1. Introduction

1.1 The Surrey Children and Young People’s Partnership (formerly known as the Surrey Alliance) brings together those organisations and partnerships involved in providing children's services, to design and deliver integrated services around the needs of all children and young people.

1.2 The vision for the Children and Young People’s Partnership is to improve outcomes for children and young people through effective multi agency working.

1.3 The Children and Young People’s Partnership Plan (CYPP) sets out the strategic direction and goals for the partnership, covering all services for children and young people. This plan has been approved by the Children and Young People’s Partnership and the Health and Wellbeing Board (HWB). It sets out the priorities for the partnership for the next three years and the key pieces of work that will need to be undertaken to deliver them.

1.4 It does not include everything we will be doing, but concentrates on the priorities and actions which we believe will make the biggest difference to children and young people.

1.5 The plan is a delivery mechanism of the HWB and closely linked with the Surrey Safeguarding Children Board (SSCB), an independent statutory board which coordinates safeguarding activities in Surrey.

2. Context

2.1 The CYPP will be implemented during a period of major change for us all. Implementation of the CYPP will need to be taken forward within a context of increasing demand for services, reduced funding, changing commissioning responsibilities and the introduction of new local structures.

2.2 In devising this plan we have had to take account of radical changes being implemented in children’s services at a national level, many of which are happening very quickly. This plan also reflects our joint priorities which are based on real evidence of need gathered through the joint strategic needs assessment (JSNA).

2.3 Furthermore, through the creation of the HWB, this is the first time clinicians and councils have come together to address local health needs. There is a big opportunity to rethink and redefine preventative health interventions to radically improve the health outcomes of our local population.

2.4 Now, more than ever, it is vital that we maximise our use of public resources for the benefit of children and young people. This means we will need to find new and innovative ways of partnership working to deliver services differently, more efficiently and more responsively.
3. Our principles

3.1 The Children and Young People’s Partnership is committed to service transformation, new ways of working, and improving operational effectiveness.

3.2 The partnership will ensure that the principles developed by the HWB also underpin the work of the Children and Young People’s Partnership. These are set out below.

3.3 In addition, an enabler to achieving the partnership’s vision is an open and honest conversation; communication and sharing data.

4. Partnership working in Surrey

4.1 Partnership arrangements are well established in Surrey and there are many excellent examples of joint working.

4.2 As the partnership architecture diagram shows in Annex 1, there is significant partnership activity already taking place across the children’s system. There are currently six partnership groups delivering statutory responsibilities for children and young people in Surrey. They are:
• Surrey Health and Wellbeing Board – through the Children’s Health and Wellbeing Group.
• The Children and Young People’s Partnership – the strategic group and operational board (this replaces the historical Surrey Alliance).
• Surrey Safeguarding Children Board (SSCB).
• The Corporate Parenting Board.
• Youth Justice Partnership Board.
• The Schools Forum.

4.3 The purpose of partnership is to co-ordinate joint working across the entire children’s system. At a systems level this means influencing commissioners, strategic and resource alignment, workforce development, cultural change and service integration.

5. Insight

5.1 Evidence from the JSNA\(^1\) has been used, and will continue to support the partnership, in identifying priorities and identifying gaps in knowledge. The current JSNA summary shows needs around:

- **Complex needs**: family approach, integrated pathway and transition planning.
- **Domestic abuse**: in particular addressing the causes in an integrated way.
- **Mental health and emotional wellbeing, including parental mental health**: addressing whole family needs early enough and integrated pathways.
- **Substance misuse, including parental substance misuse**: addressing whole family needs and the cost of consequences (e.g. children on multi-agency child protection plans).
- **Appropriate use of emergency services and admission avoidance**: supporting children and young people and families out of hours, including ensuring they will not attend A&E where they can be treated successfully elsewhere either by primary care, community health services or self care.
- **Early help**: services that identify and address the needs of Surrey’s children and families early, reducing the need for more intensive, acute or specialist support.

6. Priorities for action

6.1 Surrey’s Health and Wellbeing Strategy commits to five priorities:

- Improving children’s health and wellbeing.
- Developing a preventative approach.
- Promoting emotional wellbeing and mental health.
- Improving older adults’ health and wellbeing.
- Safeguarding the population.

\(^1\) JSNA Summary produced by SCC Strategy and Policy Development Team, (Children, Schools and Families Directorate)
6.2 In developing priorities to improve children and young people’s health and wellbeing, the board identified a number of key themes. These are based on evidence from the JSNA, and priorities identified through the Children and Young People’s Partnership and Children’s Health and Wellbeing Group.

6.3 The four key areas that have been identified as priorities for 2014/15 are:

1. Early help, which includes healthy behaviours.
2. Complex needs, including paediatric therapies.
3. Emotional wellbeing and mental health.
4. Safeguarding, which includes domestic abuse and improving health outcomes for looked after children.

6.4 An underpinning activity that supports these priorities is developing a shared understanding of need.

6.5 In order to promote co-ordination across the partnership architecture these priorities have also been adopted for the CYPP. This ensures a strategic fit across the children’s system so that we can achieve positive outcomes through working together for the best use of resources to meet the needs of children and young people.

7. Commissioning for better outcomes

7.1 The Joint Health and Wellbeing Strategy provides the overarching framework for all local strategies and strategic commissioning including the CYPP as well as partner plans. The SSCB and Corporate Parenting Board both have significant strategic influence on the partnership and HWB and close links will be critical to ensure children’s priorities are driven forward effectively.

7.2 The SSCB has a statutory responsibility to hold all organisations and partnerships to account for the extent to which their services adequately promote and safeguard the welfare of children and young people. The SSCB consults with, and makes recommendations to, the Surrey Children and Young People’s Partnership around systems change required to improve safeguarding.

7.3 The Corporate Parenting Board holds organisations to account for the wellbeing of looked after children.
7.4 The Children and Young People’s Partnership provides strategic direction and leadership of the **systems change** needed to deliver better outcomes across the children’s system. The partnership will take forward priorities for systems change to deliver the themes for children’s health and wellbeing set by the HWB, e.g. strategic and resource alignment, workforce development, cultural change and service integration. The partnership comprises the **strategic group** and operational board.

7.5 The **strategic group** is responsible for developing and monitoring the CYPP, and is chaired by the chief executive of the county council. This includes working in partnership with the SSCB to embed safeguarding improvements across the whole children’s system. Status reports will be provided to the strategic group and HWB on a six monthly basis.

7.6 The strategic group is supported by an **operational board**, which drives key pieces of work and provides progress updates to the strategic board. It is chaired by the director of Children’s Services.

7.7 The **Children’s Health and Wellbeing Group** will focus and advise on the health, wellbeing and social care **commissioning changes** that could support the aims and outcomes – e.g. through joint commissioning and aligning commissioning intentions.

7.8 The **Children and Young People’s Partnership** and the **Children’s Health and Wellbeing Group** together will ensure that there is a clear strategic fit between the HWB priorities and joint commissioning arrangements.

7.9 A single action plan for delivering the respective priorities for the Children and Young People’s Partnership and Children’s Health and Wellbeing Group can be found in annex 2.
**Surrey Children and Young People’s Partnership architecture**

### Priorities

**Purpose:** To lead and coordinate partners working with all children, young people and families in Surrey with a particular focus on those most vulnerable.

**Early help including healthy behaviours**
- Health and Wellbeing Board
- Complex needs including paediatric therapies
- Emotional wellbeing and mental health

**Safeguarding including domestic abuse and improving health outcomes of looked after children**
- South-east area management team
- South-west area management team
- North-east area management team
- North-west area management team

**Shared understanding of need**
- Corporate Parenting Board
- Youth Justice Partnership Board
- Schools Forum
- Community Safety Board

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**Schools Forum**

**Purpose:** To advise the local authority and represent schools’ views on the distribution of schools’ funding and certain expenditure managed centrally by the council for the provision of support for pupils with special education needs and disabilities (SEND), education out of school, out of county and independent SEND placements.

1. Increase participation and engagement in the best education for all Surrey children and young people.
2. Support collaboration and partnership to improve outcomes and services for Surrey children and young people through a more co-ordinated, inclusive and collaborative working agreement.
3. Raise achievement and excellence and realise the potential for Surrey children and young people.
4. Prevent exclusion.

**Community Safety Board**

**Purpose:** To develop strategies and oversee plans that aim to increase the sense of safety of the people of Surrey. The board will work collaboratively with other county boards to ensure effective strategic plans and the development of joint strategies were appropriate.

1. Through public consultation, the strategic assessment and environmental scanning, identify strategic priorities impacting on the safety of Surrey’s communities.
2. Oversee strategies aimed at making demonstrable improvements to these priority areas and where possible identify opportunities to work across organisational boundaries.
3. Provide direction both a county and borough level by commissioning and funding programmes of work, identifying strategic priorities and commissioning and overseeing delivery, where appropriate, of programmes and initiatives at aligning the agreed priority areas.
4. Oversee the delivery and impact of funded programmes of work, identifying and sharing best practice across the county to support the local delivery of crime and disorder reduction activity.

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**Surrey Children and Young People’s Partnership strategy group**

**Purpose:** To coordinate and ensure the effectiveness of what is done by each person or body represented on the board in the purpose of safeguarding and promoting the welfare of children in Surrey. Objectives and functions of the SSCP are set out in section 14 of the Children Act 2004 and regulation 5 of the Local Safeguarding Children’s Boards Regulations 2006.

1. Ensure the delivery of our core business as reflected in ‘Working Together’ 2013.
2. Ensure there is sufficient work with partner agencies to reduce domestic abuse and the impact on children.
3. Ensure sufficient timely and effective early help for children and families.
4. Ensure professional child protection processes effectively protect children identified as being at risk and who are looked after.
5. Develop, agree and implement a multi-agency child sexual exploitation strategy.

---

**Surrey Safeguarding Children’s Board**

**Purpose:** To bring together partners across a number of organisations to jointly plan services across health and social care. Responsible for the joint strategic needs assessment and health and wellbeing strategy.

1. Improve children’s health and wellbeing.
2. Develop a preventative approach.
3. Promote emotional wellbeing and mental health.
4. Improving older adults’ health and wellbeing.
5. Safeguard the population.

**Children’s health and wellbeing group**

- Early help including healthy behaviours
- Improving health outcomes of looked after children
- Paediatric therapies
- Emotional wellbeing and mental health

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**Health and Wellbeing Board**

**Purpose:** To provide direction at both a county and borough level for Surrey’s health and wellbeing. To bring together partners across a number of organisations to jointly plan services across health and social care. Responsible for the joint strategic needs assessment and health and wellbeing strategy.

1. Reduce the number of children who are coming into our care by ensuring the right services are in place to support children and families as early as possible.
2. Make sure that being in care is not a limiting experience for children and young people and we equip them for a successful and fulfilling future.
3. Increase the number of placements provided in Surrey when children need to be accommodated for 16 and 17 year olds.
4. End the use of bed and breakfast accommodation for 16 and 17 year olds.
5. Improve access to mental health.

---

**Corporate Parenting Board**

**Purpose:** To lead and coordinate partners across a number of organisations to jointly plan services across health and social care. Responsible for the joint strategic needs assessment and health and wellbeing strategy.

1. Reduce offending/reoffending with a focus on those most overrepresented and prolific.
2. Reduce and prevent offending by looked after children and young people.
3. Improve participation rates for young people in education, training and employment.
4. End the use of bed and breakfast accommodation for 16 and 17 year olds.
5. Improve access to mental health.

---

**Youth Justice Partnership Board**

**Purpose:** To deliver the partnership’s statutory responsibilities to reduce and prevent offending by children and young people and protect the public (Crime & Disorder Act 1998 s.37).

1. Reduce offending/reoffending with a focus on those most overrepresented and prolific.
2. Reduce and prevent offending by looked after children and young people.
3. Improve participation rates for young people in education, training and employment.
4. End the use of bed and breakfast accommodation for 16 and 17 year olds.
5. Improve access to mental health.

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**Safeguarding and promoting the welfare of children**

**Purpose:** To coordinate and ensure the effectiveness of what is done by each person or body represented on the board in the purpose of safeguarding and promoting the welfare of children in Surrey. Objectives and functions of the SSCP are set out in section 14 of the Children Act 2004 and regulation 5 of the Local Safeguarding Children’s Boards Regulations 2006.

1. Ensure the delivery of our core business as reflected in ‘Working Together’ 2013.
2. Ensure there is sufficient work with partner agencies to reduce domestic abuse and the impact on children.
3. Ensure sufficient timely and effective early help for children and families.
4. Ensure professional child protection processes effectively protect children identified as being at risk and who are looked after.
5. Develop, agree and implement a multi-agency child sexual exploitation strategy.

---

**South East Children’s Board**

**Purpose:** To advise the local authority and represent schools’ views on the distribution of schools’ funding.

1. Increase participation and engagement in the best education for all Surrey children and young people.
2. Support collaboration and partnership to improve outcomes and services for Surrey children and young people through a more co-ordinated, inclusive and collaborative working agreement.
3. Raise achievement and excellence and realise the potential for Surrey children and young people.
4. Prevent exclusion.

---

**South East Area Management Team**

**Purpose:** To coordinate and ensure the effectiveness of what is done by each person or body represented on the board in the purpose of safeguarding and promoting the welfare of children in Surrey. Objectives and functions of the SSCP are set out in section 14 of the Children Act 2004 and regulation 5 of the Local Safeguarding Children’s Boards Regulations 2006.

1. Ensure the delivery of our core business as reflected in ‘Working Together’ 2013.
2. Ensure there is sufficient work with partner agencies to reduce domestic abuse and the impact on children.
3. Ensure sufficient timely and effective early help for children and families.
4. Ensure professional child protection processes effectively protect children identified as being at risk and who are looked after.
5. Develop, agree and implement a multi-agency child sexual exploitation strategy.

---

**South West Children’s Board**

**Purpose:** To advise the local authority and represent schools’ views on the distribution of schools’ funding.

1. Increase participation and engagement in the best education for all Surrey children and young people.
2. Support collaboration and partnership to improve outcomes and services for Surrey children and young people through a more co-ordinated, inclusive and collaborative working agreement.
3. Raise achievement and excellence and realise the potential for Surrey children and young people.
4. Prevent exclusion.

---

**South West Area Management Team**

**Purpose:** To develop strategies and oversee plans that aim to increase the sense of safety of the people of Surrey. The board will work collaboratively with other county boards to ensure effective strategic plans and the development of joint strategies were appropriate.

1. Through public consultation, the strategic assessment and environmental scanning, identify strategic priorities impacting on the safety of Surrey’s communities.
2. Oversee strategies aimed at making demonstrable improvements to these priority areas and where possible identify opportunities to work across organisational boundaries.
3. Provide direction both a county and borough level by commissioning and funding programmes of work, identifying strategic priorities and commissioning and overseeing delivery, where appropriate, of programmes and initiatives at aligning the agreed priority areas.
4. Oversee the delivery and impact of funded programmes of work, identifying and sharing best practice across the county to support the local delivery of crime and disorder reduction activity.
Annex 2 – Surrey Children and Young People’s Partnership Action Plan 2013/14-2017 – This action plan focuses on milestones that can be monitored to achieve the desired aims and outcomes. They are underpinned by each organisation’s and service’s separate performance management systems such as the public health outcomes framework, NHS outcomes framework, etc.

### Early Help including healthy behaviours

**Aim:** To identify and address the needs of Surrey’s children and families earlier, reducing the need for more intensive, acute or specialist support.

<table>
<thead>
<tr>
<th>Outcomes:</th>
</tr>
</thead>
<tbody>
<tr>
<td>➢ Families are resilient and feel supported to tackle issues and problems as soon as they arise.</td>
</tr>
<tr>
<td>➢ Families receive a minimum intervention as early as possible to prevent escalation of problems.</td>
</tr>
<tr>
<td>➢ Children and young people make good relationships.</td>
</tr>
<tr>
<td>➢ Children and young people are happy, healthy and well.</td>
</tr>
<tr>
<td>➢ Children and young people maximise life opportunities.</td>
</tr>
<tr>
<td>➢ Professionals are clear about early help options and feel informed and supported to tackle issues in partnership as soon as they arise.</td>
</tr>
</tbody>
</table>

### Lead body | Areas of focus | Measures | By when |
<table>
<thead>
<tr>
<th></th>
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<th></th>
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</thead>
<tbody>
<tr>
<td>Children and Young People’s Partnership</td>
<td>• Supporting early help workforce reform.</td>
<td>• Deliver effective multi-agency early help conference.</td>
<td>Completed March 2014</td>
</tr>
<tr>
<td></td>
<td>• Strategic support to embed key information sharing systems and assessment/case management tools.</td>
<td>• Deliver effective early help area roadshows.</td>
<td>Summer 2014</td>
</tr>
<tr>
<td></td>
<td>• Strategic support for developing integrated delivery models for early help.</td>
<td>• Develop multi-agency training plan.</td>
<td>In development</td>
</tr>
<tr>
<td></td>
<td>• Healthy schools: PSHE review in secondary schools commissioned. Completion date August 2014.</td>
<td>• Continue to develop the Early Help Networks to support early help in the community.</td>
<td>Ongoing</td>
</tr>
<tr>
<td></td>
<td>• Supporting the</td>
<td>• Deliver eHelp roadshows to phase 1 practitioners ready for go live in May 2014.</td>
<td>Completed March 2014</td>
</tr>
<tr>
<td></td>
<td></td>
<td>• Development of Early Help Assessment, Lead Professional and Team Around the Family training to support eHelp system.</td>
<td>Completed April 2014</td>
</tr>
<tr>
<td></td>
<td></td>
<td>• Present scope and findings to CYP Partnership and area education offices.</td>
<td>August 2014</td>
</tr>
<tr>
<td></td>
<td></td>
<td>• Implement recently developed strategy and</td>
<td>Majority of actions to be</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Development/implementation of an online safety strategy.</td>
<td>Action plan, once completed.</td>
<td>Completed over Summer and Autumn 2014 with some that are ongoing.</td>
<td></td>
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<td>---------------------------------------------------------</td>
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</tbody>
</table>
| - Developing a clearer picture of the scale and type of substance misuse amongst children and parents. | - A report about substance misuse is going to the CYP Partnership strategic board on 26 February 2014.  
- Develop a comprehensive needs analysis of substance misuse in CYP and parents in Surrey. | Completed February 2014  
End 2014 |
| - Influencing and shaping the alcohol strategy. | - Alcohol strategy: Gather feedback from consultation. Presenting to the CYP strategic partnership board on 26 February. | Strategy presented February 2014 and out for consultation until 30 April 2014. |
| - Healthy weight. | - Development of healthy weight pathway.  
  o Under 5s  
  o Over 5s  
- Refresh a comprehensive obesity needs assessment.  
- Write healthy weight strategy. | End May 2014  
Summer 2014  
October 2014  
End 2014 |
| - School nursing. | - Partners to consider options for school nursing capacity, including reviewing role of health lead professionals in safeguarding case conferences.  
- Define the role of the school nurse in mainstream schools and how they can support the CAMHS school nurse. | Summer 2014  
End May 2014 |
| - Development of a multi agency, countywide safeguarding hub and supporting area based hubs.  
- Continued development of professional support networks/forums.  
- Increasing co-location and integration models of delivery. | - Monitoring of effectiveness of area hubs.  
- Analysis of cases coming through the Safeguarding Hub where alcohol misuse and domestic abuse are occurring together. | Area hubs went live on 24 March 2014 and monitoring will be ongoing  
End of 2014 |
| Children’s Health and Development | - Implementing ‘Early Help Assessments’ through universal and | Phase one by September 2014 |
| - Develop a proposal for a pilot for using the EHA with SEN children in a local school. | - Monitoring of effectiveness of area hubs.  
- Analysis of cases coming through the Safeguarding Hub where alcohol misuse and domestic abuse are occurring together. | Phase one by September 2014 |
Wellbeing Group

- Developing the market of local services and jointly commissioning early help and timely intervention services.
- Delivering Supporting Families approach through commissioned services.
- Development of an early help commissioning group to provide governance and coordinate a joint commissioning approach across the county.
- Develop an understanding of the Early Help Voluntary sector market through voluntary sector engagement and mapping local services across the county.
- Develop existing Family Information Service (FIS) to ensure all early help services are included in the directory.
- Produce an Early Help commissioning strategy and action plan to describe the implementation of agreed early help commissioning priorities.
- Continue to communication clear and consistent messages about Early Help.

<table>
<thead>
<tr>
<th>July 2014</th>
<th>August 2014</th>
</tr>
</thead>
<tbody>
<tr>
<td>Action plan already disseminated and commissioning strategy to be shared by May 2014</td>
<td>Ongoing</td>
</tr>
</tbody>
</table>

Complex needs including paediatric therapies

**Aim:** children and young people with complex needs have a single assessment process and education, health and care plan with personalised support.

**Outcomes:**
- Children, young people and families have greater control and choice in decisions through co-production.
- Children and young people receive more personalised services.
- Introducing personal budgets for health.
- Integrated assessment – families will not have to repeat their stories more than once.
- Good quality transition and preparation for adulthood.
- Delivery of services CYP and families receive will be more co-ordinated.

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<tr>
<th>Lead body</th>
<th>Areas of focus</th>
<th>Measures</th>
<th>By when</th>
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<tbody>
<tr>
<td></td>
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</tr>
<tr>
<td><strong>Children and Young People’s Partnership</strong></td>
<td><strong>To be confirmed</strong></td>
<td><strong>Ongoing</strong></td>
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</table>
| • Overseeing progress of SEND14 (pathfinder) to ensure that services are co-ordinated around the needs of children and young people and ensure Surrey meets the requirements of the Children and Families Bill 2012. | • Parental and family satisfaction with the new arrangements, including transition from statements to education, health and care plans (EHCP). This includes: confidence in the system, a good experience, real partnership, person centred and personalised, outcomes focused and holistic.  
• Develop a survey to capture feedback around above areas that can then be turned into a “net satisfaction indicator”.  
• Scope potential for Rapid Improvement Event for changing complex needs system to meet needs of children, young people and families.  
• Reframe complex needs report to include a foreword and so it can be used to guide constructive discussions. | As soon as possible but in place for September 2014.  
TBC  
February – April 2014. |
| • Improving long term planning through developing better predictive data | • Data analysis through Preview. | Stalled (there is a national issue of hospital trusts not sharing some data.) |

<table>
<thead>
<tr>
<th><strong>Children’s Health and Wellbeing Group</strong></th>
<th><strong>To be confirmed</strong></th>
<th><strong>Ongoing</strong></th>
</tr>
</thead>
</table>
| • Reviewing commissioning of paediatric therapies. | • Joint therapy forum established with agreed terms of reference.  
• Joint needs analysis completed.  
• Joint therapies commissioning strategy agreed.  
• New 0-25 years therapy service models in place with agreed care packages and pathways.  
• Training and development programme in place to up skill wider workforce.  
• New jointly commissioned 0 -25 years paediatric therapy service in place. | February 2014  
April 2014  
April 2015  
April 2015  
September 2014  
April 2017 |

<table>
<thead>
<tr>
<th><strong>Emotional wellbeing and mental health</strong></th>
<th><strong>Outcomes:</strong></th>
<th><strong>Ongoing</strong></th>
</tr>
</thead>
</table>
| **Aim:** Children and young people are supported as close to home and by people they know as much as possible. | ➢ Children and young people are supported by people they know in their local area.  
➢ Families feel supported. |  |
possible and there are seamless pathways to effective targeted and specialist services where needed.

- Professionals working together for the young person’s identified outcome.
- Children, young people and their families know where to seek help.
- Parents and carers are supported to have good mental health and emotional wellbeing and resilience.

<table>
<thead>
<tr>
<th>Lead body</th>
<th>Areas of focus</th>
<th>Measures</th>
<th>By when</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Children and Young People’s Partnership</strong></td>
<td>• Improving transitions between services.</td>
<td>• CAMHS Transition Audit due to be published May 14 and its outcomes will be reported.</td>
<td>July 2015</td>
</tr>
<tr>
<td></td>
<td>• Focusing the resource of mental health providers across initiatives whilst supporting those below thresholds.</td>
<td>• Refresh needs analysis (CAMHS).</td>
<td>Completed January 2014</td>
</tr>
<tr>
<td></td>
<td>• Developing a long term partnership plan to provide a place of safety under section 136 of the mental health act.</td>
<td>• SaBP to host a mental health summit with CCG &amp; SCC partners to increase awareness and identify local solutions.</td>
<td>Summit May 2014</td>
</tr>
<tr>
<td></td>
<td></td>
<td>• Include S136 Place of Safety in all planning groups including with NHS England Area Team.</td>
<td>End of 2014</td>
</tr>
<tr>
<td><strong>Children’s Health and Wellbeing Group</strong></td>
<td>• Promoting effective training and workforce development to support integrated working.</td>
<td>• To review workshops and training and re-commission subject to funding availability.</td>
<td>Ongoing – SABP have been working with Acute hospitals, police and out of hours GPs to enhance the knowledge of professionals around the emotional health and well being of young people and promote effective pathways of care.</td>
</tr>
<tr>
<td></td>
<td>• Influencing the national commissioning framework to improve pathways, outcomes and safeguarding in tier 4 services.</td>
<td>• NHS England to meet with CYA to discuss further issues raised with Secretary of State for Healthcare.</td>
<td>Young people have met with NHS England and a series of further meetings are planned as a “task force”. Ongoing</td>
</tr>
<tr>
<td></td>
<td></td>
<td>• Develop local proposals for local solution and lobby Secretary of State.</td>
<td>Completed Feb 14 Ongoing</td>
</tr>
<tr>
<td></td>
<td></td>
<td>• SaBP to contribute to National Review.</td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td>• SaBP to continue to work with Area Team for a</td>
<td></td>
</tr>
</tbody>
</table>
### Local solution for Surrey Young People

- CAMHS whole system recommissioning between CCGS and SCC.
- Re-procuring targeted and Specialist CAMHS services.

**April 2015**

### Safeguarding including improving health outcomes for looked after children (LAC) and domestic abuse

**Aim:** To embed and inform specific safeguarding improvements including those directed by the Health and Wellbeing Board, Safeguarding Children Board and the Community Safety Board.

**Outcomes:**
- Children and young people are safe and feel safe.
- Causes of domestic abuse are mitigated.
- Health outcomes are improved for looked after children in Surrey.

### Lead body | Areas of focus | Measures | By when
--- | --- | --- | ---
**Children and Young People’s Partnership**
- **Domestic abuse (DA)**
  - Providing strategic support to the Community Safety Board’s domestic abuse strategy.
  - Clarifying the commissioning landscape for children and families.
- **Health needs assessment:**
  - Improving health outcomes for looked after children.
- **Health assessments:**
  - Ensuring adequate medical advisers capacity to meet demand.
  - Collaborative working between SCC and Guildford and Waverley CCG project manager to ascertain current position and to review current data.
  - Contract variation in place and discussions to take place with Croydon Council re: out of county provision for unaccompanied asylum seeking children.

### Areas of focus

- **Safeguarding including improving health outcomes for looked after children (LAC) and domestic abuse**
- **Domestic abuse (DA)**
  - Providing strategic support to the Community Safety Board’s domestic abuse strategy.
  - Clarifying the commissioning landscape for children and families.
- **Health needs assessment:**
  - Improving health outcomes for looked after children.
- **Health assessments:**
  - Ensuring adequate medical advisers capacity to meet demand.
  - Collaborative working between SCC and Guildford and Waverley CCG project manager to ascertain current position and to review current data.
  - Contract variation in place and discussions to take place with Croydon Council re: out of county provision for unaccompanied asylum seeking children.

### Measures

- Partners to review and contribute to action plan to support DA strategy.
- Inform commissioned service gap and spend analysis.

### By when

- Summer 2014
- Summer 2014
- Analysis and report completed end April 2014; presenting to CPB to follow
- Complete March 2014
- Ongoing
- Meeting took place 18 Feb with Croydon but no further action agreed
- Following report to Corporate Parenting Board (CPB), action plan being developed.
- To ensure effective governance and oversight, joint health and social care chairing of the healthy outcomes subgroup, which reports to corporate parenting operational group (CPOG) and CPB.
- Develop performance measures to assess and understand the health and wellbeing outcomes of LAC.

### Shared understanding of need

**Aim:** To develop a culture of sharing information on children, young people (CYP) and families so that we can collectively serve their interests in a more joined up way.

<table>
<thead>
<tr>
<th>Outcomes:</th>
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<tbody>
<tr>
<td>➢ Health and wellbeing services for children and families are designed to take account of their needs and experiences.</td>
</tr>
<tr>
<td>➢ CYP and families feel a part of decisions made about their health and wellbeing.</td>
</tr>
<tr>
<td>➢ CYP and families are able to see where and how their input has affected strategic decisions (Surrey Says).</td>
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<tr>
<td>➢ Agencies have developed an appropriate ‘if in doubt, share’ culture around data.</td>
</tr>
<tr>
<td>➢ Agencies are collectively well aware of the future demand for services and needs of CYP and families.</td>
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<tr>
<td>➢ Agencies are collecting and using the voice of CYP and families routinely to inform service decisions.</td>
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<tr>
<td>➢ There is less duplication of work within and between agencies.</td>
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<thead>
<tr>
<th>Lead body</th>
<th>Areas of focus</th>
<th>Measures</th>
<th>By when</th>
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</thead>
<tbody>
<tr>
<td><strong>Children and Young People’s</strong></td>
<td>• Embedding solutions for joining up different management information systems to support operational decision making.</td>
<td>• Continue to improve data quality across systems. &lt;br&gt; • Draft specifications for data warehouse.</td>
<td>Ongoing Ongoing</td>
</tr>
</tbody>
</table>
| Partnership | • Building a common understanding of need, based on robust data/sharing of challenges and to improve specific data sets (complex needs/substance misuse). | • Develop JSNA chapter: families in need
• Develop JSNA chapter: SEND
• Develop JSNA chapter: safeguarding CYP
• Develop a multi-agency virtual data group, and get it up and running. | • End 2014
• End 2014
• End 2014
• Autumn 2014 |
| --- | --- | --- | --- |
| • Developing a mechanism for gathering evidence and sharing research about our children and young people. | • Roll out Surrey Says to the rest of SCC and partners.
• Develop training options for Surrey Says.
• Improved capture of CYP/parent insight through the use of Surrey Says.
• More visible co-production with CYP/Parents across agencies, evidenced through Surrey Says input related to service development engagement. | • Summer 2014
• Summer 2014
• Ongoing
• Ongoing |