

### **Financial Management**

The Council has worked diligently over recent years to improve its financial resilience and financial management capabilities, building a stronger financial base from which to deliver services and putting in place robust financial management arrangements. We have reduced our financial risk, built back depleted reserves and delivered service improvement.

Despite this strengthened position, local government continues to work in a challenging environment of sustained and significant pressures and the 2024/25 financial year has been very challenging, with increasing costs and demand for vital services. A strong focus on budget accountability and financial management has reduced the forecast Directorate overspend over the second half of the financial year, resulting in an overall underspend position for the Council in 2024/25, after the use of the corporately held contingency budget.

The maintenance of reserves levels is essential to ensure continued financial resilience in an increasingly volatile and uncertain external environment, with pressures for vital service increasing at a faster rate than anticipated funding. The Council's level of reserves remains appropriate to provide the financial resilience required in the risk environment in which local authorities operate. Reserves available to enhance financial resilience (excluding those specifically earmarked) stand at c10% of the 2025/26 net revenue budget. Our focus will continue to be on the delivery of efficiencies required each year to achieve a balanced budget position.

The medium-term financial and economic outlook beyond 2025/26 remains uncertain and the challenges are set to continue, with significant budgetary pressures and future funding uncertainty. Despite the positive changes made in recent years, the Council is not immune to the impact of increasing demand and costs of service delivery. The Council has a duty to ensure its expenditure does not exceed the resources available and therefore it is vital that we continue to place significant importance on financial management, the delivery of efficiencies and reducing spending, to protect service delivery and achieve a balanced budget position each year.

A number of cost control mechanisms remained in place during the year, including recruitment and procurement controls. The Partnership Agreement for Excellent Financial Management sets out the respective roles and responsibilities of the Finance Service and Budget Holders to ensure clear financial management responsibilities and mutual expectations. We continue to be committed to the Finance Academy, developing financial management capabilities for finance business partners, budget holders, councillors and all those engaged in financial activity. 2025/26 Budget Accountability Statements have been committed to by all Accountable Budget Owners in respect of both capital and revenue budgets.

We have strong governance arrangements in place whereby the financial position for revenue and capital, including financial risks and associated mitigations, are discussed monthly at Departmental Leadership Teams, Corporate Leadership Team and Cabinet. Capital spending has its own robust governance arrangements in place. All capital programmes of work undertaken by the Council form part of one of three Strategic Capital Groups (SCG) which meet on a monthly basis to discuss and approve business cases within their delegation and project and programme delivery. Programmes outside of SCG delegation are discussed at the council-wide monthly Capital Programme Panel which contains representation from each SCG and specific project/programme managers to discuss topics of relevance and then go onto Cabinet where required.

In addition to delivering services within a balanced budget, the Council needs to consider the medium-term financial outlook beyond 2025/26. With little clarity on the Council's funding in the medium term, our working

assumption is that financial resources will continue to be constrained. This, coupled with the impact of Local Government Reorganisation, places an onus on the Council to continue to consider issues of medium-term financial sustainability as a priority, in order to ensure the stable provision of services both for the remaining term of Surrey County Council and that of future unitary authorities into the medium term.

## **Workforce and Culture**

The People Strategy Delivery Plan for 2024/25 was revised and included 12 core programmes of work, reflecting the cultural outcomes of the People Strategy. A number of successful projects were completed in 2024/25, including the tender and procurement of a new Learning Management System to be implemented in the Summer of 2025, the procurement and set up of a new 'Speaking Up Service' to complement the existing Whistleblowing process for employees to raise concerns in a confidential manner.

Progress of the Delivery Plan workstreams was reported to the People Strategy Performance Board and then directly to the Corporate Leadership Team, as the new Chief Executive adopted a new Corporate Leadership structure in September 2024, which included the Director of People & Change as a direct report.

A significant amount of work was completed promoting Career Development, in response to feedback from employees within the staff networks and through the Pulse Survey and Exit Survey engagement campaigns with regards to a lack of career progression opportunities. The work included a new core skills learning and development programme and the roll out of a new leadership and management training programme to support High Performing Teams. This was also supported by a new Performance Management framework, which included the logging of performance conversation completion and final year ratings on the core HR system, MySurrey.

A new Job Evaluation Scheme was adopted to support a potential move onto National Pay terms and conditions from 1 April 2026 (subject to final approval by the People, performance and development Committee in November 2025). The Council will mirror the National Joint Council pay terms from April 2025, in agreement with the Surrey Trades Unions partners. Surrey County Council has been on local pay terms and conditions since 1997, but for the past 2 or 3 years these local arrangements no longer provided parity with National Pay, meaning some levels of pay were not competitive within Local Government.

Voluntary Turnover slowed significantly across 24/25, reducing to below 10% as an average. This coupled with ongoing Recruitment Controls meant that there was a slowing of new joiners to the Council. The demographics of the workforce in relation to protected characteristics have remained relatively static. An exception to this is within employees who are happy to share they have a disability, which has increased significantly up to over 8% of the workforce. This is well supported by the Reasonable Adjustments service which supports employees to fulfil their roles to the best of their ability using additional software and physical facilities to enable them to carry out their roles.

## **MySurrey**

The Unit4 (MySurrey) Stabilisation Board and supporting governance has been operational since September 2024 and replaced the BAU Steering Group. Significant progress has been made during the year in the key areas of prioritisation, with more stringent governance and marked improvement in the Internal Audit reports. A review at the end of March 2025 concluded that the objectives of the stabilisation Board had been achieved, and this phase of work could now safely close and transition the governance into the next phase of work. The Optimisation phase began in April 2025, under a refreshed terms of reference, with a focus on greater efficiency and effectiveness, and with Local Government Reorganisation in mind. The governance arrangements established have been retained including regular reporting to the Regulatory and Scrutiny Committees, Corporate Leadership Team and Lead Cabinet Member. These arrangements will endure beyond the Optimisation Phase in September 2025 to ensure robust governance for these key systems remain.

The Resources and Performance Select Committee scrutinised the programme formally in February 2025 and received an update in May 2025. The Audit and Governance Committee received a report in January 2025 and a further update on audit actions is planned for September 2025.

### **SCC company governance**

The Council has four wholly owned Local Authority Trading Companies (LATCOs); Hendeca Group Ltd, Surrey Choices Ltd, Halsey Garton Residential Ltd and Halsey Garton Property Ltd (which in turn owns Surrey Property Group Ltd). The Council also has a 50% share of Surrey and Kent Commercial Services LLP (trading as Connect 2 Surrey). Oversight of these companies is provided through the officer-led Shareholder and Investment Panel (SHIP) and Member-led Strategic Investment Board (SIB) (Cabinet Sub Committee). The Council also has minority shareholding in the companies of TRICS Consortium Ltd and UK Municipal Bonds Agency plc. SIB is responsible for appointing and removing directors, approving annual business plans, and also reviewing the overall performance of the trading companies, including their financial performance. The SIB provides an annual report to Cabinet and the Resources and Performance Select Committee also review the activities of SIB.

Risk within the largest investment (Surrey Property Group Ltd), has been a particular focus, in light of a volatile commercial property market and macro-economic factors in recent years. As a contingency in the event of an adverse event impacting the Company's ability to service all its debt to the Council, a Revolving Investment and Infrastructure Fund is already in place to mitigate any resulting revenue impact, with an amount of £8m. The Council ensures it is not overly reliant on investment income and that its overall debt level, including investments, is affordable.

Strategic reviews of some of the companies have been carried out recently and the results of these will be brought to SIB in June and July 2025 with the intention of setting a strategic direction for those companies in the remainder of SCC as an organisation. A review of governance of the companies is underway with a focus on removing conflicts of council officers and their roles on the board of companies where it comes into direct conflict with their professional role in providing advice to both SHIP and SIB. Outcomes and recommendations are expected to be brought to SIB in September 2025 after being reviewed by SHIP and any other committees.

### **Service-specific governance considerations**

#### **Children's Services**

In the Council's recent 'inspecting local authority children's services' (ILACS) inspection, undertaken in March 2025, Ofsted judged our services for children and families to be 'good' for overall effectiveness and also judged to be 'good' in each of the four individual inspection sub-judgements.

The inspection found that services have significantly improved since the Council's last inspection in 2022, commenting that 'Leaders' vision to ensure that children have a sense of belonging and positive experiences has been embraced across the workforce at every level'.

There were three recommendations for further improvement in the inspection report, and these are being embedded into the service's continuous improvement programme 'achieving excellence'. The formal post-inspection action plan has to be submitted to Ofsted by 18 August 2025.

As indicated below, the EHCP Recovery Plan has been delivered. Timeliness to issue Education Health and Care Plans has now been restored to above national average levels. Similarly, Annual Reviews are now completed within timescales in more than 75% of cases. An End-to-End Review of the Service has been undertaken to identify structural changes that will further improve service delivery and effectiveness of communication. The

service redesign goes to consultation in Summer 2025 with the changes to be implemented at the start of the new school year.

The multi-agency partnership that delivers Surrey's youth justice service anticipates a youth justice inspection in late 2025. Preparation for this inspection is embedded in the youth justice board's continuous improvement programme.

The multi-agency partnership that delivers Surrey's provision for children with additional needs and disabilities expects a follow up Area SEND Inspection in 2026. The AND Partnership incorporates improvement work since the 2023 Area SEND Inspection and preparation for the follow up inspection in its programme of service improvement and transformation. This is monitored on a six-monthly basis in meetings with the Department of Education.

### **Adult Social Care**

Claire Edgar joined as Executive Director, Adults, Wellbeing and Health Partnerships (AWHP) in October 2024. The directorate participated in two Care Quality Commission (CQC) assessments in 2024/25. Adult Social Care Operations and Commissioning was rated as 'good' whilst In-House Services were rated as 'requires improvement'. A CQC improvement plan is in place with progress being monitored by the Practice Assurance Board.

AWHP worked diligently to reduce a budget pressure of over £7m that carried over from the previous year to an overspend of only £2.7m (0.5%) by 2024/25 year end - this included over-achieving against Adult Social Care's £22.3m efficiency target. The directorate contributed to the Council's proposal for Devolution and Local Government Reorganisation (LGR) in Surrey and established workstreams which through the course of 2025/26 will prepare AWHP for LGR.

AWHP continued to implement an ambitious transformation and improvement programme in 2024/25 designed to ensure better outcomes for our residents and to manage our budget effectively. Key elements of this programme included:

- A diagnostic giving insight into the challenges ahead - in response we have focused efforts to reduce demand and waiting times for allocation, enhance reablement services, develop a Technology Enabled Care and Homes strategy and continue our focus on prevention.
- Work on the redesign of our front door operating model and workforce strategy to help manage demand more effectively and improve outcomes for those in need of care and support – this will be rollout in 2025/26.
- Delivery of the safeguarding improvement plan and a continued focus to reduce the waiting list and waiting time for Deprivation of Liberty Safeguards, although this remains an area of risk for the Council.
- Governance arrangements were strengthened to support decision making and assurance.
- Significant progress was made in the Right Homes Right Support programme, together with wider market shaping and commissioning transformation.
- Partnership working with health in the Care Transfer Hubs improved the flow from hospitals and there was ongoing work to improve services for unpaid carers.

### **Regeneration projects**

Surrey County Council are responsible for several large infrastructure projects that are designed with specific purposes in mind, including the regeneration of local towns (such as the Farnham Infrastructure Programme) or



the facilitation of improved traffic flow and mitigation for housing development (such as the A320 improvement project). These are funded from different sources and sometimes are funded from multiple sources such as Homes England, Department for Transport or the Councils own funds.

River Thames Scheme governance arrangements are formalised on the basis that both the Environment Agency (EA) and Surrey County Council (SCC) are joint clients for the scheme and are secured by a bespoke Collaboration Agreement 1 (CA1) between the EA and SCC, which outlines responsibilities for funding and delivering the scheme. The CA principles were approved by SCC Cabinet in 2021 to establish governance and decision making on RTS and terms for investment.

The key principles of the governance are a scheme of delegation, with Project Sponsors empowered to act on behalf of their respective organisations; project and programme boards that report into the Councils Capital Programme Panel; Cabinet decisions based on agreed thresholds and reporting of project information through a single Project Management Office (PMO) managed within the Place Directorate to enable a single source of the truth in reporting.

To support the above, there is a staged approach to delivery, with clear Gateways to control delivery based on industry standards, regular briefings with Cabinet members, along with scheduled meetings with local members and stakeholders as appropriate. Regular reports to Cabinet when a decision is required from Elected Members.

## **Governance Systems Assurance**

### **Corporate governance systems**

A new performance assurance framework has been introduced which standardises the Council's approach and ensures regular consistent performance insights are available. In turn this should strengthen performance assurance for Members and supports clear accountability for performance against the council's priorities. The approach enables better transparency around our performance and better understanding of our performance vs key comparators. It also supports a more streamlined way of presenting performance insights to Members and reduces duplication.

Performance insights are discussed quarterly at service-level Performance Outcomes Groups (POGs) who escalate key issues up to directorate-level Performance Outcomes Boards (POBs). Cabinet Members attend the POB(s) related to their portfolio. From here the key issues, and Performance Assurance measures showing progress/trends against our Organisation Strategy Priority Objectives, are discussed at CLT POB. iCab discuss both performance reports before they move to the public arena and are reviewed at Cabinet and then scrutinised at each of the council's 4 Select Committees.

The Council's Risk Management Strategy has been reviewed during the year and was approved by the Audit and Governance Committee in September 2024. The Corporate Risk Register is reviewed monthly by the Corporate Leadership Team and quarterly by Cabinet. There is also a 6-monthly review of the risk management arrangements by the Audit and Governance Committee.

The Council's External Auditor's report on value for money published in February 2025, which looked at the year 2023/24, identified no significant risks or weaknesses, and no matters to report by exception on the Council's value for money arrangements.

The Council's financial management arrangements during 2024/25 fully complied with CIPFA's Statement on "The Role of the Chief Finance Officer" (CIPFA, 2010). The interim Executive Director of Finance and Corporate Services and the Deputy Chief Executive and Executive Director of Resources (s151) met their financial responsibilities during the year and ensured financial management arrangements were in place. They reported directly to the Chief Executive and had regular contact with the Leader and key Members, Monitoring Officer, Chief Internal Auditor and other Executive Directors.

An assessment of compliance with the CIPFA Financial Management Code was undertaken during the year. The review concluded that the Council demonstrated overall compliance with the standards and as a result of the

focus on financial management capabilities, the Council has improved its budget accountability arrangements and further improvements continue to be made. Evidence could be strengthened for a small number of indicators, including long term sustainability and medium-term scenario planning.

A full self assessment review was completed during the year against the seven best value themes in the new statutory guidance ‘Best Value Standards and Intervention’. The review provided assurance across all the themes and for areas that were not fully met, provided assurance that improvement activity was currently being undertaken.

The Chief Internal Auditor has provided Reasonable Assurance that the council has in place an adequate and effective framework of governance, risk management and internal control for the period 1 April 2024 to 31 March 2025. Providing an overall opinion for the year has been challenging in as far as the early part of 2024/25 saw a number of audit reports of lower assurance being issued, particularly (but not exclusively) in the MySurrey space, which highlighted significant control weaknesses. However, the latter half of the year has seen the control environment strengthened in many of these areas (with follow-up audits being issued of higher assurance), together with a general increase in the number of audits of reasonable and substantial assurance, particularly in the final quarter. Whilst the findings of our work make for a more challenging determination between reasonable and partial assurance, the evident improvement in control and positive management engagement with our reports has enabled us to conclude reasonable assurance for the overall year. A significant factor influencing this opinion has been the way in which the management has responded to weaknesses identified within the MySurrey control environment, particularly in terms of the scale and pace with which action has been taken in response to internal audit findings.

The Council’s governance arrangements for 2024/25 are regarded as fit for purpose and are in accordance with the governance framework shown in Annex A. The Council is committed to maintaining these arrangements and ensuring that the improvements required are prioritised and sufficiently resourced. The action plans below show progress on the improvement areas identified last year and the areas for improvement this year.

#### 2023/24 Annual Governance Statement Action Plan – Follow Up

Issue identified during 2023/24	Action taken during 2024/25
<b>Children’s Services</b>	<ul style="list-style-type: none"> <li>• The Family Justice Trailblazer project has progressed as planned and is scheduled for closure at the end of March 2025. Bitesize court skills training was delivered to social workers, with the training content now permanently available on the CFLL Practitioner Hub and SharePoint site.</li> <li>• The new Adolescent Service was formally launched in June 2024. Both Adolescent Partnership Launch Events were held successfully in late-2024, receiving positive feedback from system partners. The project was approved for closure by the Family Resilience and Safeguarding Programme Board in December 2024, as its objectives were successfully achieved within the agreed project timeline.</li> <li>• The Families First model was formally launched in July 2024 through a series of events and comms initiatives. The new service is now fully operational, with new Families First principles underpinning the service framework. It is anticipated that the formal launch of the new Foster Carer’s Charter and details of the measurement tool will take place during Foster Care Fortnight in May 2025. Moving forward the monitoring and delivery of the Charter will transfer to the Corporate Parenting Board to ensure there is wide understanding and adherence to the service wide objectives.</li> <li>• We have joined forces with other councils from across the South East to form the Fostering South East Hub.</li> <li>• Three new homes as part of the Children’s Residential Homes estate continue to have a high level of occupancy, in addition, two new homes have been purchased, three are under offer and one is still being searched for.</li> </ul>

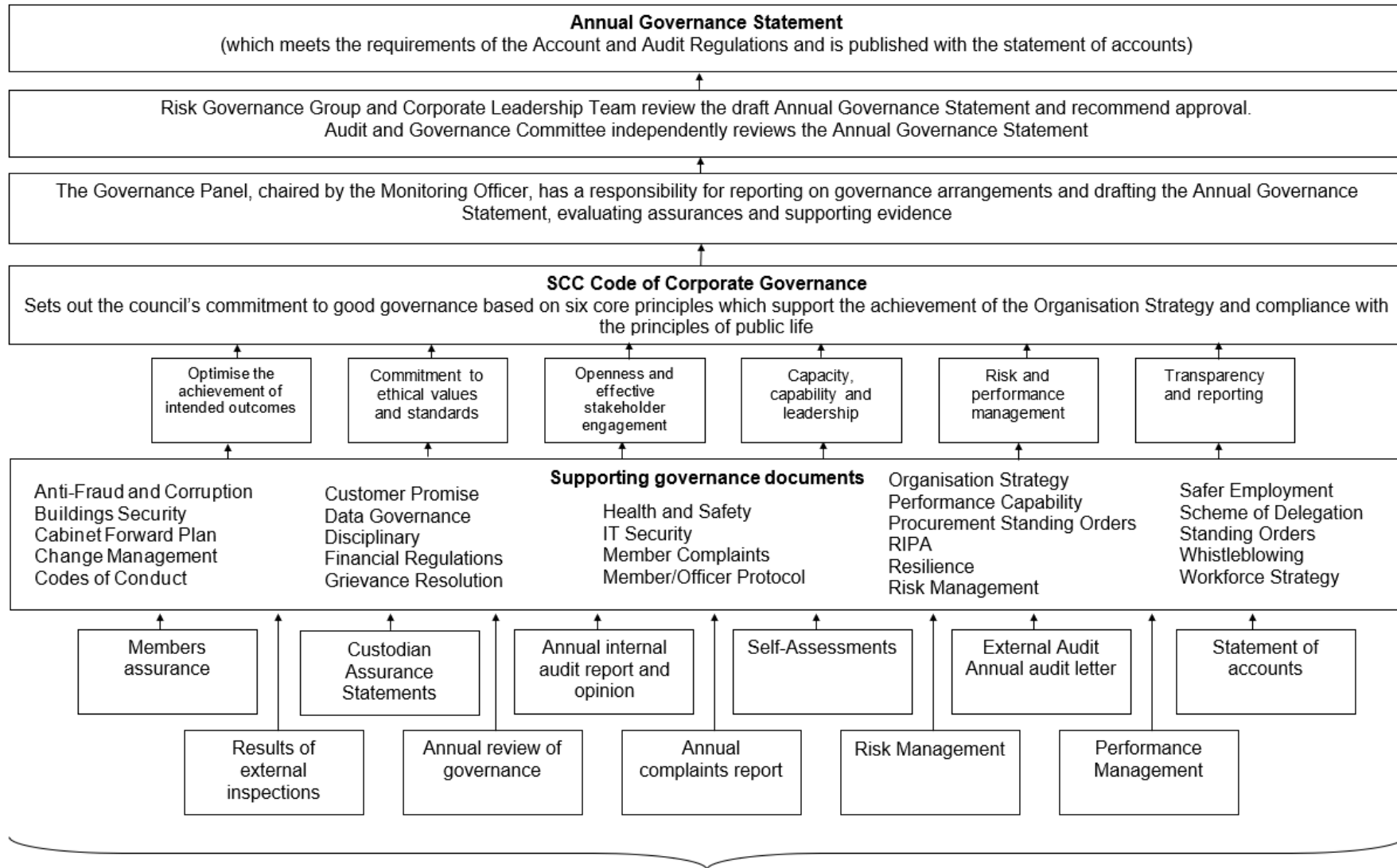
Issue identified during 2023/24	Action taken during 2024/25
	<ul style="list-style-type: none"> <li>• The Children's Single Point of Access (CSPA) project is due to finish in October 2025.</li> <li>• An improved early help offer has been developed in the Children with Disabilities service.</li> </ul>
<b>Special Educational Needs</b>  To improve SEND service	<ul style="list-style-type: none"> <li>• The EHCP recovery plan is now delivered.</li> <li>• As of 27 February 2025, 52 of the 81 committed capital projects are completed.</li> <li>• A 'You Said We Did' document was published in October 2024 capturing achievements from the first 3 years of the All Age Autism strategy implementation.</li> <li>• A KPI dashboard has been developed and is shared with partners through the AND Partnership Board.</li> <li>• A SEND Sufficiency project board was established in February 2025.</li> </ul>
<b>Home to School Travel Assistance</b>	A member-led Oversight Group has been established as well as a new CFL Finance and Opportunities Board, which specifically looks at the budget for HTSTA.
<b>Adult Social Care</b>	<ul style="list-style-type: none"> <li>• An improvement plan is in place to monitor progress against areas for development identified in the CQC assessment, with an update to Cabinet in July 2025.</li> <li>• Devolution and Local Government Reorganisation (LGR) workstreams set up to prepare AWP for LGR.</li> <li>• Work continues to respond to the recommendations arising from the diagnostic, including enhancing reablement services, progressing the Right Homes Right Support programme, developing a Technology Enabled Care and Homes strategy, continuing our focus on prevention.</li> <li>• We are testing proposals for the AWP front door operating model and workforce strategy, for implementation in 2025/26.</li> <li>• Continued focus on the safeguarding improvement plan and to reduce the waiting list and waiting time for Deprivation of Liberty Safeguards.</li> <li>• On-going partnership working with health in the Care Transfer Hubs to improve the flow from hospitals and services for unpaid carers.</li> </ul>
<b>MySurrey</b>	<p>The Unit4 (MySurrey) Stabilisation work has been undertaken in 6 main categories – robust governance, Audit Actions, system control measures, faults and system fixes, data, and collaboration. Significant progress has been made in each area, and is evidence led. This included establishing a robust contract management process and programme governance, a complete technical review of the original specification against current system delivery, effective strategic and operational board structures, transparent and regular reporting to key stakeholders, and system upgrades that have ensured we are able to access the most current version of the system applications.</p> <p>Senior officers have engaged with the supplier (Unit 4) on a weekly basis to progress the resolution of the outstanding system faults and issues. As a result, the HR Help desk tickets reduced from 1500 to 50 (well within normal range), long standing issues reduce from 15 to 3 (with resolution planned for the first quarter for the remaining 3).</p> <p>Towards the end of 2024, several Internal Audit reports identified control weaknesses. The areas have now been reaudited with Substantial Assurance or Reasonable Assurance opinions. The relationship with Unit4 continues to strengthen and will continue to be a priority area to ensure we are exercising proper accountability for performance on both sides of the contract.</p>

## 2024/25 Annual Governance Statement Action Plan

Issue identified during 2024/25	Action to be taken during 2025/26
<b>Devolution and Local Government Reorganisation</b>	<p>Mobilise the D&amp;LGR programme to oversee and deliver the changes required. Establish formal governance and programme management arrangements to be taken forward into new shadow authorities.</p> <p>Define and implement the approach for the Shadow Authority elections and setup of the Shadow Authorities from April 2026.</p> <p>Focus on the 'discovery' and 'design' phases of the programme:</p> <p>Discovery (April – August 2025) - baselining the 'as-is' including people, process and technology.</p> <p>Design (September 2025 – March 2026) - developing options for service design including the implications of disaggregating services for decisions by the Shadow Authorities.</p>
<b>MySurrey</b>	<p>The optimisation phase aims to ensure that we realise the efficiencies originally envisaged. This work will be reviewed and prioritised with Local Government Reorganisation in mind and to ensure we are focussed on a safe and legal transition into new unitary arrangements first and foremost.</p>

Tim Oliver  
Leader of the Council  
July 2025

Terence Herbert  
Chief Executive  
July 2025



All these sources and others provide assurance on the adequacy and effectiveness of our controls over key risks

## 1.9 FIREFIGHTERS PENSION FUND

The fund accounts set out below do not take account of obligations to pay pensions and benefits which fall due after the end of the scheme year:

2022/23 £000	Note	Firefighters' pension fund account	2024/25 £000
		Contributions Receivable:	
(5,759)	2	Contributions receivable from employer (normal)	(7,366)
(2,603)	2	Contributions receivable from employees	(2,548)
-	4	Individual transfers in from other schemes	-
(222)	2	Ill Health Charges	(193)
<b>(8,584)</b>			<b>(10,108)</b>
		Benefits payable	
17,913	3	Pensions	19,225
1,778	3	Commutations and lump sum retirement benefits	4,218
-	3	Lump sum death benefits	-
65	4	Payments to and on account of leavers	8
<b>19,755</b>		<b>Total amounts payable</b>	<b>23,450</b>
<b>11,172</b>		<b>Net amount receivable for the year before top-up grant</b>	<b>13,343</b>
(9,940)	5	Top-up grant received from Home Office	(14,119)
(1,232)	5	Top-up grant still owing from Home Office	<b>776</b>
<b>(11,172)</b>		<b>Net amount payable / receivable for the year</b>	<b>(13,343)</b>
		<b>Net Asset Statement</b>	
<b>31 March 2024 £000</b>			<b>31 March 2025 £000</b>
		Current assets:	
-		Cash & cash equivalents	<b>776</b>
<b>1,232</b>		Pension top-up grant receivable from Home Office	-
<b>1,232</b>			<b>776</b>
		Current liabilities:	
(1,232)		Cash overdrawn	-
-		Pension top-up grant payable to Home Office	<b>(776)</b>
<b>(1,232)</b>			<b>(776)</b>

## **Note 1 – General principles**

### **Legal status**

The Firefighters' Pension Fund is administered by Surrey County Council; it falls within the jurisdiction of the Council's chief finance officer for certification prior to being submitted for approval to the Audit and Governance Committee. It is also subject to the council's statutory audit report which is issued after approval from the Audit and Governance Committee has been given.' and 'The operation of the pension fund for authorities administering the firefighters' pension scheme in England is controlled by the Firefighters' Pension Scheme (Amendment) (England) Order 2006 (SI 2006/1810). Since 1st April 2006, the Council has administered (the 1992, 2006 and 2015 firefighters' pension) schemes from a separate local fire-fighter pension fund and therefore the firefighters' pension fund does not form part of the Council's balance sheet.

### **Fund operations**

Employee contributions, new employer's contributions and transfer values received are paid into the pension fund, from which pension payments and other benefits are paid. The fund is topped up by Government grant if the contributions are insufficient to meet the cost of pension payments with any surplus recouped by central government and in that way the fund is balanced to nil each year. The underlying principle is that employer and employee contributions together will meet the full cost of pension liabilities being accrued in respect of currently serving employees while Central Government will meet the costs of retirement pensions in payment, net of employee and employer contributions.

As there are not any investment assets built up to meet these pension liabilities, cash, net of contributions from active members and government grants, has to be generated to meet pension payments as they fall due. When accounting for the cost of retirement benefits the liability is recognised and reported in the Council's cost of services when pensions are earned by employees, rather than when the benefits are eventually paid as pensions. The council's actuary based their calculations on future pension increases being linked to the consumer prices index (see note 38 of the Council's statement of accounts for details of these amounts).

Estimating the net liability to pay pensions depends upon a number of complex judgements relating to salary increase projections, changes in retirement ages and mortality, expected returns on pension fund assets and the discount rate used for financial modelling. A sensitivity analysis carried out by the actuary revealed that a 0.5% decrease in the discount rate assumption would result in an increase in the pension liability of £33.3m.

### **Significant accounting policies**

The firefighters' pension fund account is prepared in accordance with the accounting policies as set out in the Chartered Institute Public Finance and Accountancy Code of Practice on Local Authority Accounting in the United Kingdom. The account summarises the transactions of the scheme and the net assets. Normal contributions, both from the members and from the employer which are accounted for on an accruals basis at the percentage rate recommended by the fund actuary in the payroll period to which they relate. The firefighters' schemes are prescribed by statute as unfunded defined benefit final salary schemes, the benefits of which are defined and guaranteed in law in accordance with the concept of the Council as a going concern.

## **Note 2 - Contributions receivable**

Contributions represent the total amounts receivable from the Council and the pensionable employees. Employer contributions are determined by the scheme actuary (currently the Government Actuary's Department) during the scheme valuation process. Following the 2020 valuation of the Firefighters' Pension Schemes, the contribution rate from April 2024 is 37.6% for the 2015 Scheme. As

the legacy schemes closed to future accrual on 31 March 2022 these contribution rates are no longer in force. The council is required to make payments into the pension fund in respect of ill health retirements when they are granted. No provision has been made for employee and employer contributions for sums due on pay awards not settled.

**Note 3 - Benefits and refunds**

Benefits and refunds are accounted for in the year in which they become due for payment.

**Note 4 - Transfer values**

Transfer values are those sums paid to or received from other pension schemes and the firefighters' pension scheme outside England for individuals and relate to periods of previous pensionable employment. Transfer values received and transfer values paid are accounted for on a receipts and payments basis.

**Note 5 – Top up grant**

The fund was topped up by Government grants of £13.3m in 2024/25 (£11.2m in 2023/24) as contributions were insufficient to meet the cost of pension payments due for the year. £14.1m was received in year leaving an outstanding balance of £0.8m due back to the government (£1.2m in 2023/24 due from government).



## **Pension Fund Accounts 2024/25**

Note: The accounts on the following pages are unaudited. Figures presented therefore remain subject to further review and amendment.

## Surrey Pension Fund Accounts 2024/25 (Unaudited)

### Fund Account

£000	Note	2024/25	2023/24
Contributions receivable	7	226,083	213,194
Transfers in	8	32,969	23,413
<b>Contributions Sub-total</b>	-	<b>259,052</b>	<b>236,607</b>
Benefits payable	9	(226,695)	(216,611)
Payments to and on account of leavers	10	(50,115)	(30,675)
<b>Benefits Sub-total</b>	-	<b>(276,810)</b>	<b>(247,286)</b>
<b>Net additions from dealings with members</b>	-	<b>(17,758)</b>	<b>(10,679)</b>
Management expenses	11	(13,209)	(13,379)
<b>Net additions including fund management expenses</b>	-	<b>(30,967)</b>	<b>(24,058)</b>
<b>Return on investments</b>	-	-	-
Investment income	12	48,377	37,997
Taxes on income	-	(403)	(491)
Profit and (losses) on disposal of investments and changes in the value of investment	17	207,696	559,901
<b>Net return on investments</b>	-	<b>255,670</b>	<b>597,407</b>
<b>Net increase in the net assets available for benefits during the year</b>	-	<b>224,703</b>	<b>573,349</b>
<b>Opening net assets of the scheme</b>	-	<b>5,864,745</b>	<b>5,291,396</b>
<b>Closing net assets of the scheme</b>	-	<b>6,089,448</b>	<b>5,864,745</b>

## Net Assets Statement

£000	Note	31 March 2025	31 March 2024
Investment assets	14	6,037,983	5,818,738
Investment liabilities	14	(744)	(15,238)
<b>Total net investments</b>	-	<b>6,037,239</b>	<b>5,803,500</b>
Current assets	21	55,891	70,018
<b>Total assets</b>	-	<b>6,093,130</b>	<b>5,886,100</b>
Current liabilities	22	(3,682)	(8,773)
<b>Net assets of the fund available to fund benefits at the end of the reporting period</b>	-	<b>6,089,448</b>	<b>5,864,745</b>

**Note:** The Fund's financial statements do not take account of liabilities to pay pensions and other benefits after the period end. The actuarial present value of promised retirement benefits is disclosed at Note 20.

## Notes to the Accounts

### 1. Description of the Fund

The Surrey Pension Fund ('the Fund') is part of the Local Government Pension Scheme (LGPS) and is administered by Surrey County Council. The Surrey Pension Fund is the reporting entity.

#### (i) General

The scheme is governed by the Public Service Pensions Act 2013. The Fund is administered in accordance with the following secondary legislation:

- The Local Government Pension Scheme Regulations 2013 (as amended)
- The Local Government Pension Scheme (Transitional Provisions, Savings and Amendment) Regulations 2014 (as amended)
- The Local Government Pension Scheme (Management and Investment Funds) Regulations 2016

It is a contributory defined benefit pension scheme administered by Surrey County Council to provide pensions and other benefits for pensionable employees of Surrey County Council, the borough and district councils in Surrey and a range of other scheduled and admitted bodies within the county area. Teachers, police officers and firefighters are not included as they come within other national pension schemes. The Fund is overseen by the Surrey Pension Fund Committee, which is a committee of Surrey County Council.

#### (ii) Membership

Membership of the LGPS is voluntary and employees are free to choose whether to join the scheme, remain in the scheme or make their own personal arrangements outside the scheme.

Organisations participating in the Surrey Pension Fund include:

- Scheduled bodies, which are local authorities and similar bodies whose staff are automatically entitled to be members of the Fund.
- Admitted bodies, which are other organisations that participate in the Fund under an admissions agreement between the Fund and the relevant organisation. Admitted bodies include voluntary, charitable and similar bodies or private contractors undertaking a local authority function following outsourcing of services to the private sector.

Membership details are set out below:

<b>Membership Details</b>	<b>31 March 2025</b>	<b>31 March 2024</b>
Number of employers	406	355
<b>Employees in scheme</b>	<b>31 March 2025</b>	<b>31 March 2024</b>
Surrey County Council	15,046	16,101
Other Employers	21,421	20,275
Total Employees in the Scheme	<b>36,467</b>	<b>36,376</b>
<b>Pensioners</b>	<b>31 March 2025</b>	<b>31 March 2024</b>
Surrey County Council	16,599	15,947
Other Employers	15,685	14,997
Total Pensioners	<b>32,284</b>	<b>30,944</b>
<b>Deferred Pensioners</b>	<b>31 March 2025</b>	<b>31 March 2024</b>
Surrey County Council	33,827	35,953
Other Employers	27,209	27,062
Total Deferred Pensioners	<b>61,036</b>	<b>63,015</b>
<b>Total Number of Members</b>	<b>129,787</b>	<b>130,335</b>

### **(iii) Funding**

Benefits are funded by contributions and investment earnings. Contributions are made by active members of the Fund in accordance with the Local Government Regulations 2013 as disclosed in the introduction and ranged from 5.5% to 12.5% of pensionable pay for the financial year ending 31 March 2025. Employers' contributions are set following triennial actuarial funding valuations. The last such valuation was at 31 March 2022 and new rates applied from April 2023.

The employer contribution rates for 2024/25 ranged from 12.7% to 40.4% of pensionable pay.

### **(iv) Benefits**

Prior to 1 April 2014, pension benefits under the LGPS were based on final salary and length of pensionable service. From 1 April 2014, the scheme became a career average revaluation scheme, whereby members accrue benefits based on their pensionable pay in that year at an accrual rate of 1/49<sup>th</sup>. Accrued pension is updated annually in line with the Consumer Prices Index.

A range of other benefits are also provided including early retirement, ill health pensions and death benefits, as explained on [the LGPS website](#).

## 2. Basis of preparation

The Statement of Accounts summarises the Fund's transactions for the 2024/25 financial year and its position at the year end at 31 March 2025. The accounts have been prepared in accordance with the Code of Practice on Local Authority Accounting in the United Kingdom (the Code) which is based upon International Financial Reporting Standards (IFRS), as amended for the UK public sector.

Paragraph 3.3.1.2. of the Code requires disclosure of any accounting standards issued but not yet adopted. This requirement applied to accounting standards that come into effect for financial years commencing on or before 1 January of the financial year in question (i.e. on or before 1 January for 2024/25). For this disclosure the standards introduced by the 2024/25 Code include:

6. IFRS 16 Leases issued in January 2016
7. Classification of Liabilities as Current or Non-current (Amendments to IAS 1) issued in January 2020
8. Lease Liability in a Sale and Leaseback (Amendments to IFRS16) issues in September 2022
9. Non-current Liabilities with Covenants (Amendments to IAS 1) issued in October 2022
10. International Tax Reform: Pillar Two Model Rules (Amendments to IAS 12) issued in May 2023
11. Supplier Finance Arrangements (Amendments to IAS 7 and IFRS 7) issued in May 2023

Implementation of the above accounting standards is not expected to have a material impact or is not applicable to the pension fund.

The accounts summarise the transactions of the Fund and report on the net assets available to pay pension benefits. The accounts do not take account of obligations to pay pensions and benefits which fall due after the end of the financial year. The actuarial present value of promised retirement benefits valued according to the International Accounting Standard (IAS) 26 is disclosed at note 20 of these accounts.

These accounts have been prepared on a going concern basis. The liabilities of the pension fund are ultimately backed by the employing organisations within the Fund including government bodies with tax raising powers.

The fund has not received any requests from employers for a contribution deferral and continues to receive contributions from all employers in line with the rates set in 2022 actuarial valuation.

The Fund's cashflow monitoring shows that the cashflows from dealing with members is neutral and is expected to become cashflow negative by 2028.

Even if the cashflow position from dealing with members turns negative the Fund generates investment income that can also be used to pay pensions without the need to sell assets at a potentially suboptimal time. The Fund has a level of assets that would be able to cover pension payments for over a decade at current pension payment levels even if no further income was received.

The Fund is subject to an actuarial valuation every three years so any deterioration in the funding position leading up to the valuation would be factored in when setting contribution rates for employers to ensure the fund is able to meet all its future obligations. The funding level of the Pension Fund as assessed by the Fund's actuary at the 2022 valuation was 102%. Therefore, management are assured the pension fund remains a going concern.

### **3. Summary of significant accounting policies**

#### **Fund account – revenue recognition**

##### **(i) Contribution income**

Normal contributions, both from the members and from the employer, are accounted for on an accruals basis in the payroll period to which they relate.

Employers' augmentation contributions and pension strain contributions are accounted for in the period in which the liability arises. Any amount due in year but unpaid will be classed as a current financial asset. Contributions due for forthcoming periods are not represented within the financial statements.

##### **(ii) Transfers to and from other schemes**

Transfer values represent the amounts received and paid during the year for members who have either joined or left the Fund during the financial year and are calculated in accordance with the Local Government Pension Scheme Regulations.

Transfers in and out of the Fund are accounted for when received or paid, which is normally when the member liability is accepted or discharged. Transfers in from members wishing to use the proceeds of their additional voluntary contributions to purchase scheme benefits are accounted for on a receipts basis and are included within transfers in.

Bulk (group) transfers are accounted for in accordance with the terms of the transfer agreement.

### **(iii) Investment income**

- Interest income is recognised in the Fund account as it accrues using the effective interest rate of the financial instrument as at the date of acquisition or origination. Income includes the amortisation of any discount premium, transaction costs or other differences between the initial carrying amount of the instrument and its amount at maturity calculated on an effective interest rate basis.
- Dividend income is recognised on the date the shares are quoted as ex-dividend. Any amount not received by the end of the reporting period is disclosed in the net asset statement as a current financial asset.
- Distributions from pooled funds are recognised at the date of issue. Any amount not received by the end of the reporting period is disclosed in the net asset statement as a current financial asset.
- Changes in the value of investments (including investment properties) are recognised as income and comprise all realised and unrealised profits/losses during the year.
- Distributions and drawdowns from private equity partnerships are accounted for according to guidance from the private equity manager as to the nature of the distribution or drawdown. Income and purchases and sales are recognised at the date the capital call or distribution falls due.

### **Fund account – expense items**

#### **(iv) Benefits payable**

Pensions and lump sum benefits payable include all amounts known to be due as at the end of the financial year. Any amounts due but unpaid are disclosed in the net asset statement as current liabilities.

#### **(v) Management expenses**

The Fund discloses its management expenses in line with the CIPFA guidance Accounting for Local Government Pension Scheme Management Expenses (2016), as shown below. All items of expenditure are charged to the Fund on an accruals basis as follows:



- **Administrative expenses:** Pension administrative expenses reflect the costs incurred in the payment of pensions and other benefits, the maintenance of member records and provision of scheme and entitlement information. Costs incurred in relation to specific employers are recharged to those individual organisations and therefore excluded from the accounts. All administration expenses are accounted for on an accruals basis. The relevant staffing costs of the pension administration team are recharged to the Fund. Management, accommodation and other overheads are apportioned to the Fund in accordance with council policy.
- **Investment management expenses:** All investment management expenses are accounted for on an accruals basis. Fees of the external investment managers and custodian are agreed in the respective mandates governing their appointments. Broadly, these are based on the market value of the investments under management and therefore increase or reduce as the value of these investments change.
- **Oversight and governance expenses:** Governance costs reflect those expenses which fall outside the parameters of administrative or investment expenses. All oversight and governance expenses are accounted for on an accruals basis with associated staffing and overhead costs apportioned in accordance with council policy.

#### **(vi)Taxation**

The Fund is a registered public service scheme under section 1 (1) of the Schedule 36 of the Finance Act 2004 and as such is exempt from UK income tax on interest received and from capital gains tax on the proceeds of investments sold. Income from overseas investments may be subject to withholding tax in the country of origin. Irrecoverable tax is accounted for as a fund expense as it arises. Tax on income due but unpaid at the end of the year is reported as a current liability.

### **Net assets statement**

#### **(vii)Financial assets**

All investment assets are included in the financial statements on a fair value basis as at the reporting date. Loans and receivables are held at amortised cost. A financial asset is recognised in the net assets statement on the date the Fund becomes party to the contractual acquisition of the asset. From this date any gains or losses arising from changes in the fair value of the assets are recognised by the Fund.

Surrey Pension Fund is a partner fund of Border to Coast Pensions Partnership. Each Partner Fund invested in Class A and B Shares at a cost (transaction price) of £1 and £1,181,818 respectively. This investment has been valued at cost and will continue to be, as the fair value of these assets cannot be reliably estimated.

### **(viii) Foreign currency transactions**

Dividends, interest and purchases and sales of investments in foreign currencies have been accounted for at the spot rate on the date of transaction. End-of-year spot market exchange rates are used to value cash balances held in foreign currency bank accounts, market values of overseas investments and purchases and sales outstanding at the end of the reporting period.

### **(ix) Derivatives**

The Fund uses derivative financial instruments to manage its exposure to specific risks arising from its investment activities. The Fund does not hold derivatives for speculation purposes.

Derivative contract assets are fair valued at bid prices and liabilities are fair valued at offer prices. Changes in fair value of derivative contracts are included in the change in market value.

The value of futures contracts is determined using exchange prices at the reporting date. Amounts due from or owed to the broker are the amounts outstanding in respect of the initial margin and variation margin.

The future value of forward currency contracts is based on the market forward exchange rates at the year-end date and determined as the gain or loss that would arise if the outstanding contracts were matched at the year end with an equal and opposite contract.

### **(x) Cash and cash equivalents**

Cash comprises cash in hand and demand deposits and includes amounts held by the Fund's external managers. All cash balances are short-term, highly liquid investments that are readily convertible to known amounts of cash and are subject to minimal risk of changes in value.

### **(xi) Loans and receivables**

Financial assets classed as amortised cost are carried in the net asset statement at the value of outstanding principal receivable at the year-end date plus accrued interest.

### **(xii) Financial liabilities**

The Fund recognises financial liabilities at fair value as at the reporting date. A financial liability is recognised in the net asset statement on the date the Fund becomes party to the liability. From this date any gains or losses arising from changes in the fair value of the liability are recognised by the Fund.

#### **(xiii) Actuarial present value of promised retirement benefits**

The actuarial present value of promised retirement benefits is assessed on a triennial basis by the scheme actuary in accordance with the requirement of IAS 26 and relevant actuarial standards.

As permitted under the Code, the Fund has opted to disclose the actuarial present value of promised retirement benefits by way of a note to the net asset statement.

#### **(xiv) Additional voluntary contributions**

Surrey Pension Fund provides an additional voluntary contributions (AVC) scheme for its members, the assets of which are invested separately from those in the pension fund. The Fund has appointed Prudential as the AVC provider. A small number of members remain with a previous provider Equitable Life. AVCs are paid to the AVC provider by employees and are specifically for providing additional benefits for individual contributors. Each AVC contributor receives an annual statement showing the amounts held in their account and the movements in the year.

AVCs are not included in the accounts in accordance with Regulation 4(1)(b) of the Local Government Pension Scheme (Management and Investment of Funds) Regulations 2016 but are disclosed for information in a note to the accounts.

### **4. Critical judgements in applying accounting policies**

There are no critical judgements in applying accounting policies.

### **5. Sources of estimation uncertainty**

The preparation of financial statements requires management to make judgements, estimates and assumptions that affect the reported amounts. Estimates and assumptions take account of historical experience, current trends and future expectations. However, actual outcomes could be different from the assumptions and estimates made. The items in the net asset statement for which there is a significant risk of material adjustment the following year are as follows:

Item	Uncertainties	Effect if actual results differ from assumptions
<b>Private equity</b>	Private equity investments, both limited partnership and fund of funds (pooled investments), are disclosed at fair value, provided by the administrators of the funds. These investments are not publicly listed and as such there is a degree of estimation involved in the valuation. These are usually classified as Level 3 Investments.	There is more uncertainty regarding the valuation of these asset types and could potentially be subject to material adjustments. Sensitivity analysis is provided in note 16 to the accounts.
<b>Property Unit Trust</b>	Valuation techniques are used to determine the carrying amount of pooled property funds.	There is more uncertainty regarding the valuation of these asset types and could potentially be subject to material adjustments. Sensitivity analysis is provided in note 16 to the accounts.
<b>Actuarial present value of promised retirement benefits</b>	Estimation of the net liability to pay pensions depends on a number of complex judgements relating to the discount rate used, salary increase, changed in retirement age, morality rates and returns on fund assets. A firm of consulting actuaries is engaged to provide the fund with expert advice about the assumptions to be applied.	<p>The actuarial present value of promised retirement benefits at 31 March 2025 is £5,013m. The sensitivities regarding the principal assumptions used to measure the obligations are as follow:</p> <ul style="list-style-type: none"> <li>• a 0.1% p.a. reduction in the discount rate would increase the promised retirement benefits by approximately 2% or £88m</li> <li>• a 0.1%p.a. increase in salary growth would increase the promised retirement benefits by approximately £3m</li> <li>• a 0.1% p.a. increase in the pension increase rate (CPI) would increase the promised retirement benefits by approximately 2% or £85m</li> </ul>

## 6. Events after the reporting date

The Statement of Accounts is adjusted to reflect events after the balance sheet date, both favourable and unfavourable, that occur between the end of the reporting date and the date when the Statement of Accounts is authorised for issue. Adjustments are made that provide evidence of conditions that existed at the end of the reporting period unless deemed insignificant to the true and fair value of the Fund's assets and liabilities. Those events taking place after the date of authorisation for issue will not be reflected in the statement of accounts.

There are no events after the reporting date that needs to be disclosed as part of the financial statement.

## 7. Contributions receivable

### By Category

£000	2024/25	2023/24
<b>Total Employees' Contributions</b>	<b>54,216</b>	<b>51,833</b>
Normal contributions	138,927	132,052
Deficit recovery contributions	29,936	23,544
Augmentation contributions	736	3,108
<b>Total Employers' Contributions</b>	<b>169,599</b>	<b>158,704</b>
Other contributions	2,268	2,657
<b>Total Contributions Receivable</b>	<b>226,083</b>	<b>213,194</b>

### By Employer

£000	2024/25	2023/24
Administering authority	95,337	85,537
Scheduled bodies	126,404	121,854
Admitted bodies	2,074	3,146
Other	2,268	2,657
<b>Total</b>	<b>226,083</b>	<b>213,194</b>

## 8. Transfers in from other pension funds

£000	2024/25	2023/24
Group transfers	-	-
Individual transfers	32,969	23,413
<b>Total Transfers</b>	<b>32,969</b>	<b>23,413</b>

## 9. Benefits Payable

### By Category

£000	2024/25	2023/24
Pensions	(191,871)	(184,267)
Commutation and lump sum retirement benefits	(28,042)	(27,246)
Lump sum death benefits	(6,290)	(4,723)
Interest on late payment of benefits	(492)	(375)
<b>Total Benefits Payable</b>	<b>(226,695)</b>	<b>(216,611)</b>

### By Type of Employer

£000	2024/25	2023/24
Administering authority	(103,928)	(86,241)
Scheduled bodies	(108,394)	(101,035)
Admitted bodies	(14,373)	(29,335)
<b>Total Benefits Payable</b>	<b>(226,695)</b>	<b>(216,611)</b>

## 10. Payments to and on account of leavers

£000	2024/25	2023/24
Group transfers to other schemes	(49,271)	(29,884)
Refunds of contributions	(845)	(798)
Payments for members joining state schemes	2	7
<b>Total Payments</b>	<b>(50,115)</b>	<b>(30,675)</b>

## 11. Management expenses

£000	2024/25	2023/24
Administrative costs	(4,782)	(3,495)
Investment management expenses	(5,694)	(7,725)
Oversight and governance costs	(2,733)	(2,159)
<b>Total Management expenses</b>	<b>(13,209)</b>	<b>(13,379)</b>

As part of its oversight and governance costs in 2024/25, the Fund had also paid £0.5m (2023/24: £1,613k) in respect of pooling costs payable to the Border to Coast Pensions Partnership (BCPP).

### Investment management expenses

2024/25

£000	Management fees	Performance related fees	Transaction costs	Total
Equities	(1,335)	-	(204)	(1,539)
Pooled investments	(805)	-	(48)	(853)
Pooled property investments	(1,387)	-	-	(1,387)
Private equity	(1,447)	-	-	(1,447)
<b>Sub-total</b>	<b>(4,974)</b>	<b>-</b>	<b>(252)</b>	<b>(5,226)</b>
Custody and other fees	-	-	-	(468)
<b>Total</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(5,694)</b>
Oversight and Governance	-	-	-	(2,733)
<b>Total</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(8,427)</b>

## 2023/24

£000	Management fees	Performance related fees	Transaction costs	Total
Equities	(2,375)	-	(460)	<b>(2,835)</b>
Pooled investments	(1,989)	-	(546)	<b>(2,535)</b>
Pooled property investments	(989)	-	-	<b>(989)</b>
Private equity	(1,262)	-	-	<b>(1,262)</b>
<b>Sub-total</b>	<b>(6,615)</b>	-	<b>(1,006)</b>	<b>(7,621)</b>
Custody fees	-	-	-	<b>(104)</b>
<b>Total</b>	-	-	-	<b>(7,725)</b>
Oversight and Governance	-	-	-	<b>(2,159)</b>
<b>Total</b>	-	-	-	<b>(9,884)</b>

## 12. Investment income

£000	2024/25	2023/24
Income from equities	6,855	8,071
Private equity income	27,291	15,925
Pooled property investments	9,093	8,757
Interest on cash deposits	1,216	2,886
Other	3,519	2,358
<b>Total Investment income</b>	<b>47,974</b>	<b>37,997</b>

## 13. Other fund account disclosures

£000	2024/25	2023/24
Payable in respect of external audit	(121)	(99)
Payable in respect of other services	-	-
<b>Total External audit costs</b>	<b>(121)</b>	<b>(99)</b>



## 14. Investments

### Investment assets and liabilities £000

Investment assets	31 March 2025	31 March 2024
Equity	436,603	466,344
Bonds	903,098	849,554
Pooled funds: Equity unit trusts	3,288,009	3,230,195
<b>Sub-total</b>	<b>4,627,710</b>	<b>4,546,093</b>
Other investments: Pooled property investments	292,762	279,927
Other investments: Private equity	1,033,607	929,217
Derivatives	24,696	514
<b>Total net investments</b>	<b>5,978,775</b>	<b>5,755,752</b>
Cash deposits	57,053	60,828
Other investment balances	2,155	2,158
<b>Sub-total</b>	<b>6,037,983</b>	<b>5,818,738</b>
<b>Investment liabilities</b>	<b>31 March 2025</b>	<b>31 March 2024</b>
Derivatives	(744)	(3,830)
Pending Purchase	-	(11,391)
Pending Spot FX	-	(16)
<b>Total investment assets</b>	<b>6,037,239</b>	<b>5,803,500</b>

## 2 14A. Reconciliation of movements in investments and derivatives

2024/25

£000	Market value 1 April 2024	Purchases and derivative payments	Sales and derivative receipts	Change in value during the year	Market value 31 March 2025
Equities	466,344	193,841	(240,861)	17,279	436,603
Pooled investments	4,079,749	98,464	(162,481)	175,375	4,191,107
Pooled property investments	279,927	13,069	(4,236)	4,002	292,762
Private equity	929,217	228,072	(105,010)	(18,672)	1,033,607
<b>Sub-total</b>	<b>5,755,237</b>	<b>533,446</b>	<b>(512,588)</b>	<b>177,984</b>	<b>5,954,079</b>
Derivatives	(3,316)	48,859	(51,100)	29,509	23,952
<b>Sub-total</b>	<b>5,751,921</b>	<b>582,305</b>	<b>(563,688)</b>	<b>207,493</b>	<b>5,978,031</b>
Other investment balances: Cash	60,828	-	-	13	57,053
Spot FX Contracts	(16)	-	-	201	-
Other investment balances:	(11,391)	-	-	(11)	-
Accrued income/other	2,158	-	-	-	2,155
<b>Total</b>	<b>5,803,500</b>	<b>-</b>	<b>-</b>	<b>207,696</b>	<b>6,037,239</b>

2023/24

£000	Market value 1 April 2023	Purchases and derivative payments	Sales and derivative receipts	Change in value during the year	Market value 31 March 2024
Equities	485,691	244,970	(365,940)	101,623	466,344
Pooled investments	3,563,048	458,859	(420,441)	478,283	4,079,749
Pooled property investments	293,784	74,255	(67,523)	(20,589)	279,927
Private equity	795,159	237,306	(71,526)	(31,722)	929,217
<b>Sub-total</b>	<b>5,137,682</b>	<b>1,015,390</b>	<b>(925,430)</b>	<b>527,595</b>	<b>5,755,237</b>
Derivatives	22,607	24,390	(83,250)	32,397	(3,316)
<b>Sub-total</b>	<b>5,160,289</b>	<b>1,040,320</b>	<b>(1,008,680)</b>	<b>559,992</b>	<b>5,751,921</b>
Other investment balances: Cash	77,750	-	-	(143)	60,838
Spot FX Contracts	-	-	-	41	(16)
Other investment balances:	-	-	-	11	(11,391)
Accrued income/other	2,342	-	-	-	2,158
<b>Total</b>	<b>5,240,381</b>	<b>-</b>	<b>-</b>	<b>559,901</b>	<b>5,803,500</b>

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#### 4 14B. Investments analysed by fund manager

##### Investments managed by Border to Coast Pension Partnership

Fund Manager	Market value 31 March 2025 £000	%	Market Value 31 March 2024 £000	%
Border to Coast UK Equity Alpha	394,952	7	368,447	6
Border to Coast Global Equity Alpha	-	-	875,418	15
Border to Coast Global MAC	903,105	15	849,560	15
Border to Coast Global Listed Alt	57,115	1	80,072	1
Border to Coast Global Real Estate	2,822	0	-	-
Border to Coast Emerging Mkt Eq	292,940	5	285,286	5
<b>Sub-total</b>	<b>1,650,933</b>	<b>28</b>	<b>2,458,783</b>	<b>42</b>

##### Investments managed outside Border to Coast Pension Partnership

Fund Manager	Market value 31 March 2025 £000	%	Market Value 31 March 2024 £000	%
LGIM (Legal & General Investment Management)	2,543,070	42	1,621,031	28
Newton Investment Management	451,087	8	478,281	8
CBRE Global Multi-Manager	298,944	5	286,932	5
Private equity/other	1,069,253	18	961,789	17
Derivatives	23,952	-	(3,316)	-
<b>Sub-total</b>	<b>4,386,306</b>	<b>72</b>	<b>3,344,717</b>	<b>58</b>
<b>Total</b>	<b>6,037,239</b>	<b>100</b>	<b>5,803,500</b>	<b>100</b>

The table below shows investments that represent 5% or more of the net assets of the scheme.

<b>Fund Manager</b>	<b>Market value 31 March 2025 £000</b>	<b>%</b>	<b>Market value 31 March 2024 £000</b>	<b>%</b>
LGIM Future World Global Equity Index	2,209,546	37	1,306,376	23
Border to Coast Global Equity Alpha	-	-	875,418	15
Border to Coast Multi Asset Credit	903,098	15	849,554	15
Border to Coast UK Equity Alpha	394,934	6	368,429	6
<b>Total</b>	<b>3,507,578</b>	<b>58</b>	<b>3,399,777</b>	<b>59</b>

### 14C. Stock lending

Stock lending is the act of loaning a stock, derivative or other security to an investor or firm. The Fund operates a stock lending programme in partnership with the Fund custodian. As at 31 March 2025 the value of quoted securities on loan was £10.6m (£0m as at 31 March 2024) in exchange for collateral held by the Fund custodian at fair value of £11.2m (£0m as at 31 March 2024).

## 15. Analysis of derivatives

### Forward currency contracts

Forward foreign exchange contracts are over the counter contracts whereby two parties agree to exchange two currencies on a specified future date at an agreed rate of exchange. At 31 March 2025 the Fund had forward currency contracts in place with a net unrealised gain of £23.9m (net unrealised gain of (£3.3m) at 31 March 2024).

**2024/25**

Number of contracts	Contract settlement date within	Currency bought	Currency Sold	Notional amount in local currency bought £000	Notional amount in local currency sold £000	Asset £000	Liability £000
4	Three months	GBP	EUR	209,580	(250,450)	-	(744)
2	Three months	GBP	JPY	80,047	(15,116,400)	1,189	-
7	Three months	GBP	USD	983,255	(1,238,713)	23,507	-
-	-	-	-	-	-	<b>24,696</b>	<b>(744)</b>

**2023/24**

Number of contracts	Contract settlement date within	Currency bought	Currency Sold	Notional amount in local currency bought £000	Notional amount in local currency sold £000	Asset £000	Liability £000
5	Three months	GBP	EUR	213,560	(249,341)	-	-
2	Three months	GBP	JPY	77,739	(14,628,300)	1	-
8	Three months	GBP	USD	77,226	(986,925)	-	(4)
-	-	-	-	-	-	<b>1</b>	<b>(4)</b>

**16. Fair value – basis of valuation**

The basis of the valuation of each class of investment asset is set out below. There has been no change in the valuation techniques used during the year.

Assets and liabilities have been classified into three levels, according to the quality and reliability of information used to determine fair values.

<b>Description of Asset</b>	<b>Valuation Hierarchy</b>	<b>Basis of Valuation</b>	<b>Observable and Unobservable Inputs</b>	<b>Key Sensitivities Affecting the Valuations Provided</b>
Market quoted investments (equities)	Level 1	Published bid market price ruling on the final day of the accounting period	Not required	Not required
Quoted bonds	Level 1	Fixed interest securities are valued at a market value based on current yields	Not required	Not required
Futures and options in UK bonds	Level 1	Published exchange prices at the year-end	Not required	Not required
Exchange traded pooled investments	Level 1	Closing bid value on published exchanges	Not required	Not required
Unquoted bonds (bonds)	Level 2	Average of broker prices	Evaluated price feeds	Not required
Forward foreign exchange derivatives (derivatives and other)	Level 2	Market forward exchange rates at the year-end	Exchange rate risk	Not required
Overseas bond options	Level 2	Option pricing model	Annualised volatility of counterparty credit risk	Not required

Description of Asset	Valuation Hierarchy	Basis of Valuation	Observable and Unobservable Inputs	Key Sensitivities Affecting the Valuations Provided
Pooled investments – overseas unit trusts and property funds (pooled Property)	Level 2 & 3	Closing bid price where bid and offer prices are published. Closing single price where single price published	NAV-based pricing	Valuations could be affected by material events occurring between the date of the financial statements provided and the pension fund's reporting date, by changes to expected cashflows, and by any differences between audited and unaudited accounts
Pooled investments – hedge funds	Level 3	Closing bid price where bid and offer prices are published. Closing single price where single price published	NAV-based pricing	Valuations could be affected by material events occurring between the date of the financial statements provided and the pension fund's reporting date, by changes to expected cashflows, and by any differences between audited and unaudited accounts
Unquoted equities (Equities and private equities)	Level 3	Comparable valuation of similar companies in accordance with <i>International Private Equity and Venture Capital Valuation Guidelines</i> (2012)	EBITDA multiple, Revenue multiple, Discount for lack of marketability, Control premium	Valuations could be affected by material events occurring between the date of the financial statements provided and the pension fund's own reporting date, by changes to expected cashflows, and by any differences between audited and unaudited accounts

### Sensitivity of assets held at Level 3

The Fund has determined that the valuation methods described above for Level 3 investments are likely to be accurate to within the following ranges, and has set out below the consequent potential impact on the closing value of investments held at 31 March 2025 and 31 March 2024.



**2025**

<b>31 March 2025</b>	<b>Potential variation in fair value (+/-%)</b>	<b>Value at 31 March 2025 £000</b>	<b>Potential value on increase £000</b>	<b>Potential value on decrease £000</b>
Private Equity	6	1,033,607	1,092,522	974,691
Property Funds	6	123,596	129,815	117,380
Pooled investments	11	174,043	199,106	148,981
<b>Total</b>	<b>-</b>	<b>1,331,246</b>	<b>1,421,443</b>	<b>1,241,052</b>

**2024**

<b>31 March 2024</b>	<b>Potential variation in fair value (+/-%)</b>	<b>Value at 31 March 2024 £000</b>	<b>Potential value on increase £000</b>	<b>Potential value on decrease £000</b>
Private Equity	5	929,217	978,678	879,755
Property Funds	7	116,287	124,035	108,538
Pooled investments	10	124,579	137,037	112,121
<b>Total</b>	<b>-</b>	<b>1,170,082</b>	<b>1,239,750</b>	<b>1,100,414</b>

## 16A. Fair Value Hierarchy

### Financial Assets and Liabilities at Fair Value 31 March 2025

£000 Financial assets at fair value:	Quoted market price Level 1	Using observable inputs Level 2	With significant unobservable inputs Level 3	Total
Equities	436,603	-	-	436,603
Pooled investments	-	4,017,064	174,043	4,191,107
Pooled property investments	-	169,164	123,598	292,762
Private equity	-	-	1,033,607	1,033,607
Derivatives	-	24,696	-	24,696
Cash*	57,053	-	-	57,053
Other investment balances	2,077	78	-	2,155
<b>Sub-total</b>	<b>495,733</b>	<b>4,211,002</b>	<b>1,331,248</b>	<b>6,037,983</b>
£000 Financial liabilities at fair value:	Quoted market price Level 1	Using observable inputs Level 2	With significant unobservable inputs Level 3	Total
Derivatives	-	(744)	-	(744)
Pending Investment Purchase	-	-	-	-
<b>Total</b>	<b>495,733</b>	<b>4,210,258</b>	<b>1,331,248</b>	<b>6,037,239</b>

## Financial Assets and Liabilities at Fair Value 31 March 2024

£000 Financial assets at fair value:	Quoted market price Level 1	Using observable inputs Level 2	With significant unobservable inputs Level 3	Total
Equities	466,344	-	-	466,344
Pooled investments	-	3,955,170	124,579	4,079,749
Pooled property investments	-	163,640	116,287	279,927
Private equity	-	-	929,217	929,217
Derivatives	-	514	-	514
Cash*	60,828	-	-	60,828
Other investment balances	1,969	189	-	2,158
<b>Sub-total</b>	<b>529,141</b>	<b>4,119,513</b>	<b>1,170,083</b>	<b>5,818,737</b>

£000 Financial liabilities at fair value:	Quoted market price Level 1	Using observable inputs Level 2	With significant unobservable inputs Level 3	Total
Derivatives	-	(3,846)	-	(3,846)
Pending Investment Purchase	-	(11,391)	-	(11,391)
<b>Total</b>	<b>529,141</b>	<b>4,104,276</b>	<b>1,170,083</b>	<b>5,803,500</b>

\*This financial instrument is classified at amortised cost in note 17.

## 16B. Reconciliation of Fair Value measurements within Level 3

2024/25

£000	Value at 31 March 2024	Purchases	Sales	Realised gains and losses	Unrealised gains and losses	Value at 31 March 2025
Private equity	929,218	228,072	(105,009)	(27,474)	8,802	1,033,609
Pooled Investments	124,579	846,652	(790,661)	(11,024)	4,497	174,043
Property funds	116,287	6,134	(2,896)	4,071	-	123,596
<b>Total</b>	<b>1,170,084</b>	<b>1,080,858</b>	<b>(898,566)</b>	<b>(34,427)</b>	<b>13,299</b>	<b>1,331,248</b>

2023/24

£000	Value at 31 March 2023	Purchases	Sales	Realised gains and losses	Unrealised gains and losses	Value at 31 March 2024
Private equity	795,159	237,306	(71,525)	18,601	(50,323)	929,218
Pooled Investments	-	111,438	(3)	1	13,143	124,579
Property funds	126,189	7,057	(7,851)	(2,506)	(6,603)	116,286
<b>Total</b>	<b>921,348</b>	<b>355,801</b>	<b>(79,379)</b>	<b>16,096</b>	<b>(43,783)</b>	<b>1,170,083</b>

## 17. Classification of financial instruments

### Financial assets and liabilities 31 March 2025

£000 Financial assets	Fair value through Profit and Loss	Assets at amortised cost	Liabilities at amortised cost
Equities	436,603	-	-
Pooled investments	4,191,107	-	-
Pooled property investments	292,762	-	-
Private equity	1,033,607	-	-
Derivatives	24,696	-	-
Cash	180	56,873	-
Other investment balances	-	2,155	-
<b>Sub-Total</b>	<b>5,978,955</b>	<b>59,028</b>	<b>-</b>

£000 Financial Liabilities	Fair value through Profit and Loss	Asset at amortised cost	Liabilities at amortised cost
Derivatives	(744)	-	-
<b>Sub-total</b>	<b>5,978,211</b>	<b>59,028</b>	<b>-</b>
<b>Total</b>		<b>6,037,239</b>	

### Financial assets and liabilities 31 March 2024

£000 Financial assets	Fair value through Profit and Loss	Assets at amortised cost	Liabilities at amortised cost
Equities	466,344	-	-
Pooled investments	4,079,750	-	-
Pooled property investments	279,927	-	-
Private equity	929,217	-	-
Derivatives	514	-	-
Other investment balances	-	2,158	(11,391)
<b>Sub-Total</b>	<b>5,755,752</b>	<b>62,986</b>	<b>(11,391)</b>

<b>£000 Financial Liabilities</b>	<b>Fair value through Profit and Loss</b>	<b>Asset at amortised cost</b>	<b>Liabilities at amortised cost</b>
Derivatives	(3,830)	-	(16)
<b>Total</b>	<b>5,751,922</b>	<b>62,986</b>	<b>(11,407)</b>

### 17A. Net gains and losses on financial instruments

<b>£000 Financial Assets</b>	<b>2024/25</b>	<b>2023/24</b>
Fair value through profit and loss	177,984	527,596
Amortised cost - realised gains on derecognition of assets	-	-
Amortised cost - unrealised gains	214	53
<b>£000 Financial Liabilities</b>	<b>2024/25</b>	<b>2023/24</b>
Fair value through profit and loss	29,509	32,397
Amortised cost - realised (losses) on derecognition of assets	(11)	(144)
Amortised cost - unrealised (losses)	-	-
<b>Total gain / (loss)</b>	<b>207,696</b>	<b>559,901</b>

### 18. Nature and extent of risks arising from financial instruments

The Fund's primary long-term risk is that the Fund's assets will fall short of its liabilities (i.e., promised benefits to members). Therefore, the aim of investment risk management is to minimise the risk of an overall reduction in the value of the Fund and to maximise the opportunity for gain across the whole portfolio. The Fund achieves this through asset diversification to reduce exposure to market risk (price risk, currency risk and interest rate risk) and credit risk to an acceptable level.

In addition, the Fund manages its liquidity risk to ensure there is sufficient liquidity to meet the Fund's forecast cash flows. The council manages these investment risks as part of its overall pension fund risk management programme.

Responsibility for the Fund's risk management strategy rests with the Pension Fund Committee. Risk management policies are established to identify and analyse the risks faced by the council's pensions operations. Policies are reviewed regularly to reflect changes in activity and in market conditions.

#### Market risk

Market risk is the risk of loss from fluctuations in equity prices, interest and foreign exchange rates and credit spreads. The Fund is exposed to market risk from its investment activities, particularly through its equity holdings. The level of risk exposure depends on market conditions, expectations of future price, yield and the asset mix.

To mitigate market risk, the pension fund is invested in a diverse pool of assets to ensure a reasonable balance between different asset categories, having taken external professional advice as necessary. The management of the assets is split between a number of investment fund managers with different benchmark performance targets and investment strategies. Managers are expected to maintain a diverse portfolio and each manager has investment guidelines in place that specify the manager's investment powers and restrictions. Managers are required to report on any temporary breaches of their investment powers and are required to take corrective action as soon as is practicable.

### **Other price risk**

Other price risk represents the risk that the value of a financial instrument will fluctuate as a result of changes in market prices (other than those arising from interest rate risk or foreign exchange risk), whether those changes are caused by factors specific to the individual instrument or its issuer or factors affecting all such instruments in the market.

The Fund is exposed to share and derivative price risk. This arises from investments held by the Fund for which the future price is uncertain. All securities investments present a risk of loss of capital. The maximum risk resulting from a financial instrument is determined by the fair value of the instrument. By diversifying investments across asset classes and managers, the Fund aims to reduce the exposure to price risk. Statutory limits prescribed by Regulations are also in place to avoid concentration of risk in specific areas.

### **Other price risk – sensitivity analysis**

In consultation with its investment advisors, the Fund has determined that the following movements in market price risk are reasonably possible in the short term, assuming that all other variables, in particular foreign exchange rates and interest rates, remain the same.

**2025**

<b>Asset</b>	<b>Potential market movement (+/-%)</b>	<b>Value at 31 March 2025 £000</b>	<b>Potential value on Increase £000</b>	<b>Potential value on decrease £000</b>
Equities	11	436,603	485,066	388,140
Equity unit trusts	12	3,288,009	3,666,130	2,909,888
Bonds	7	903,098	962,703	843,494
Pooled property investments	6	292,762	309,742	275,781
Cash	10	56,873	62,377	51,370
Private equities	6	1,033,607	1,092,522	974,691
Other assets	2	26,287	26,813	25,761
<b>Total</b>	<b>9</b>	<b>6,037,239</b>	<b>6,605,353</b>	<b>5,469,125</b>

**2024**

<b>Asset</b>	<b>Potential market movement (+/-%)</b>	<b>Value at 31 March 2024 £000</b>	<b>Potential value on Increase £000</b>	<b>Potential value on decrease £000</b>
Equities	11	466,344	517,033	415,654
Equity unit trusts	11	3,230,196	3,590,319	2,870,072
Bonds	7	849,554	906,718	792,391
Pooled property investments	7	279,927	298,580	261,274
Cash	7	60,648	65,197	56,099
Private equities	5	929,217	978,678	879,755
Other assets	2	(12,385)	(12,683)	(12,088)
<b>Total</b>	<b>7</b>	<b>5,803,500</b>	<b>6,343,842</b>	<b>5,263,157</b>

**Interest rate risk**

The Fund invests in financial assets for the primary purpose of obtaining a return on investments. These investments are subject to interest rate risks, which represent the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market interest rates.



The Fund is predominantly exposed to interest rate risk through its holdings in bonds.

### Interest rate risk – sensitivity analysis

The analysis that follows assumes that all other variables, in particular exchange rates, remain constant, and shows the effect in the year on the net assets available to pay benefits of a +/- 1% change in interest rates. The analysis demonstrates that a 1% increase in interest rates will not affect the interest received on fixed interest assets but will reduce their fair value, and vice versa. Changes in interest rates do not impact on the value of cash and cash equivalent balances but they will affect the interest income received on those balances.

Assets exposed to interest rate risk:

#### 2025 analysis by asset type

£000	Value at 31 March 2025	Potential value on 1% rate increase	Potential value on 1% rate decrease
Cash and cash equivalents – includes direct and indirect holdings	57,053	57,623	(56,483)
Fixed interest securities	903,098	912,129	(894,067)
<b>Total</b>	<b>960,151</b>	<b>969,752</b>	<b>(950,550)</b>

#### 2024 analysis by asset type

£000	Value at 31 March 2024	Potential value on 1% rate increase	Potential value on 1% rate decrease
Cash and cash equivalents – includes direct and indirect holdings	60,828	60,828	(60,828)
Fixed interest securities	849,554	858,050	(841,059)
<b>Total</b>	<b>910,382</b>	<b>918,878</b>	<b>(901,887)</b>

### Currency risk

Currency risk represents the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in foreign exchange rates. The Fund is exposed to currency risk on financial instruments that are denominated in any currency other than sterling. The Fund holds monetary and non-monetary assets denominated in currencies other than sterling.

The Fund therefore has a policy to passively hedge up to 50% of the equity exposure to US Dollar, Yen and the Euro. Legal and General Investment Management manages this currency hedge. Individual fund managers may also use derivatives if permitted by their investment management agreements. Furthermore, fund managers will take account of currency risk in their investment decisions.

### Currency risk – sensitivity analysis

The tables below show assets with potential non-UK exposures. These assets are identified as overseas investments.

#### 2025

Analysis by asset type	Potential market movement (+/-%)	Value at 31 March 2025 £000	Potential value on increase £000	Potential value on decrease £000
Overseas equities	5	2,946,217	3,105,312	2,787,121
Bonds	5	903,098	951,865	854,331
Property & private equity	5	883,964	931,698	836,230
<b>Total</b>	<b>6</b>	<b>4,733,279</b>	<b>4,988,876</b>	<b>4,477,682</b>

#### 2024

Analysis by asset type	Potential market movement (+/-%)	Value at 31 March 2024 £000	Potential value on increase £000	Potential value on decrease £000
Overseas equities	6	2,090,961	2,222,692	1,959,231
Bonds	6	849,554	903,076	796,032
Property & private equity	6	797,535	847,780	747,290
<b>Total</b>	<b>6</b>	<b>3,738,051</b>	<b>3,973,548</b>	<b>3,502,553</b>

### Credit risk

Credit risk represents the risk that the counterparty to a transaction or a financial instrument will fail to discharge an obligation and cause the Fund to incur a financial loss. The market values of investments generally reflect an assessment of credit in their pricing and consequently the risk of loss is implicitly provided for in the carrying value of the Fund's financial assets and liabilities.

Contractual credit risk is represented by the net payment or receipt that remains outstanding, and the cost of replacing the derivative position in the event of a counterparty default. The residual risk is minimal due to the various insurance policies held by exchanges to cover defaulting counterparties.

The Fund's cash balance is lent to borrowers in accordance with the county council's treasury management strategy. There are rigorous procedures in place to manage the security of all cash deposits, including criteria for the quality of counterparties and limits on the amount that can be placed with any of those counterparties.

The Fund holds a separate bank account with HSBC, which holds AA long term credit ratings (or equivalent) with all three credit rating agencies (Fitch, Moody's, Standard and Poor's). The Fund has 5 accounts with money market funds, managed by Morgan Stanley, Aberdeen, Black Rock, Deutsche and Aviva (all with AAA credit rating). In line with the treasury strategy, the maximum deposit level allowed with each counterparty is £25 million.

<b>£000 Money market fund</b>	<b>31 March 2025</b>	<b>31 March 2024</b>
Aberdeen MMF	1,600	8,100
Aviva	25,000	25,000
Blackrock	15,200	5,100
Deutsche	100	2,300
Morgan Stanley	100	100
<b>Sub-total</b>	<b>42,000</b>	<b>40,600</b>

<b>£000 Current account</b>	<b>31 March 2025</b>	<b>31 March 2024</b>
HSBC	307	165
<b>Sub-total: Internally managed cash</b>	<b>42,307</b>	<b>40,765</b>

<b>£000 Externally managed cash</b>	<b>31 March 2024</b>	<b>31 March 2023</b>
LGIM	3	2
Custodian	57,050	60,826
<b>Total cash and cash equivalents</b>	<b>99,360</b>	<b>101,593</b>

## Liquidity risk

Liquidity risk represents the risk that the Fund will not be able to meet its financial obligations as they fall due. The council therefore takes steps to ensure that the pension fund has adequate cash to meet its commitments. The Fund needs to manage its cash flows to ensure pensioner payroll costs are met and sufficient cash is available to meet investment commitments.

The treasury management activities of the Fund are managed by the Orbis Treasury Function on a daily basis. A cash flow forecast is updated daily to help understand and manage the timings of the Fund's cash flows. The Fund has immediate access to the internally managed cash holdings and money market fund. The Fund is able to borrow cash to meet short-term cash requirements.

The Fund monitors prospective cash flow. Cash flow surpluses are invested with fund managers, given that the Fund has an aim of being as fully invested as possible after allowing for the need to hold working balances. Regular rebalancing exercises take place, which involves assessing the level of internal cash available to be invested with managers.

## Derivative risk

Some portfolios in which the Fund invests may utilise financial derivative instruments to reduce risks or costs or to generate additional returns to meet the portfolio's objectives. Use of such derivatives does not guarantee a positive result for the portfolio.

Derivatives may invoke a small initial investment but carry the potential for a much greater liability. This is known as leverage. A small market movement could therefore have a proportionately larger impact either for or against the Fund. Other specific risks include the inability of the portfolio manager to close out a derivative position due to illiquidity in the derivative market.

The employment of derivatives within the Fund is limited to specific portfolios where their usage is primarily to manage volatility associated with other holdings. A significant movement to the detriment of the portfolio is intended to be balanced by positive movements in other areas of the portfolio. Fund managers will be expected to ensure a balanced, diverse pool of assets with internal exposure restrictions to limit the impact of potential market movements.

## 19. Funding arrangements

This statement has been prepared in accordance with Regulation 57(1)(d) of the Local Government Pension Scheme Regulations 2013. It has been prepared at the request of the Administering Authority of the Fund for the purpose of complying with the aforementioned regulation.

### Description of Funding Policy

The funding policy is set out in the Administering Authority's Funding Strategy Statement (FSS). In summary, the key funding principles are as follows:

- Policy 1. take a prudent long-term view to secure the regulatory requirement for long-term solvency, with sufficient funds to pay benefits to members and their dependents
- Policy 2. use a balanced investment strategy to meet the regulatory requirement for long-term cost efficiency (where efficiency in this context means to minimize cash contributions from employers in the long term)
- Policy 3. where appropriate, ensure stable employer contribution rates
- Policy 4. reflect different employers' characteristics to set their contribution rates, using a transparent funding strategy
- Policy 5. use reasonable measures to reduce the risk of an employer defaulting on its pension obligations. The FSS sets out how the Administering Authority seeks to balance the conflicting aims of securing the solvency of the Fund and keeping employer contributions stable. For employers whose covenant was considered by the Administering Authority to be sufficiently strong, contributions have been stabilised to have a sufficiently high likelihood of achieving the funding target over 20 years. Asset-liability modelling has been carried out which demonstrate that if these contribution rates are paid and future contribution changes are constrained as set out in the FSS, there is at least a 70% likelihood that the Fund will achieve the funding target over 20 years.

### Funding position as at the last formal funding valuation

The most recent actuarial valuation carried out under Regulation 62 of the Local Government Pension Scheme Regulations 2013 was as at 31 March 2022. This valuation revealed that the Fund's assets, which at 31 March 2022 were valued at £5,358 million, were sufficient to meet 102% of the liabilities (i.e., the present value of promised retirement benefits) accrued up to that date. The resulting surplus at the 2022 valuation was £101 million.

Each employer had contribution requirements set at the valuation, with the aim of achieving their funding target within a time horizon and likelihood measure as per the FSS. Individual employers' contribution for the period 1 April 2023 to 31 March 2026 were set in accordance with the Fund's funding policy as set out in its FSS.

## Principal Actuarial Assumptions and Method used to value the liabilities

Full details of the methods and assumptions are described in the 2022 valuation report and FSS

### Method

The liabilities were assessed using an accrued benefits method which takes into account pensionable membership up to the valuation date; and makes an allowance for expected future salary growth to retirement or expected earlier date of leaving pensionable membership. Assumptions

A market-related approach was taken to valuing the liabilities, for consistency with the valuation of the Fund assets at their market value.

The key financial assumptions adopted for the 2022 valuation were as follows:

<b>Financial assumptions</b>	<b>31 March 2022 %</b>
Discount rate	4.4 pa
Salary increase assumption	2.7 pa
Benefit increase assumption (CPI)	2.7 pa

The key demographic assumption was the allowance made for longevity. The life expectancy assumptions are based on the Fund's VitaCurves with improvements in line with the CMI 2021 model, with a 0% weighting of 2021 (and 2020) data, standard smoothing (Sk7), initial adjustment of 0.25% and a long term rate of 1.50% p.a. Based on these assumptions, the average future life expectancies at age 65 are as follows:

<b>Average future life expectancy at age 65</b>	<b>Males - Years</b>	<b>Females - Years</b>
Current pensioners	22.3	24.9
Future pensioners (age 45 at the 2022 valuation)	23.1	26.3

Copies of the 2022 valuation report and Funding Strategy Statement are available on request from the Administering Authority to the Fund and on the Fund's website.

## Experience over the period since 31 March 2022

Markets were disrupted by the ongoing war in Ukraine and inflationary pressures in 2022 and 2023, impacting on investment returns achieved by the Fund's assets. Asset performance improved in 2024 and early 2025; however the recent increase in US tariffs on imports has caused significant market volatility. The peak of this market volatility was experienced immediately after 31 March 2025, however, generally lower than expected asset returns were experienced in the month immediately prior to this.

High levels of inflation in the UK (compared to recent experience) have resulted in higher than expected LGPS benefit increases of 10.1% in April 2023 and 6.7% in April 2024. However, inflation has reduced towards historical levels and the Bank of England's target (2% pa), with LGPS benefits increasing by 1.7% in April 2025.

There has been a significant shift in the wider economic environment since 2022, resulting in generally higher expected future investment returns and a reduction in the value placed on the Fund's liabilities. Overall, the funding position is likely to be stronger than at the previous formal valuation at 31 March 2022.

The next actuarial valuation will be carried out as at 31 March 2025, and will be finalised by 31 March 2026. The FSS will also be reviewed at that time, and a revised version will come into effect from 1 April 2026.

Jamie Baxter FFA C.Act

09 May 2025

For and on behalf of Hymans Robertson LLP

## 20. Actuarial present value of promised retirement benefits

CIPFA's Code of Practice on Local Authority Accounting 2024/25 requires Administering Authorities of LGPS funds that prepare pension fund accounts to disclose what IAS26 refers to as the actuarial present value of promised retirement benefits. The actuary Hymans Robertson was instructed by the Administering Authority to provide the necessary information for the Surrey Pension Fund ("the Fund").

The actuarial present value of promised retirement benefits is to be calculated similarly to the Defined Benefit Obligation under IAS19. There are three options for its disclosure in the pension fund accounts:

- Showing the figure in the Net Assets Statement, in which case it requires the statement to disclose the resulting surplus or deficit
- As a note to the accounts, or

- By reference to this information in an accompanying actuarial report.

If an actuarial valuation has not been prepared at the date of the financial statements, IAS26 requires the most recent valuation to be used as a base and the date of the valuation disclosed. The valuation should be carried out using assumptions in line with IAS19 and not the Fund's funding assumptions.

### Present value of promised retirement benefits

Member category	31 March 2025 £m	31 March 2024 £m
Active members	1,873	2,079
Deferred members	1,175	1,410
Pensioners	1,965	2,251
<b>Total</b>	<b>5,013</b>	<b>5,740</b>

The promised retirement benefits at 31 March 2025 have been projected using a roll forward approximation from the latest formal funding valuation as at 31 March 2022. The approximation involved in the roll forward model means that the split of benefits between the three classes of member may not be reliable. However, I am satisfied that the total figure is a reasonable estimate of the actuarial present value of benefit promises.

The figures include both vested and non-vested benefits, although the latter is assumed to have a negligible value. Further, I have not made any allowance for unfunded benefits.

It should be noted the above figures are appropriate for the Administering Authority only for preparation of the pension fund accounts. They should not be used for any other purpose (i.e., comparing against liability measures on a funding basis or a cessation basis).

### Assumptions

The assumptions used are those adopted for the Administering Authority's IAS19 report and are different as at 31 March 2025 and 31 March 2024. I estimate that the impact of the change in financial assumptions to 31 March 2025 is to decrease the actuarial present value by £917m. I estimate that the impact of the change in demographic assumptions is to decrease the actuarial present value by £12m.

### Financial assumptions

% Rate	31 March 2025	31 March 2024
Pension Increase Rate	2.75	2.75
Salary Increase Rate	3.75	3.75
Discount Rate	5.80	4.85



## Demographic assumptions

The longevity assumptions have changed since the previous IAS26 disclosure for the Fund.

Life expectancy is based on the Fund's VitaCurves with improvements in line with the CMI 2023 model, with a 15% weighting of 2023 (and 2022) data, 0% weighting of 2021 (and 2020) data, standard smoothing (Sk7), initial adjustment of 0.25% and a long term rate of improvement of 1.5% p.a..

Based on these assumptions, the average future life expectancies at age 65 are summarised below:

<b>Average future life expectancy at age 85</b>	<b>Males – Years</b>	<b>Females – Years</b>
Current pensioners	21.8	24.5
Future pensioners (assumed to be aged 45 at the latest formal valuation)	22.4	25.8

All other demographic assumptions are unchanged from last year and as per the latest funding valuation of the Fund.

## Sensitivity analysis

CIPFA guidance requires the disclosure of the sensitivity of the results to the methods and assumptions used. The sensitivities regarding the principal assumptions used to measure the obligations are set out below:

<b>Sensitivity to the assumptions for the year ended 31 March 2024</b>	<b>Approximate increase to liabilities %</b>	<b>Approximate monetary amount £m</b>
0.1% p.a. decrease in the Discount Rate	2	88
1 year increase in member life expectancy	4	201
0.1% p.a. increase in the Salary Increase Rate	-	3
0.1% p.a. increase in the Pension Increase Rate (CPI)	2	85

## Professional notes

This statement accompanies the 'Accounting Covering Report – 31 March 2025' which identifies the appropriate reliance and limitations for the use of the figures above, together with further details regarding the professional requirements and assumptions.

Ciaran Henry FFA C.Act

23 May 2025, For and on behalf of Hymans Robertson LLP

## Section 37 confirmations (Virgin Media vs NTL Pension Trustees II Limited ruling)

We have made no additional allowance within the accounting balance sheet for this June 2023 legal judgement. We have taken this approach because at the time of writing:

- The ruling only applies to the above-named private sector pension scheme
- The legal judgement was subject to appeal (however the Court of Appeal dismissed in July 2024 and the original ruling stands)
- It is unknown whether Section 37 certificates exist for prior LGPS scheme amendments
- It is unknown whether there would be any potential remedy required to public service schemes (including the LGPS)
- It is unknown what the impact of any potential remedy would be
- DWP are being asked by pension bodies to look at pragmatic solutions where schemes are unable to evidence historic section 37 confirmation (e.g. introduce legislation that would allow retrospective section 37 certificates to be produced now to validate historic changes).

Updated 16 June 2025

For and on behalf of Hymans Robertson LLP

## 21. Current assets

£000	31 March 2025	31 March 2024
Contributions – employees	-	3,823
Contributions - employer	6,513	22,056
Sundry debtors	7,071	3,374
<b>Sub-total</b>	<b>13,584</b>	<b>29,253</b>
Cash balances	42,307	40,765
<b>Total Current Assets</b>	<b>55,891</b>	<b>70,018</b>

## 22. Current liabilities

£000	31 March 2025	31 March 2024
Sundry creditors	(3,682)	(8,773)
Benefits payable	-	-
<b>Total Current liabilities</b>	<b>(3,682)</b>	<b>(8,773)</b>

### 23. Additional voluntary contributions

£000	31 March 2025	31 March 2024
Prudential - market value	17,847	15,929
Utmost – Market value	322	383

£000	2024/25	2023/24
Prudential - contributions paid	2,155	98
Utmost – contributions paid	-	-

### 24. Agency services

The Surrey Pension Fund pays discretionary awards to former employees of district councils on an agency basis as shown below. The amounts paid are reclaimed from the employer bodies.

£000	2024/25	2023/24
District & Boroughs	2,100	2,110
Other bodies	168	276
<b>Total</b>	<b>2,268</b>	<b>2,386</b>

### 25. Related party transactions

The Surrey Pension Fund is administered by Surrey County Council. During the reporting period, the council incurred costs of £5,142m (2023/24 £4.783m) in relation to the administration and management of the Fund and was reimbursed by the Fund for these expenses.

The council is also the single largest employer of members of the pension fund. Net amounts owed by Surrey County Council to the Fund as at 31 March 2025 were £4,292m (2023/24 £10.305m).

Members of both the Pension Fund Committee and Local Pension Board are required to declare their disclosable pecuniary interests in respect of any item to be considered at each meeting. Declarations of interest are recorded in the minutes of each meeting as part of the public record and a copy can be found on the Surrey County Council website.

## 26. Key management personnel

Key management personnel are: members of the Pension Fund Committee, the Executive Director - Resources, the Director of Corporate Finance and the Director of Pensions.

Their remuneration is set out below:

£000	2024/25	2023/24
Short-term benefits	126	148
Post-employment benefits	20	18
<b>Total Remuneration</b>	<b>146</b>	<b>166</b>

## 27. Contingent Liabilities and Contractual Commitments

Outstanding capital commitments (investments) as at 31 March 2025 were £787m (31 March 2024 £687m). These commitments relate to outstanding call payments due on unquoted limited partnership funds held in private equity and infrastructure parts of the portfolio. The amounts 'called' by these funds are irregular in both size and timing over a period of between four and six years from the date of each original commitment.

At the end of the year, the additional potential liabilities related to pension fund transfers, pending final decisions from employing bodies, were deemed immaterial.

## GLOSSARY OF TERMS

### **Accruals**

An accounting concept that recognises income when it is earned and expenditure when it is incurred, and not when cash is transferred. The inclusion of debtors, creditors and depreciation are examples of accruals.

### **Amortisation**

The process of writing down the value of an intangible asset over time in order to spread the cost of the asset over the period of its useful economic life.

### **Assets held for sale**

Properties that are being actively marketed and sale is expected in the next 12 months.

### **Assets under construction**

Assets not yet ready for use. This could be new building works or road construction.

### **Balances**

Balances are maintained for future years' budgets and to provide a cushion against expenditure being higher or income lower than expected. Contributions to balances can either be a planned contribution from the revenue budget or a transfer of any revenue surplus at the year-end. The maintenance of an appropriate level of balances is a fundamental part of prudent financial management.

### **Business Rates**

See Non-Domestic Rates (NDR).

### **Capital expenditure**

Expenditure on the acquisition or enhancement of a non-current asset. The cost of maintaining an asset at its current value is revenue expenditure.

### **Capital adjustment account**

A balance sheet item, unique to local authority accounting, that is central to the capital accounting regime. The balance on the account cannot be used, but reflects the extent to which, to date, capital funding of assets has preceded depreciation of those assets.

### **Capital financing requirement**

This represents the Council's underlying need to borrow for capital purposes. The year on year change will be influenced by capital expenditure in each year.

### **Capital receipts**

Proceeds from the sale of non-current assets. The council earmarks capital receipts to finance future capital expenditure, except when they are utilised under the capital receipt flexibilities to fund transformation expenditure.

### **Chartered Institute of Public Finance and Accountancy (CIPFA)**

The professional accountancy institute that sets the standards for the public sector. CIPFA publishes the accounting codes of practice for local government.

## **The Code of Practice on Local Authority Accounting (The Code)**

The Code specifies the principles and practices of accounting required to prepare a Statement of Accounts which gives a true and fair view of the financial position and transactions of a local authority. It is based on International Financial Reporting Standards (IFRS), and has been developed by CIPFA/LASAAC under the oversight of the Financial Reporting Advisory Board.

### **Community assets**

Assets that the local authority intends to hold in perpetuity which have no determinable useful life and which may have restrictions on their disposal. Examples include the countryside estate and historic assets that are not used in service delivery.

### **Contingent Assets / Liabilities**

Possible assets / liabilities, which may arise in the future if certain events, not wholly within the control of the authority, take place. Contingent assets / liabilities are not recognised in the accounts but are disclosed by way of a note if it is probable that an inflow / outflow of economic benefits will occur.

### **Creditors**

Money owed by the Council that is due immediately or in the short term. Creditors are an example of the concept of accruals.

### **Current service cost (pensions)**

The increase in the present value of local government and firefighters' pension scheme's liabilities expected to arise from employee service in the current period.

### **Curtailment costs (pensions)**

For a defined benefit scheme (such as LGPS and firefighters') an event that reduces the expected years of future service of present employees or reduces for a number of employees the accrual of defined benefits for some or all of their future service.

### **Debtors**

Money that is due to the Council but which has not yet been received. Debtors are an example of the concept of accruals.

### **Defined benefit scheme (pensions)**

A pension or other retirement benefit scheme that defines the employees benefits and is independent of contributions and investment performance. Defined benefit schemes may be funded (local government pension scheme) or unfunded (firefighters' pension scheme).

### **Depreciation**

A charge to the revenue account to reflect the consumption or use of a tangible non-current asset in service delivery. There is a corresponding reduction in the value of the non-current asset.

**Discounting**

The process of determining the present value of a payment or a stream of payments that is to be received in the future. Given the time value of money, a pound is worth more today than it would be worth tomorrow given its capacity to earn interest. Discounting is the method used to figure out how much these future payments are worth today.

**Fair value**

Fair value is the amount for which an asset could be exchanged, or a liability settled, between knowledgeable, willing parties in an arm's-length transaction.

**Financial instruments**

Any contract that gives rise to a financial asset of one entity and a financial liability or equity instrument of another.

**Financial year**

The year of account, which runs from 1 April to 31 March.

**Government grants**

Financial assistance from central government, or its agents, in the form of cash transfers, often in return for compliance with certain conditions. These grants may be capital or revenue in nature.

**Historic cost**

The estimated value of an asset on the balance sheet based upon its original purchase cost less depreciation to date.

**Impairment loss**

The reduction in an asset's value due to physical deterioration or other factors beyond usual wear and tear.

**Infrastructure assets**

Non-current assets that cannot be taken away or transferred and from which benefit can only be derived through continued use. Examples of infrastructure assets are roads, bridges and footpaths.

**Intangible assets**

Intangible assets yield benefits to the Council for more than one year but are without physical form. For example software licences and the development of website technology. Intangible assets are recorded at cost and amortised over their estimated useful economic life.

**Interest cost (pensions)**

For a defined benefit scheme, the expected increase during the period in the present value of the scheme liabilities because the benefits are one period closer to settlement.

**Investment properties**

Any property (land or buildings) held solely for rental income or for capital appreciation or both. Investment properties are not used to support the strategy or service obligations of the local authority.

**Leasing**

This facility is a means to obtain the use of vehicles, plant and computer equipment without physically owning these items. Leases may be either operational, where the asset reverts to the lessor at contract end; or finance leases, where the assets passes to the lessee.

**Lessee**

A party to a lease agreement who makes payment to use an asset owned by another party.

**Lessor**

A party to a lease agreement who receives payment, from another party, for the use of an asset which they own.

**Material**

Information is said to be material if its omission or misstatement could influence the decisions users take on the basis of the financial statements. Materiality therefore relates to the importance or significance of an amount, transaction, or discrepancy. The assessment of what is material is a matter of professional judgment; the size and nature of the item under consideration must be taken into account in making this judgement.

**Minimum revenue provision (MRP)**

A statutory provision to set aside for the repayment of external debt, equal to an amount calculated on a prudent basis determined by the authority in accordance with statutory guidance.

**Net current replacement cost**

A method of valuation that estimates the cost of replacing or recreating an asset in its existing condition and in its existing use, i.e. the cost of its replacement or of the nearest equivalent asset, adjusted to reflect the current condition of the existing asset.

**Net realisable value**

A method of valuation that estimates the open market value of an asset in its existing use (or open market value in the case of non-operational asset), less the expenses required realising the asset.

**Non-Domestic Rates (NDR)**

The rates paid by businesses. The amount paid is based on the rateable value of the premises they occupy (set by the Inland Revenue) multiplied by a national rate in the pound set by the government. The rates are collected by local authorities and paid over to the government. They are then redistributed to local authorities on the basis of the relevant population. Under the Business Rates Retention Scheme, locally collected business rates are shared between local and central government.

**Past service cost (pensions)**

For a defined benefit scheme, the increase in the present value of the scheme liabilities related to employee service in prior periods arising in the current period as a result of the introduction of, or improvement to, retirement benefits.

**Precept**

An amount levied on another public body in respect of the Council tax. The county council collects its council tax share from district councils through a precept, and pays the Environment Agency for land drainage.



**Provisions**

Amounts set aside for any liabilities or losses that are likely to be incurred, but which are uncertain as to the amounts or the dates on which they will arise.

**Prudential Code for Capital Finance in Local Authorities**

The Prudential Code is a professional code of practice that supports local authorities in taking capital investment decisions. The code requires local authorities to set their own borrowing limits based upon affordability, sustainability and prudence.

**Public Works Loan Board**

A government agency providing long term loans to Local Authorities to finance part of their Capital Expenditure.

**Reserves**

These are amounts set aside for specific purposes. The council has discretion on whether it wishes to set aside these amounts as distinct from sums set aside in provisions. Movements on reserves are therefore charged or credited to the revenue account after the net cost of service provision has been.